

# MUMBAI REPORT CARD

MUNICIPAL COUNCILLORS 2015

प्रजा फाऊंडेशन ही पक्षनिरपेक्ष काम करणारी स्वयंसेवी संस्था आहे. देशाच्या राज्यकारभारात सहभागी होण्यासाठी नागरिकांनी सक्षम व्हावे हा व्यापक उद्देश समोर ठेऊन १९९८ मध्ये प्रजाची सुरुवात झाली. नागरिकांनी मतदानापुरताच विचार न करता राजकीयदृष्ट्या अधिक सक्रीय व्हावे, राज्यकारभार अधिक पारदर्शक व जनतेला उत्तरदायी असावा या दृष्टीने माहिती व ज्ञानाचा स्तर उंचावण्यासाठी प्रजा संस्थेने विविध उपक्रम हाती घेतले आहेत.

स्थानिक स्वराज्य संस्थांच्या कामाची लोकांना माहिती नसते आणि म्हणून त्यांना याविषयी कमालीची अनास्था वाटते. हे चित्र बदलले पाहिजे असे संस्थेला वाटते. लोकांतील उदासीन भावना बदलण्याच्या हेतूने प्रजाने आपले लोकप्रतिनिधी व त्यांचे मतदारसंघ याविषयी जागृती करण्यास सुरुवात केली आहे. यातून नागरिकांनी आपला आवाज उठवावा आणि लोकप्रतिनिधींना आवश्यक ते निर्णय घ्यायला व कामे करायला भाग पाडावे, यासाठी जनजागृती करण्यावर आमचा भर आहे. कालांतराने या प्रयत्नातून सार्वजनिक हिताच्या दृष्टीने महत्त्वाच्या मुद्यावर सामूहिक काम उभे राहिले.

मुंबई हे एक सजग आणि सक्रीय नागरिकांचे शहर व्हावे; यादृष्टीने नागरिक आणि सरकार यांच्यात परस्परसंवाद घडवण्याचा प्रजा संस्थेचा प्रयत्न आहे. त्यासाठी [www.praja.org](http://www.praja.org) या संस्थेच्या वेबसाईटवर विशेष ऑनलाईन सुविधा उपलब्ध केली आहे. याठिकाणी नागरिक आपल्या मतदारसंघातील प्रश्न तर मांडू शकतातच, शिवाय संबंधित लोकप्रतिनिधींशी संपर्कही करू शकतात. या वेबसाईटवर प्रत्येक मतदारसंघ, तिथले नगरसेवक आणि तेथील ठळक समस्यांची माहिती आहे. नागरिक आपल्या समस्या मांडू शकतात आणि एकमेकांशी संवादही साधू शकतात.

**प्रजाचे ध्येय:** नागरिक, लोकप्रतिनिधी आणि सरकार अधिक सक्षम व्हावेत यासाठी वास्तव माहिती पुढे आणणे आणि नागरिकांचे जीवनमान उंचावण्यासाठी कार्यक्षम बदल घडवणे, हे प्रजाचे ध्येय आहे. अधिक पारदर्शक, उत्तरदायी आणि कार्यक्षम समाज निर्माण व्हावा यासाठी लोकसहभागाने काम करण्यासाठी संस्था वचनबद्ध आहे.

Founded in 1998, the PRAJA Foundation is a non-partisan voluntary organisation which empowers the citizen to participate in governance by providing knowledge and enlisting people's participation. PRAJA aims to provide ways in which the citizen can get politically active and involved beyond the ballot box, thus promoting transparency and accountability.

Concerned about the lack of awareness and apathy of the local government among citizens, and hence the disinterest in its functioning, PRAJA seeks change. PRAJA strives to create awareness about the elected representatives and their constituencies. It aims to encourage the citizen to raise his/her voice and influence the policy and working of the elected representative. This will eventually lead to efforts being directed by the elected representatives towards the specified causes of public interest.

The PRAJA Foundation also strives to revive the waning spirit of Mumbai City, and increase the interaction between the citizens and the government. To facilitate this, PRAJA has created [www.praja.org](http://www.praja.org), a website where the citizen can not only discuss the issues that their constituencies face, but can also get in touch with their elected representatives directly. The website has been equipped with information such as: *the issues faced by the ward, the elected representatives, the responses received and a discussion board, thus allowing an informed interaction between the citizens of the area.*

**PRAJA's goals are: empowering the citizens, elected representatives & government with facts and creating instruments of change to improve the quality of life of the citizens of India. PRAJA is committed to creating a transparent, accountable and efficient society through people's participation.**

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आणि प्रजाचे इतर कर्मचारी पुढीलप्रमाणे - अंजली श्रीवास्तव, बलवंत किरार, दक्षता भोसले, देवांक गुरव, दिलीप तांबे, एकनाथ पवार, गणेश जाधव, हर्षदा गुंडचे, ज्योती ठाकुर, लता रनपिसे, निलम मिराशी, ओंकार खोत, पुजा वर्मा, प्रगती वाटवे, प्रविण सावंत, राकेश पोटे, रुचिता बाईत, श्रद्धा परब, स्वप्नील ठाकुर, स्वाती रघुनाथन, विनीत नायर आणि विपुल घरत.

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## लोकप्रतिनिधींचे प्रगतीपुस्तक का पाहिजे आणि कसे पाहिजे ?

आपल्या देशाने स्वातंत्र्यापश्चात प्रातिनिधिक लोकशाहीची कार्यपद्धती स्वीकारली. म्हणून पंचायतीपासून संसदेपर्यंत सर्व स्तरांवर लोकांनी निवडून दिलेले लोकप्रतिनिधी त्यांचे प्रतिनिधित्व करतात.

भारतीय संविधानाने आखून दिलेल्या चौकटीत काम करणे, चर्चा व विचारविनिमय करणे, नवे कायदे मंजूर करणे आणि देशाचा कारभार चालवणे ही लोकप्रतिनिधींची जबाबदारी आहे. परंतु गेल्या तीन दशकांपासून आपल्या राज्यकारभाराचा दर्जा खालावत चालला आहे. याची अनेकविध कारणे आहेत. त्यापैकी महत्त्वाची दोन कारणे म्हणजे राजकारणाचे वाढते व्यापारीकरण आणि गुन्हेगारीकरण.

राजकारणाचे बदलत जाणारे स्वरूप आम जनता मुकाटपणे पाहत आहे. आपले सरकार आणि लोकप्रतिनिधी यांच्यावरचा त्यांचा विश्वास उडत चालला आहे.

दर पाच वर्षांनी एकदा निवडणुका येतात. यावेळी मतदारांना खऱ्या अर्थाने मतप्रदर्शनाची संधी मिळते. गेल्या कार्यकाळात आपल्या लोकप्रतिनिधीने कशा प्रकारचे काम केले हे तपासण्याची निवडणूक ही एकमेव संधी असते.

राज्यकारभारातील वाढत्या समस्या आणि नागरिकांच्या वाढत्या गरजा या दोन्हीचा विचार करता नागरिकांशी लोकप्रतिनिधींचा सततचा संवाद असणे गरजेचे आहे. तसेच त्यांच्या कामाचे केवळ पाच वर्षांतून एकदाच नव्हे तर सातत्याने मूल्यमापन होणे गरजेचे आहे.

सातत्यपूर्ण संवाद आणि मूल्यमापन शक्य व्हावा या हेतुने प्रजाने लोकप्रतिनिधींचे प्रगति पुस्तक विकसित केले आहे.

*लोकप्रतिनिधींच्या कामगिरीचे मूल्यांकन ही काळाची गरज आहे.*

लोकप्रतिनिधींची घटनात्मक भूमिका आणि जबाबदारी आणि जनतेची त्याविषयीची मते या दोन्हीचा विचार करून ही मूल्यमापन पद्धती विकसित केली आहे.

या प्रगती पुस्तकात मुंबईतील २२७ नगरसेवकांचा एप्रिल २०१४ ते मार्च २०१५ या कालावधीतील कामगिरीचा; नगरसेवकाने निवडणूक आयोगाला ऑफिडेव्हीड करून सादर केलेली माहिती; गुन्हेगारी पार्श्वभूमीविषयी अद्ययावत माहिती (डिसेंबर २०१४) पर्यंत आणि मुंबई शहरामध्ये केलेली मतचाचणी – या आधारे हा लेखाजोखा घेतला आहे.

आम्ही असे प्रगतीपुस्तक दरवर्षी सादर करणार आहोत. त्यामुळे नागरिक, निवडून आलेले प्रतिनिधी, राजकीय पक्ष आणि राज्य सरकार यांना आपल्या लोकप्रतिनिधींनी कशा प्रकारची कामगिरी केली हे वेळोवेळी लक्षात येईल. त्याआधारे मुंबईत आणि सर्व देशभर योग्य कारभाराचे मापदंड विकसित केले जातील, अशी आम्हाला आशा वाटते.

## WHY WAS A REPORT CARD NEEDED AND WHAT DOES IT CONTAIN?

The People of India have had Elected Representatives representing them in various bodies from the parliament to the panchayat for the last 60 years.

*These representatives have deliberated, debated, questioned, proposed new laws, passed new laws and governed the nation at all levels using the mechanisms given to them by the Constitution of India. The 1950 constitution which we gave to ourselves laid out the way in which we would govern ourselves. In the last three decades we have seen a steady decline in the quality of governance due to various reasons, prime amongst them being commercialisation of politics and criminalisation of politics. This has created a huge governance deficit in our country.*

The Electorate has remained a silent witness for most part of this and are feeling let down and frustrated by the Government and the elected representatives.

The time when the citizen has a 'real' say is during elections which happen once in five years. The elections are the only time when the elected representatives are appraised for their performance in the corresponding term by the electorate.

Looking at the growing problems of Governance and the ever increasing needs of the citizens there is a need of a continuous dialogue and appraisal of the working of the elected representatives.

It is this need of continuous dialogue and appraisal that made Praja develop this Report Card.

*Performance Appraisal of Elected Representatives has become the need of the hour.*

This appraisal has been done keeping in mind the constitutional role and responsibility of the elected representatives and the opinion of their electorate.

This Report Card covers the working and performance of the 227 elected Municipal Councillors of Mumbai for the period of April 2014 to March 2015; data from the affidavits filed by the Councillors with the election commission; updated data on criminal records (till December 2014); and results of an opinion poll across the City of Mumbai.

We believe this Report Card which we will be publishing every year will give to the citizens, elected representatives, political parties and the government valuable feedback on the functioning of the elected representatives. We also hope that it will set standards and bench marks of the performance of the elected representatives not only in Mumbai but across the country.

## प्रस्तावना

२०१४ मधील निवडणुकांचे अनेक विशेष सांगता येतील, पण त्यातील सगळ्यात महत्त्वाचा मुद्दा म्हणजे यावेळच्या निवडणुकीच्या चर्चेत 'गुड गव्हर्नन्स' म्हणजे 'सुशासन' हा मुद्दा केंद्रस्थानी राहिला. राजकीय पक्षांचा प्रचार भाषा, धर्म, जात अशा भावनिक मुद्द्यांवर भर देणारा नव्हता तर रोजगार, आर्थिक प्रश्न, सुशासन, युवा या विषयांना धरून झाला. सुशासनाच्या आश्वासनाने सर्वसामान्य जनतेलाही प्रभावित केले आणि त्याचा सकारात्मक परिणाम मतदानावर झाला. आता या आश्वासनांना कितपत प्रत्यक्षरूप मिळते आणि आपल्या शब्दाला राजकीय नेते किती जागतात, हे येणारा काळ आपल्याला दाखवणारच आहे!

प्रजाच्या वतीने आम्ही लोकप्रतिनिधींच्या कामगिरीचे प्रगती पुस्तक तयार करत असतो. अशा प्रकारे आपल्या लोकप्रतिनिधींच्या कामावर बारकाईने लक्ष देणे जरूरीचे आहे, त्यामुळे राज्यकारभाराची गाडी सुशासनाच्या रूळांवर राहायला मदत होईल, हा आमचा विश्वास आहे.

या प्रगतीपुस्तकातून आम्ही लोकप्रतिनिधींची कामगिरी मांडतो. तसेच यातून लोकप्रतिनिधींची कामगिरी आणि मुंबईतील कारभाराची गुणवत्ता यांचा परस्परसंबंधही या प्रगतीपुस्तकातून स्पष्ट होतो. मुंबई महापालिका शाळेतील विद्यार्थी गळतीचे वाढते प्रमाण, टीबीमुळे दररोज २१ मृत्यू, दूषित पाणीपुरवठ्याच्या वाढत्या तक्रारी आणि यासारख्या समस्या काय दर्शवतात? यातून महापालिकेच्या कारभाराची दुरावस्था दिसून येते. मुंबईच्या नागरी समस्यांचे निराकरण करणे ही इथे निवडून आलेल्या नगरसेवकांची जबाबदारी आहे, याचाच या लोकप्रतिनिधींना विसर पडला आहे. २०१४ मधील लोकसभा किंवा राज्याच्या निवडणुका असोत की दिल्लीतील २०१५ ची निवडणूक असो, या अलिकडच्या निवडणुकीत नागरिकांनी विद्यमान सरकारविरोधात कौल दिला. इतर पक्षांना कामाची संधी दिली. यालाच जर नागरिकांचा बदलता मानस म्हणायचे असेल तर २०१७च्या मुंबई महानगरपालिकेच्या आगामी निवडणुकीत अशाच प्रकारे जनतेचा कौल बदलेल का हे बघावे लागेल.

विविध समित्यांच्या बैठकींची उपस्थिती २०१२-१३ मध्ये ८१% होती, ती २०१४-१५ मध्ये कमी होऊन ६८% वर घसरली. २०१४-१५ मध्ये झालेल्या ८१७ बैठकांमधून विचारलेल्या प्रश्नांची एकूण संख्या २७२७ आहे, म्हणजेच प्रति बैठक सरासरी ३.३ इतकी कमी आहे. नागरिकांच्या तक्रारींच्या संख्येशी जर नगरसेवकांनी विचारलेल्या प्रश्नांची तुलना केली तर येणारे गुण केवळ २९% आहेत. २०१२ मध्ये नगरसेवकपदी बसलेल्या ३० जणांवर निवडून आल्यापासून नवे एफआयआर दाखल झाले आहे, तर ४० नगरसेवकांविरुद्ध आरोपपत्र दाखल झाले आहे.

काही सकारात्मक गोष्टीही आहेत: प्रश्नांची गुणवत्ता काहिशी उंचावली आहे, यासंबंधित गुण २०१२-१३ मध्ये ४७% होते, ते वाढून २०१४-१५ मध्ये ५१% झाले आहेत. माहिती, जागरूकता व लोकप्रतिनिधींची पोहोच वाढली आहे, यासंबंधित गुण २०१३-१४ मध्ये ३५% होते, ते वाढून २०१४-१५ मध्ये ५२% झाले आहेत.

भाजपाच्या नगरसेविका सुनिता यादव या सर्वाधिक ८०.८७% गुण मिळवून प्रथम स्थानावर आलेल्या आहेत, तर, काँग्रेसचे नोशिर मेहता आणि अजंता यादव यांना अनुक्रमे ७६.९८% आणि ७६.५७% गुण मिळून ते दुसऱ्या व तिसऱ्या क्रमांकावर आले आहेत. महापालिकेतील मोठ्या पक्षांचा विचार केला तर, भारतीय जनता पक्षाचे सरासरी गुण (६१.०३%) सर्वाधिक असून त्याखालोखाल समाजवादी पक्ष (५९.६०%), राष्ट्रवादी काँग्रेस (५९.५६%), शिवसेना (५९.१७%), काँग्रेस (५८.४१%) आणि मनसे (५४.३४%) असा क्रम दिसून येतो. परंतु २०१३-१४ मध्ये सरासरी गुण ५९.४१% होते, च्या तुलनेत २०१४-१५ मध्ये ते खालावून ५८.०९% झाले आहेत.

प्रजा ही पक्षनिरपेक्ष काम करणारी सामाजिक संस्था असून सर्वच लोकप्रतिनिधींच्या कामगिरीचे मूल्यमापन करण्याचे काम संस्था करत आहे. आपल्या संविधानाने लोकप्रतिनिधींवर विशिष्ट जबाबदारी सोपवली आहे व त्याचे त्यांना सातत्याने स्मरण करून देण्याचे काम या माध्यमातून आम्ही करत आहोत. या कामाचा स्थितीदर्शक म्हणून एखाद्या बॅरोमीटर सारखा उपयोग करून त्या पार्श्वभूमीवर सुशासनाची चर्चा व्हायला पाहिजे आणि वास्तव बदलून मुंबईचा कारभार सुधारण्यासाठी आपल्या लोकप्रतिनिधींना आणि नागरिकांनाही कामासाठी उद्युक्त करायला पाहिजे.

निताई मेहता, व्यवस्थापकीय विश्वस्त, प्रजा फाऊंडेशन

## FOREWORD

The elections of 2014 was unique in many ways the most important point was that for the first time the need of Good Governance was center stage . Political parties across the spectrum were debating about employment, economic policies, governance and youth, and not so much about language, religion, caste. It was clear that the voters turned up for the promise of Good Governance above everything else. However, what happens in the ensuing five years will really test the mantle of our leaders and strengthen our democracy!

At Praja, we believe that continuously tracking the performance of our elected leaders through the “Report Card of Performance” will help keep the focus on Good Governance.

This Report card also establishes the direct link between the work of the elected representative and the quality of Governance in Mumbai. High dropout rates of Students from the Municipal Schools, 21 deaths every day due to tuberculosis, rise in complaints of contaminated water these and more such issues are a clear indicator of poor governance in the Municipal Corporation. The municipal councillors, fail to realise that they are the ones who are ultimately responsible for the in civic governance of Mumbai. The strong verdicts against the incumbent governments in the General Election 2014, Maharashtra Assembly in 2014 and Delhi Assembly in 2015 are any indicators of the trend then the 2017 MCGM elections one may expect a similar strong verdict if this performance continues.

The average attendance across all the committee meetings has come down to 68% in 2014-15 from 81% in 2012-13. In 817 meetings only 2727 questions were asked in 2014-15 a dismal average of only 3.3 questions a meeting. The scores for questions asked by councillors compared to citizen complaints remains low at 29% in 2014-15. Since elected in 2012, 30 councillors had fresh FIRs registered against them, while chargesheets were filed against 40 councillors.

On the positive side: there has been a slight improvement in quality of questions score from 47% in 2012-13 to 51% in 2014-15; awareness and accessibility scores increased compared to 2013-14 from 35% to 52% in 2014-15.

Sunita Yadav from BJP has topped the ranking with an overall score of 80.87%, while, Noshir Mehta and Ajanta Yadav from INC are ranked no. 2 & 3 with 76.98% and 76.57% respectively. Average score of BJP (61.03%) is better than the rest, followed by SP (59.60%), NCP (59.56%), SS (59.17%), INC (58.41%) and MNS (54.34%) among the larger parties in the corporation. However, the overall average scores have slightly fallen down to 58.09% in 2014-15 compared to 59.41% in 2013-14.

As a non-partisan organisation we shall continue to bring out our report card to rate performance of our elected representatives in the hope that this leads to our political leaders adhering ideals enshrined in our Constitution. We hope such a barometer will contextualise the debate on Good Governance and nudge our political leaders and citizens a bit towards building a better governed Mumbai!

**Nitai Mehta**, Managing Trustee, Praja Foundation

*विचारी आणि आपल्या ध्येयांशी प्रामाणिक असणाऱ्या नागरिकांचा लहानसा समूह जग बदलू शकेल का, अशी शंकाही मनात आणू नका; कारण आजवर केवळ यामुळेच बदल घडला आहे.*

— मागरिट मीड

बदल तेव्हाच घडेल जेव्हा लोक जागृत होतील, मागणी करतील आणि ती पूर्ण होण्यासाठी सर्वतोपरी प्रयत्न करायला सज्ज होतील. आज आपण एका अशा ऐतिहासिक टप्प्यावर उभे आहोत, जेव्हा काळाची आपल्याकडून हीच मागणी आहे – बदल घडवण्यासाठी उठा, सज्ज व्हा आणि तो करून दाखवा.

आजचा काळ आपल्याकडून काही ठोस कृतीची अपेक्षा करणारा काळ आहे. अशा वेळी शांत राहून होणाऱ्या घटनांचे मूक साक्षीदार होणे बरोबर नाही. या विचाराने एकत्र येऊन आम्ही काही लोकांनी या प्रगती पुस्तकाच्या कामाला सुरुवात केली. आमचा भारताच्या राज्यघटनेवर विश्वास आहे. न्याय, स्वातंत्र्य, समता आणि बंधुत्व या घटनेने घालून दिलेल्या तत्वांना साध्य करण्याची साधने आपल्या घटनात्मक चौकटीतच उपलब्ध आहेत आणि आपल्याला आपला राज्यकारभार अधिक चांगला व कार्यक्षम करण्याची संधीही राज्यघटनेतून उपलब्ध आहे, यावर आमची अपार श्रद्धा आहे.

हे पुस्तक तयार करण्यामध्ये प्रजा टीमच्या मनःपूर्वक केलेल्या कार्याचा मोठा वाटा आहे. काही व्यक्तींच्या मार्गदर्शनाचा याठिकाणी विशेष उल्लेख करणे आवश्यक आहे: डी. एम. सुखटणकर, डॉ. सी. आर. श्रीधर, केएमएस (टीटु) अहलुवालिया आ डॉ. सुमा चिटणीस यांचे आणि प्रजा सल्लागार सदस्यांनी केलेल्या सक्रीय योगदानाबद्दल आम्ही त्यांचे आभारी आहोत.

हंसा रीसर्चने जनमत चाचणीचे काम केले असून या महत्त्वाच्या कामाबद्दल त्यांचे आभार.

तसेच अत्यंत चांगल्या पद्धतीने प्रकाशनाचे काम करणाऱ्या वकीलसंघेही आम्ही आभारी आहोत.

या प्रगती पुस्तकासाठी आवश्यक बरीचशी माहिती प्रजाने माहिती अधिकार कायदा, २००५ वापरून मिळवली आहे. त्याशिवाय ही माहिती उपलब्ध होणे अत्यंत कठीण होते. त्यामुळे हा कायदा आणि तो कायदा आणण्यासाठी व तो परिपूर्ण व्हावा झटणारे सर्वजण, प्रामुख्याने कार्यकर्ते व नागरी संस्था यांचेही आम्ही आभारी आहोत. तसेच माहिती अधिकार कायद्यावर विश्वास असणारे आणि त्याची प्रभावी अंमलबजावणी करण्यासाठी प्रयत्न करणाऱ्या सरकारी अधिकाऱ्यांचेही आम्ही आभार मानतो.

या उपक्रमास दिलेल्या सहकार्याबद्दल पुढील संस्थांचेही आभार :

Narotam Sekhsaria Foundation

Frédéric Mermel  
STIFTUNG FÜR DIE FREIHEIT

MADHU MEHTA FOUNDATION

*Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it's the only thing that ever has.*

— Margaret Mead

Change comes when people stand up and demand for it, and then strive to get it. Today we are at that juncture of history where time demands that we stand up and demand that change and go and get it.

Individuals involved in developing this report card strongly believe that they cannot just wait and remain mute spectators when time is demanding action from them. All of them have come together to develop this report card with an over-arching belief in the Constitution of India and the opportunity it creates for improved and efficient governance – the mean towards achieving the high ideals of the constitution – Justice, Liberty, Equality and Fraternity.

This book is a compilation of sincere, concerned efforts of the Core Praja Team. We would like to particularly appreciate the guidance of: D M Sukhtankar, Dr. C R Sridhar, KMS (Titoo) Ahluwalia and Dr. Suma Chitnis. And also to Praja's Advisors for their active support.

It is important here to acknowledge Hansa Research for conducting the opinion poll.

It is also very important to acknowledge the support of Vakils for doing a splendid publishing work.

Praja has obtained much of the data used in compiling this report card through Right to Information Act, 2005; without which sourcing information on the Municipal Councillors would have been very difficult. Hence, it is very important to acknowledge the RTI Act and everyone involved, especially from the civil society, in bringing such a strong legislation. Also to those government officials who believe in the RTI act and strive for its effective implementation.

Very importantly, Praja Foundation appreciates the support given by:

Narotam Sekhsaria Foundation

Frédéric Mermel  
STIFTUNG FÜR DIE FREIHEIT

MADHU MEHTA FOUNDATION

भारतात सध्या राजकीय पुढाऱ्यांच्या विरोधी जनमत तयार झाले आहे. पण खरा प्रश्न आपण या राजकारणी लोकांच्या कामगिरीचे वस्तुनिष्ठ मूल्यमापन कसे करणार हा आहे. यासाठी त्यांना त्यांच्या कामाबद्दल काय वाटते हे विचारणे पुरेसे नाही. किंवा काही राजकीय तज्ञ मंडळींना मूल्यमापन करायला सांगणेही योग्य ठरणार नाही (त्यांचा स्वतःचाही काही एक कल असू शकतो).

पारदर्शक आणि पद्धतशीर स्वरूपाच्या अभ्यासातून लोकप्रतिनिधींचे समतोल, पूर्वग्रहविरहित आणि विश्वासाह मूल्यमापन करणे शक्य आहे. आणि असे मूल्यमापन करणे हा प्रजा प्रगती पुस्तकाच्या कामाचा हेतु आहे.

नगरसेवकांचे मूल्यमापन पुढील गोष्टींवर आधारित आहे.

(अ) महागनरपालिकेच्या विविध समिती बैठकांना उपस्थिती, विचारलेल्या प्रश्नांची संख्या व प्रकार नगरसेवक निधीचा विनियोग इत्यादी माहिती अधिकाराखाली मिळवलेली माहिती.

(ब) मुंबईतील २२,८५० नागरिकांच्या वैयक्तिक मुलाखती – या मुलाखती एका मान्यवर संशोधन संस्थेने घेतल्या असून नागरिकांची लोकप्रतिनिधींविषयी मते जाणून घेणे हा त्याचा उद्देश होता.

राज्यकारभारामध्ये उत्तरदायित्व व पारदर्शकता ही मूल्ये रूजण्यासाठी प्रगति पुस्तकांचा उपक्रम मदतकारक ठरेल असा आम्हांला विश्वास वाटतो.

के. एम. एस. (टीटू) अहलुवालिया  
माजी अध्यक्ष आणि सीईओ - ए.सी. नीलसन ओआरजी-मार्ग

The air in India is thick with criticism of politicians. The question that arises is: how can the performance of our elected representatives be assessed objectively? Surely the right way cannot be by asking them for their opinion of themselves. Nor is it adequate to get a few political pundits (who may have their own angles) to evaluate them.

The only way such an assessment can be done in a manner that is, and is seen to be, unbiased and credible, is through a systematic and transparent study undertaken independently by respected professionals. That is precisely what The Praja Report Card seeks to accomplish.

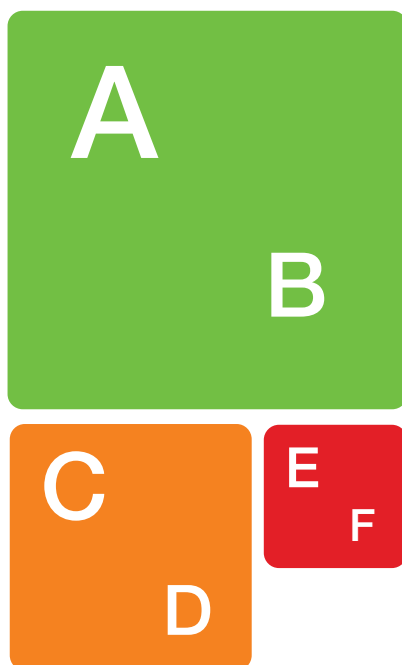
The ratings of the Municipal Councillors's are based on:

- Data accessed through RTI on attendance of different Committee Meetings of the Municipal Corporation, number and type of questions raised, use of discretionary funds, etc.
- Personal interviews with 22,850 citizens of Mumbai conducted by a reputed survey research organisation, to investigate the views of citizens on their elected representatives.

We believe the Report Card is an important step forward in promoting accountability and transparency in the political governance of the country.


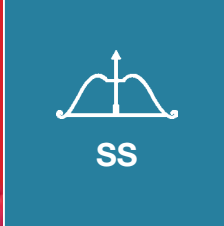
K.M.S. (TITOO) AHLUWALIA,  
Formerly Chairman & CEO of A.C. Nielsen ORG-MARG

# MUMBAI'S 227 COUNCILLORS AND THEIR RANKINGS



## Note:



- (1) Ranking of Sunil Vaman Prabhu(SS) for Constituency no. 48 is not available as he was Mayor till August 2014, similarly ranking of Snehal S. Ambekar(SS) for Constituency no. 194 is not available as she is Mayor from September 2014.

MUNICIPAL COUNCILLOR	PARTY	DETAILS
<b>Snehal S. Ambekar, Mayor, Mumbai</b>		
		Age: 42 Edu.: B.Com Ward: G/South Area: Parel – B.D.D. Chawls Ward No.: 194


- (2) The ranking of Councillors for Constituency no. 30, 99 & 176 is not available as these councillors have been suspended, Vishwas Pandurang Ghadigaonkar (SS) is elected in place of Siraj Iliyas Shaikh (INC) for Constituency 30 and Ganga Kunal Mane (INC) in place of Anusha R. Kodam (SS) for Constituency no. 176. Khairunnisa Akbar Hussain (BSK) is elected in place of late Hanifa Bi for Constituency no. 135.
- (3) Priyanka S. Shrugare (MNS) for Constituency no. 112 was suspended from March 2014 to February 2015, hence she is not ranked.
- (4) While reading the ratings of the councillors in the next pages kindly note the following:
- (A) The parameter indicating Quality of Questions is summation of scores for 'Importance of questions asked by issues raised in the question' (max. marks - 18) and 'Issues raised compared to Citizen's Complaints (max. marks - 10), while certain individual parameters (Discretionary Funds, Education Qualification, Income Tax, Awareness & Accessibility, Corruption Index and Broad Measures) are not shown separately.
- (B) The grades are given based on actual percentage of marks earned for the particular parameter and are given as below:
- Grade 'A' – Between 100% to 80%
  - Grade 'B' – Less than 80% but more than or equal to 70%
  - Grade 'C' – Less than 70% but more than or equal to 60%
  - Grade 'D' – Less than 60% but more than or equal to 50%
  - Grade 'E' – Less than 50% but more than or equal to 35%
  - Grade 'F' – Less than 35%.
- (C) Every Municipal Councillor is a member of BMC General Body and their respective Ward Committee.
- (D) Shift: denotes reason of major movement in ranks from 2014 to 2015.
- (5) Note (\*): Till, 2014 number of questions asked had 15 marks which from 2015 has been reduced to 10 marks and 'Participation in Discussions' in the corporation meetings has been included as a new parameter.

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	C	67.25	52	C	9.40	A	9.68	D	16.22	A	5	B	21.96
		2014	B	74.10	15	B	11.13	A	14.27	B	22.27	A	5	E	14.44
<b>Abhishek V. Ghosalkar</b>	Age: 32 yrs, Edu.: HSC, Maharashtra Board Technical Education Ward: R/North, Area: Kandarpada - I. C. Colony, Constituency No.: 1				Member: Works Committee (Suburbs), Ward Committee R/Central and R/North						Shift: Attendance; No. of questions; Quality of questions				
	 SS	2015	B	73.51	13	A	12.02	A	9.31	D	15.92	A	5	B	22.55
		2014	B	70.70	30	A	12.81	A	13.01	C	17.03	A	5	D	15.84
<b>Sheetal M. Mhatre</b>	Age: 41 yrs, Edu.: B.A., Public Relation and Journalism Ward: R/North, Area: Gaondevi - Dahisar (E), Constituency No.: 2				Member: Public Health Committee, Ward Committee R/Central and R/North										
	 INC	2015	D	55.86	132	E	7.33	C	6.39	D	16.18	F	-5	B	21.53
		2014	D	54.40	154	C	9.75	D	8.16	C	19.29	F	-5	D	15.20
<b>Sheetal A. Mhatre (Kulkarni)</b>	Age: 37 yrs, Edu.: Bachelor of Architecture Ward: R/North, Area: Ketkipada - Shailendra Nagar, Constituency No.: 3				Member: Women and Child Welfare Committee, Ward Committee R/Central and R/North, Standing Committee										
	 SS	2015	D	53.26	156	A	12.18	F	1.73	C	18.60	F	-7	C	18.31
		2014	D	55.70	149	A	12.72	A	12.47	D	15.72	F	-7	E	14.79
<b>Udeshe S. Patekar</b>	Age: 47 yrs, Edu.: S.Y.B.Com. Ward: R/North, Area: Vaishali Nagar, Constituency No.: 4				Member: Law, Revenue and General Purposes Committee, Ward Committee R/Central and R/North										

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 MNS	2015	D	55.66	134	C	9.29	F	3.10	D	15.48	F	-5	B	21.07
		2014	D	50.13	184	B	11.40	D	8.49	E	12.18	F	-5	D	16.06
<b>Prakash Y. Darekar</b>	Age: 43 yrs, Edu.: B. Com, Journalism Certificate Course Ward: R/North, Area: Ashokvan - Chintamani Nagar, Constituency No.: 5				Member: Law, Revenue and General Purposes Committee, Ward Committee R/Central and R/North, Education Committee				Shift: Quality of questions; Perceived Performance						
	 SS	2015	E	47.85	183	B	11.42	F	1.65	F	3.00	A	5	B	23.38
		2014	D	57.50	136	A	13.56	F	1.05	D	15.18	A	5	D	15.10
<b>Hansaben G. Desai</b>	Age: 73 yrs, Edu.: B.Sc., B.Ed. Ward: R/North, Area: Ambawadi - Ovari Pada, Constituency No.: 6				Member: Women and Child Welfare Committee, Ward Committee R/Central and R/North, Education Committee				Shift: Attendance; Quality of questions						
	 SS	2015	C	63.47	82	E	7.26	A	8.26	E	11.63	A	5	B	21.85
		2014	C	68.89	47	A	12.24	A	14.27	D	15.69	A	5	D	15.69
<b>Shubha U. Raul</b>	Age: 48 yrs, Edu.: B.A.M.S., M.D. Ayurveda Ward: R/North, Area: Mandapeshwar, Constituency No.: 7				Member: Public Health Committee, Ward Committee R/Central and R/North, Improvements Committee, Tree Committee				Shift: Attendance; No. of questions; Quality of questions						
	 INC	2015	D	55.13	140	B	11.45	F	1.73	E	13.82	A	5	B	22.13
		2014	D	57.13	137	B	11.43	F	4.31	E	13.70	A	5	D	16.70
<b>Shivanand Shetty</b>	Age: 42 yrs, Edu.: Upto SSC Ward: R/Central, Area: Gorai - M.H.B. Colony (Old), Constituency No.: 8				Member: Markets and Gardens Committee, Ward Committee R/Central and R/North, Education Committee										



MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 BJP	2015	C	67.91	48	D	8.23	A	9.54	B	20.09	A	5	C	18.35
		2014	B	75.64	8	A	14.20	A	14.46	B	19.83	A	5	D	15.15
<b>Manisha A. Chaudhari</b>	Age: 53 yrs, Edu.: B.Sc. Ward: R/Central, Area: Govind Nagar, Constituency No.: 9				Member: Works Committee (Suburbs), Ward Committee R/Central and R/North, Tree Committee						Shift: Attendance; No. of questions				
	 NCP	2015	D	54.76	143	C	9.75	B	7.12	E	13.74	A	5	D	17.15
		2014	C	60.77	112	D	8.72	B	11.61	E	13.69	A	5	E	14.75
<b>Riddhi B. Khursange</b>	Age: 31 yrs, Edu.: HSC Ward: R/Central, Area: Daulat Nagar, Nancy Colony, Constituency No.: 10				Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee R/Central and R/North						Shift: No. of questions				
	 MNS	2015	D	57.41	117	B	11.08	E	4.70	D	16.79	A	5	D	16.40
		2014	C	69.00	45	B	11.99	D	8.49	B	21.96	A	5	D	15.56
<b>Shilpa S. Chogle</b>	Age: 57 yrs, Edu.: Seventh, Ward: R/Central Area: Bansi Nagar - Tata Power House, Constituency No.: 11				Member: Works Committee (Suburbs), Ward Committee R/Central and R/North						Shift: No. of questions; Quality of questions				
	 BJP	2015	C	61.19	98	B	11.48	D	5.29	D	16.01	A	5	D	17.55
		2014	C	61.61	103	A	13.96	D	8.96	E	13.64	A	5	E	14.33
<b>Asawari A. Patil</b>	Age: 57 yrs, Edu.: HSC Ward: R/Central, Area: Datta Pada, Constituency No.: 12				Member: Women and Child Welfare Committee, Ward Committee R/Central and R/North										


MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 MNS	2015	C	66.30	58	C	10.41	C	6.52	B	22.05	F	0	C	19.17
		2014	D	51.63	176	E	7.41	F	4.31	C	17.39	F	0	D	16.52
<b>Chetan C. Kadam</b>	Age: 41 yrs, Edu.: HSC, Ward: R/Central Area: Rajendra Nagar, Khatav Estate, Constituency No.: 13				Member: Ward Committee R/Central and R/North, Improvements Committee						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance				
	 BJP	2015	D	58.69	110	A	12.76	F	1.73	C	18.51	A	5	C	18.69
		2014	C	67.35	60	A	14.03	B	10.74	D	16.53	A	5	E	14.05
<b>Bina P. Doshi</b>	Age: 53 yrs, Edu.: SSC Ward: R/Central, Area: Borivali TPS 3 - Kora Kendra, Constituency No.: 14				Member: Women and Child Welfare Committee, Ward Committee R/Central and R/North						Shift: Attendance; No. of questions				
	 BJP	2015	E	49.28	176	C	9.75	F	2.51	E	11.71	F	0	C	19.85
		2014	D	55.71	148	D	8.30	D	7.62	C	18.35	F	0	E	14.43
<b>Mohan R. Mithbaekar</b>	Age: 68 yrs, Edu.: B.A. (Economics), B.Com. Ward: R/Central, Area: Eksar - Yogi Nagar, Constituency No.: 15				Member: Ward Committee R/Central and R/North						Shift: No. of questions; Quality of questions				
	 BJP	2015	C	61.75	95	B	11.70	F	3.10	C	18.21	F	0	C	20.27
		2014	D	53.93	157	A	13.28	F	3.45	D	15.98	F	0	E	14.22
<b>Pravin Shah</b>	Age: 59 yrs, Edu.: SSC Ward: R/Central, Area: Chikwadi - Kanti Park, Constituency No.: 16				Member: Markets and Gardens Committee, Ward Committee R/Central and R/North						Shift: Attendance; Quality of questions; Perceived Performance				

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 NCP	2015	C	60.36	104	A	13.34	A	8.72	E	10.05	A	5	C	18.81
		2014	C	66.96	64	A	13.78	A	12.00	D	15.27	A	5	E	14.90
<b>Sandhya V. Doshi</b>	Age: 39 yrs, Edu.: B.Com. (Part 2), Ward: R/Central Area: Charkop (North), M.H.B. Colony (New), Constituency No.: 17				Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee R/Central and R/North, Improvements Committee						Shift: No. of questions; Quality of questions				
	 SS	2015	B	72.31	18	A	13.72	C	6.52	D	15.29	A	5	C	20.35
		2014	C	68.35	50	A	14.89	C	9.42	E	13.12	A	5	C	18.92
<b>Shrikant K. Kavathankar</b>	Age: 58 yrs, Edu.: F.Y.B.Com, Ward: R/South Area: Charkop (South) - Kandivali (West), Constituency No.: 18				Member: Markets and Gardens Committee, BEST Committee, Ward Committee R/South										
	 INC	2015	E	48.74	178	B	11.88	F	2.51	F	6.07	A	5	D	17.29
		2014	C	60.84	111	B	11.07	E	6.11	D	14.16	A	5	C	18.51
<b>Neha V. Patil</b>	Age: 26 yrs, Edu.: B.M.S., M.M.S. Part 2 (Appeared) Ward: R/South, Area: Charkop-Industrial Estate, Constituency No.: 19				Member: Works Committee (Suburbs), Ward Committee R/South						Shift: No. of questions; Quality of questions				
	 BJP	2015	C	65.29	68	C	9.14	D	5.84	B	20.21	A	5	C	20.66
		2014	C	67.75	54	D	8.14	A	12.80	C	18.07	A	5	D	16.74
<b>Shailaja V. Girkar</b>	Age: 59 yrs, Edu.: Eleventh Ward: R/South, Area: Mahavir Nagar - Dhanukar Wadi, Constituency No.: 20				Member: Public Health Committee, Ward Committee R/South, Tree Committee										

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	B	73.73	12	A	12.69	A	9.90	C	17.30	A	5	C	20.40
		2014	B	76.98	4	A	14.46	A	13.67	C	18.55	A	5	C	18.30
<b>Ramashish G. Gupta</b>	Age: 50 yrs, Edu.: B.Com, Ward: R/South, Area: Narwane Sanskrutik Centre - Aarya Chanakya Nagar, Constituency No.: 21				Member: Markets and Gardens Committee, Ward Committee R/South										
	 BJP	2015	A	80.87	 1	A	14.10	B	7.99	C	18.55	A	5	A	24.76
		2014	B	75.92	6	A	13.24	B	11.61	C	19.45	A	5	C	19.63
<b>Sunita R. Yadav</b>	Age: 44 yrs, Edu.: HSC, Ward: R/South Area: Poisar Village (West) - Kandivali (East), Constituency No.: 22				Member: Public Health Committee, Ward Committee R/South										
	 SS	2015	C	69.07	42	C	9.01	A	9.45	C	18.32	A	5	D	17.85
		2014	B	75.75	7	C	10.35	A	13.34	B	20.41	A	5	C	19.65
<b>Prajakta V. (Sawant) Vishwasrao</b>	Age: 30 yrs, Edu.: F.Y.B.Com, Ward: R/South Area: Poisar (East), Rajaram Nagar - Ashok Nagar, Constituency No.: 23				Member: Ward Committee R/South				Shift: No. of questions; Quality of questions; Perceived Performance						
	 INC	2015	C	61.89	92	B	10.95	C	6.84	B	20.71	F	-5	B	21.38
		2014	B	72.48	24	B	11.21	A	13.80	B	21.19	F	0	C	19.27
<b>Yogesh J. Bhoir</b>	Age: 36 yrs, Edu.: T.Y.B.Com, Ward: R/South, Area: Samata Nagar - Dattani Park - Mahindra & Mahindra Company, Constituency No.: 24				Member: Public Health Committee, Ward Committee R/South				Shift: No. of questions; New FIR						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	B	76.57		C	10.29	A	9.72	B	19.99	A	5	B	21.08
		2014	B	71.59	29	A	12.48	A	14.66	C	17.81	A	5	D	15.64
<b>Ajanta R. Yadav</b>	Age: 48 yrs, Edu.: B.H.M.S. Ward: R/South, Area: Damupada, Constituency No.: 25				Member: Education Committee, Public Health Committee, Ward Committee R/South						Shift: No. of questions; Quality of questions; Perceived Performance				
	 INC	2015	D	57.01	121	D	8.81	E	4.10	D	15.15	F	0	C	19.51
		2014	D	55.96	146	D	7.96	B	10.74	E	13.56	F	0	D	16.70
<b>Sagar S. Thakur</b>	Age: 26 yrs, Edu.: B.Com, M.B.A. (Appeared), Ward: R/South Area: Vadarpada Colony - Gautam Nagar, Constituency No.: 26				Member: Works Committee (Suburbs), Ward Committee R/South										
	 BJP	2015	D	54.82	142	B	11.59	F	1.05	E	10.28	A	5	B	22.90
		2014	D	54.56	153	A	14.41	F	1.65	E	10.26	A	5	D	16.24
<b>Mukeshkumar Mistry</b>	Age: 56 yrs, Edu.: SSC, Ward: R/South Area: Devji Bhimji Colony - Paras Nagar, Constituency No.: 27				Member: Markets and Gardens Committee, Ward Committee R/South										
	 INC	2015	C	61.84	93	A	12.89	D	5.29	C	17.44	F	0	C	19.77
		2014	C	66.93	66	B	11.93	C	10.22	C	19.23	F	0	C	18.56
<b>Geeta A. Yadav</b>	Age: 39 yrs, Edu.: D.H.M.S. Ward: R/South, Area: Irani Wadi - Kandivali (W), Constituency No.: 28				Member: Improvements Committee, Ward Committee R/South						Shift: No. of questions; Quality of questions				

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	B	74.08	11	A	13.55	A	9.22	C	17.15	A	5	C	20.70
		2014	C	69.08	44	A	13.21	A	12.35	D	15.10	A	5	D	16.43
<b>Ajit D. Bhandari</b>	Age: 51 yrs, Edu.: HSC, Ward: P/North, Area: Manori Marve, Erangel, Akse, Daravali Village, Madh Island, Constituency No.: 29				Member: Markets and Gardens Committee, Ward Committee P/North						Shift: No. of questions; Quality of questions; Perceived Performance				
	 INC	2015	C	66.39	56	C	9.34	A	9.86	D	15.63	A	5	C	20.56
		2014	C	69.58	39	B	11.17	A	13.01	D	16.01	A	5	D	17.39
<b>Parminder R. Bhamra</b>	Age: 49 yrs, Edu.: HSC, Ward: P/North Area: Adarsh Dugdhalaya - Evershine Nagar, Constituency No.: 31				Member: Public Health Committee, Tree Committee, Ward Committee P/North										
	 SS	2015	D	51.59	163	B	11.04	F	1.73	E	10.39	A	5	C	18.43
		2014	D	50.60	182	A	12.92	F	1.65	F	6.00	A	5	C	18.03
<b>Anagha P. Mhatre</b>	Age: 64 yrs, Edu.: SSC, Ward: P/North Area: Bhadaran Nagar - Mamaledar Wadi, Constituency No.: 32				Member: Works Committee (Suburbs), Ward Committee P/North, Standing Committee										
	 BJP	2015	D	55.15	138	C	9.61	D	5.84	E	11.41	A	5	C	19.28
		2014	C	63.23	91	A	12.46	D	8.96	E	11.86	A	5	C	18.96
<b>Ramnarayan A. Barot</b>	Age: 69 yrs, Edu.: L.C.E.H. (Mumbai) Ward: P/North, Area: Pushpa Park, Constituency No.: 33				Member: Public Health Committee, Ward Committee P/North, Improvements Committee						Shift: Attendance; No. of questions				




MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	C	68.97	43	A	14.09	F	3.10	B	20.68	A	5	D	17.66
		2014	C	64.10	80	A	13.97	F	3.45	C	17.62	A	5	D	17.06
<b>Sunil D. Gujar</b>	Age: 52 yrs, Edu.: SSC Ward: P/North, Area: Tanaji Nagar, Constituency No.: 34				Member: Law, Revenue and General Purposes Committee, Ward Committee P/North										
	 INC	2015	E	47.85	184	E	6.08	F	1.05	D	14.91	C	3	D	17.81
		2014	F	33.36	220	E	5.98	F	0.00	F	0.00	C	3	D	17.38
<b>Bhomsingh H. Rathod</b>	Age: 58 yrs, Edu.: Matriculation Ward: P/North, Area: Appa Pada, Constituency No.: 35				Member: Law, Revenue and General Purposes Committee, Standing Committee, Ward Committee P/North				Shift: No. of questions; Quality of questions						
	 SS	2015	C	62.90	87	A	12.55	F	2.51	D	14.83	C	3	C	20.57
		2014	E	49.42	190	B	11.93	F	5.04	F	6.57	C	3	D	16.88
<b>Prashant D. Kadam</b>	Age: 39 yrs, Edu.: Upto Twelfth Ward: P/North, Area: Malad Hill Reservoir, Constituency No.: 36				Member: Public Health Committee, Ward Committee P/North				Shift: Quality of questions; Perceived Performance						
	 SS	2015	F	32.87	214	F	4.18	F	0.00	F	0.00	A	5	C	18.69
		2014	E	43.27	209	C	10.15	F	0.72	F	6.04	A	5	D	16.37
<b>Manisha S. Patil</b>	Age: 42 yrs, Edu.: Fifth Ward: P/North, Area: Municipal colony Malad (East), Constituency No.: 37				Member: Women and Child Welfare Committee, Ward Committee P/North				Shift: Attendance; Quality of questions						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 NCP	2015	C	60.65	101	E	5.63	F	3.10	C	16.94	A	5	C	20.51
		2014	C	61.23	109	C	9.62	C	9.42	E	12.75	A	5	D	17.45
<b>Rupali A. Raorane</b>	Age: 34 yrs, Edu.: HSC, Ward: P/North Area: Dhanjiwadi - Narsobawadi - Kokanipada, Constituency No.: 38				Member: Ward Committee P/North										
	 SS	2015	C	65.03	72	A	14.32	E	4.10	C	18.43	A	5	C	19.17
		2014	D	52.85	165	A	14.78	F	0.72	F	6.57	A	5	C	18.78
<b>Sayali S. Warise</b>	Age: 36 yrs, Edu.: B.Com Ward: P/North, Area: Pimpri Pada - Pathanwadi, Constituency No.: 39				Member: Law, Revenue and General Purposes Committee, Ward Committee P/North				Shift: No. of questions; Quality of questions						
	 BJP	2015	B	75.73	5	A	13.95	A	9.04	C	19.54	A	5	C	18.04
		2014	B	77.97	3	A	13.60	A	14.46	C	18.31	A	5	C	19.59
<b>Gyanmurti R. Sharma</b>	Age: 43 yrs, Edu.: B.Sc., L.L.B. Ward: P/North, Area: Raheja Complex - Dindoshi, Constituency No.: 40				Member: Law, Revenue and General Purposes Committee, Ward Committee P/North										
	 BJP	2015	D	58.36	112	D	8.73	C	6.52	D	16.78	F	0	C	18.48
		2014	C	69.89	35	B	10.61	A	13.47	D	15.39	A	5	C	18.43
<b>Vinod B. Shelar</b>	Age: 44 yrs, Edu.: D.M.E. Ward: P/North, Area: Makrani Pada, Constituency No.: 41				Member: Law, Revenue and General Purposes Committee, Standing Committee, Ward Committee P/North, Education Committee				Shift: Attendance; No. of questions; New FIR						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 MNS	2015	D	50.67	170	F	3.67	A	9.95	D	16.22	F	0	D	16.83
		2014	C	66.74	67	D	8.57	A	14.87	C	19.53	F	0	D	17.77
<b>Deepak P. Pawar</b>	Age: 46 yrs, Edu.: Eighth, Ward: P/North Area: Liberty Garden - Nadiyadwalla Colony, Constituency No.: 42				Member: Works Committee (Suburbs), Markets and Gardens Committee, Ward Committee P/North, Improvements Committee						Shift: Attendance; No. of questions; Quality of questions; Perceived Performance				
	 INC	2015	D	56.02	129	C	9.61	E	4.10	E	11.28	A	5	D	17.60
		2014	D	55.51	150	B	11.31	F	5.04	E	12.73	A	5	D	15.43
<b>Kumarjahan Mohd. Moin Siddiqi</b>	Age: 49 yrs, Edu.: SSC Ward: P/North, Area: New Collectors Colony, Constituency No.: 43				Member: Markets and Gardens Committee, Ward Committee P/North										
	INDEPENDENT	2015	D	53.40	153	D	7.76	D	5.84	D	14.51	A	5	D	15.29
		2014	D	56.10	144	D	7.98	F	5.04	D	15.81	A	5	D	16.27
<b>Cyril P. D'souza</b>	Age: 42 yrs, Edu.: Fourth, Ward: P/North Area: New Collectors Compound, M.H.B. Colony, Constituency No.: 44				Member: Ward Committee P/North, Tree Committee										
	 INC	2015	D	57.99	115	D	7.62	D	5.29	D	14.93	A	5	C	20.16
		2014	B	72.27	25	A	12.53	D	8.49	A	22.42	A	5	D	17.83
<b>Sneha V. Zagade</b>	Age: 25 yrs, Edu.: S.Y.B.Com (Appeared) Ward: P/South, Area: Sunder Nagar - Piramal Nagar, Constituency No.: 45				Member: Women and Child Welfare Committee, Ward Committee P/South						Shift: Attendance; No. of questions; Quality of questions				

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	SS	2015	C	65.25	70	A	12.67	E	4.97	E	12.93	A	5	C	19.53
		2014	B	70.41	31	A	14.06	C	9.42	C	17.86	A	5	C	18.07
<b>Varsha S. Tembvalkar</b>	Age: 40 yrs, Edu.: T.Y.B.Com Ward: P/South, Area: Dindoshi - Pandurangwadi, Constituency No.: 46				Member: Works Committee (Suburbs), Ward Committee P/South						Shift: Attendance; No. of questions; Quality of questions				
	SS	2015	B	70.82	32	B	11.46	D	5.29	B	20.72	A	5	B	21.35
		2014	D	55.32	151	A	12.39	F	3.45	E	10.79	A	5	D	17.70
<b>Jitendra H. Valvi</b>	Age: 36 yrs, Edu.: HSC Ward: P/South, Area: Aarey Colony (East), Constituency No.: 47				Member: Law, Revenue and General Purposes Committee, Ward Committee P/South						Shift: No. of questions; Quality of questions; Perceived Performance				
	SS	2015	D	57.11	120	C	9.13	D	5.29	B	20.40	F	-5	C	18.44
		2014	D	55.99	145	C	9.52	D	7.62	B	19.64	F	-5	C	18.21
<b>Lochana C. Chavan</b>	Age: 48 yrs, Edu.: Upto SSC, Ward: P/South Area: Unnat Nagar - Motilal Nagar No. 2 & 3, Constituency No.: 49				Member: Works Committee (Suburbs), Women and Child Welfare Committee, Ward Committee P/South										
	SS	2015	D	50.08	172	A	12.23	E	4.70	C	18.41	F	-10	C	18.75
		2014	D	52.27	172	A	12.77	E	6.11	D	15.19	F	-5	D	16.21
<b>Rajan V. Padhye</b>	Age: 51 yrs, Edu.: HSC Ward: P/South, Area: Shastri Nagar- Bangur Nagar, Constituency No.: 50				Member: Works Committee (Suburbs), Ward Committee P/South, Improvements Committee										









MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	B	72.44	17	B	11.28	A	8.17	C	17.89	A	5	C	19.78
		2014	D	59.27	124	A	13.92	D	7.62	F	8.07	A	5	D	17.66
<b>Pramila D. Shinde</b>	Age: 45 yrs, Edu.: SSC, Ward: P/South Area: Motilal Nagar No.1 - B.E.S.T. Bus Depot, Constituency No.: 51				Member: Public Health Committee, Ward Committee P/South						Shift: Attendance; Quality of questions; Perceived Performance				
	 INC	2015	D	58.33	113	B	10.63	E	3.60	E	13.41	A	5	C	18.69
		2014	C	66.40	72	A	12.78	F	5.04	C	18.09	A	5	C	18.49
<b>Kiran V. Patel</b>	Age: 47 yrs, Edu.: B.A. Ward: P/South, Area: Siddharth Nagar - Jawahar Nagar, Constituency No.: 52				Member: Women and Child Welfare Committee, Ward Committee P/South						Shift: Attendance; No. of questions; Quality of questions				
	INDEPENDENT	2015	F	27.88	219	F	4.75	F	0.00	F	0.00	F	-5	B	23.13
		2014	E	36.56	217	D	8.60	F	0.00	F	0.00	A	5	D	15.96
<b>Changez J. Multani</b>	Age: 47 yrs, Edu.: SSC Ward: K/West, Area: Oshiwara - Bandivli (East), Constituency No.: 53				Member: Law, Revenue and General Purposes Committee, Ward Committee K/West						Shift: Attendance, New FIR				
	 SS	2015	C	63.44	83	A	12.07	D	5.84	C	19.17	F	-5	B	21.05
		2014	D	58.22	129	C	10.28	A	12.47	C	17.33	F	-5	D	16.14
<b>Raju S. Pednekar</b>	Age: 49 yrs, Edu.: HSC Ward: K/West, Area: Tarapore Garden - Adarsh Nagar, Constituency No.: 54				Member: Law, Revenue and General Purposes Committee, Ward Committee K/West, Improvements Committee						Shift: Attendance; Quality of questions; Perceived Performance				

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	C	65.32	66	A	12.87	B	7.80	C	17.31	A	5	D	17.35
		2014	C	64.06	82	A	12.78	E	7.16	D	16.45	A	5	D	16.67
<b>Jyotsna A. Dighe</b>	Age: 61 yrs, Edu.: Post Graduate Ward: K/West, Area: Swami Samarth Nagar, Constituency No.: 55				Member: Law, Revenue and General Purposes Committee, Ward Committee K/West, Improvements Committee										
	 SS	2015	C	69.48	40	A	12.44	A	8.26	D	14.16	A	5	C	18.99
		2014	B	75.41	10	A	14.70	A	14.79	C	18.03	A	5	D	16.90
<b>Yashodhar P. Phanse</b>	Age: 52 yrs, Edu.: B.A. Ward: K/West, Area: Versova (North), Constituency No.: 56				Member: Ward Committee K/West, BEST Committee, Standing Committee, Tree Committee				Shift: Attendance; No. of questions; Quality of questions						
	 INC	2015	B	71.66	24	C	10.35	A	9.49	C	17.63	A	5	C	19.26
		2014	D	54.96	152	B	10.97	F	4.31	E	10.90	A	5	D	17.78
<b>Devendra S. Amberkar</b>	Age: 51 yrs, Edu.: B.A. Ward: K/West, Area: Amboli Hill, Constituency No.: 57				Member: Ward Committee K/West, Standing Committee, Tree Committee				Shift: No. of questions; Quality of questions; Perceived Performance						
	 SS	2015	C	64.25	78	A	14.22	D	5.29	D	14.71	A	5	C	19.02
		2014	C	63.28	90	A	14.41	E	6.11	D	14.26	A	5	D	16.50
<b>Jyoti J. Sutar</b>	Age: 53 yrs, Edu.: HSC, Ward: K/West Area: Sahaji Raje Sports Complex - Malcolm Baug, Constituency No.: 58				Member: Women and Child Welfare Committee, Ward Committee K/West										

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	D	55.74	133	C	9.42	E	4.10	E	10.75	A	5	C	18.04
		2014	D	59.85	120	A	13.54	D	8.96	F	8.81	A	5	D	17.54
<b>Vanita K. Marucha</b>	Age: 53 yrs, Edu.: HSC, Ward: K/West Area: Seven Bunglow - Versova (South), Constituency No.: 59				Member: Women and Child Welfare Committee, Ward Committee K/West, Education Committee										
	 SS	2015	B	75.02	7	A	14.04	A	8.26	B	20.91	A	5	D	17.95
		2014	B	76.38	5	A	14.73	A	13.01	C	18.55	A	5	C	18.09
<b>Sanjay K. Pawar</b>	Age: 48 yrs, Edu.: HSC Ward: K/West, Area: Manish Nagar - Bhavan's College, Constituency No.: 60				Member: Works Committee (Suburbs), Ward Committee K/West										
	 INC	2015	B	70.64	33	B	11.73	A	9.22	B	20.18	F	-5	B	23.53
		2014	C	63.65	87	A	12.99	A	14.07	C	18.72	F	-5	D	15.88
<b>Mohsin H. Haider</b>	Age: 46 yrs, Edu.: B.Com Ward: K/West, Area: Gilbert Hill - Andheri Market, Constituency No.: 61				Member: Works Committee (Suburbs), Ward Committee K/West, Improvements Committee				Shift: Quality of questions; Perceived Performance						
	 BJP	2015	D	53.34	154	E	6.02	F	2.51	D	15.50	A	5	D	16.45
		2014	C	67.23	61	A	13.50	D	8.96	D	15.95	A	5	D	16.82
<b>Ameet B. Satam</b>	Age: 38 yrs, Edu.: M.M.S., Ward: K/West Area: Lallubhai Park - Shri Ram Zarokha, Constituency No.: 62				Member: Markets and Gardens Committee, Ward Committee K/West, Tree Committee, Standing Committee				Shift: Attendance; No. of questions						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 BJP	2015	C	66.92	54	B	10.75	B	7.53	D	15.78	A	5	B	21.36
		2014	C	69.77	36	A	13.53	A	14.19	D	15.29	A	5	D	15.76
<b>Dilip G. Patel</b>	Age: 63 yrs, Edu.: HSC, Ward: K/West Area: Bhakti Vedanta Marg - Cooper Hospital, Constituency No.: 63				Member: Ward Committee K/West, Standing Committee										
	INDEPENDENT	2015	C	65.26	69	A	12.96	E	4.10	C	17.79	A	5	C	18.96
		2014	D	54.06	156	A	13.45	F	3.45	F	9.41	A	5	D	17.75
<b>Bhavna A. Mangela</b>	Age: 37 yrs, Edu.: HSC, Ward: K/West Area: S.N.D.T. University Campus - Juhu Airport, Constituency No.: 64				Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee K/West						Shift: No. of questions; Quality of questions				
	 INC	2015	D	53.99	148	D	7.66	E	4.97	E	13.10	A	5	C	18.25
		2014	C	66.41	71	B	10.58	E	7.16	C	19.49	A	5	D	17.19
<b>Binita M. Vora</b>	Age: 34 yrs, Edu.: B.Com, Diploma in Apparel Manufacture and Design Ward: K/West, Area: Vile Parle (W) - Mithibai College, Constituency No.: 65				Member: Women and Child Welfare Committee, Ward Committee K/West						Shift: Attendance; No. of questions; Quality of questions				
	 BJP	2015	E	42.56	199	C	9.52	F	0.41	F	6.00	A	5	C	19.63
		2014	E	46.98	199	F	3.73	F	0.72	E	12.03	A	5	C	19.50
<b>Ujjwala S. Modak</b>	Age: 48 yrs, Edu.: B.A., Ward: K/East, Area: Bandrekar Wadi - Ismail College - Natwar Nagar, Constituency No.: 66				Member: Improvements Committee, Ward Committee K/East										

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	E	47.99	181	C	10.45	F	1.05	F	6.90	A	5	C	20.59
		2014	C	62.84	96	A	12.61	F	3.45	C	18.76	A	5	C	18.03
<b>Manjiri G. Parab</b>	Age: 58 yrs, Edu.: Ninth Ward: K/East, Area: Jogeshwari Caves - Majaswadi, Constituency No.: 67				Member: Women and Child Welfare Committee, Ward Committee K/East				Shift: Attendance; No. of questions; Quality of questions						
	 SS	2015	C	64.72	75	A	15.00	A	9.77	C	18.83	F	-5	C	19.63
		2014	C	67.16	62	A	14.83	A	15.00	C	18.64	F	-5	D	17.69
<b>Anant B. Nar</b>	Age: 49 yrs, Edu.: SSC Ward: K/East, Area: Shivneri Vasahat - Meghwadi, Constituency No.: 68				Member: Works Committee (Suburbs), Ward Committee K/East										
	 SS	2015	D	55.13	139	B	10.90	E	4.10	E	11.37	A	5	C	19.77
		2014	C	62.06	101	B	10.71	F	5.04	D	16.40	A	5	C	18.92
<b>Shivani S. Parab</b>	Age: 37 yrs, Edu.: SSC, Ward: K/East Area: Shankarwadi - Sher-E-Punjab Colony Constituency No.: 69				Member: Markets and Gardens Committee, Ward Committee K/East				Shift: No. of questions; Quality of questions						
	 MNS	2015	D	54.15	147	C	10.03	E	4.10	D	16.27	F	-2	C	20.74
		2014	C	62.20	99	B	11.59	C	10.22	C	18.84	F	-2	C	18.56
<b>Bhalchandra G. Ambure</b>	Age: 44 yrs, Edu.: SSC Ward: K/East, Area: Squatter's Colony - Tolani College, Constituency No.: 70				Member: Works Committee (Suburbs), Ward Committee K/East, Standing Committee				Shift: No. of questions; Quality of questions						







MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	C	60.42	103	D	7.64	C	6.52	D	15.37	A	5	B	21.90
		2014	E	47.08	198	B	11.47	F	1.65	F	6.00	A	5	D	17.96
<b>Sandhya S. Yadav</b>	Age: 39 yrs, Edu.: F.Y.J.C. Ward: K/East, Area: Gundavali Gaonthan (West), Constituency No.: 71				Member: Public Health Committee, Ward Committee K/East						Shift: No. of questions; Quality of questions				
	 SS	2015	D	51.27	165	B	11.11	A	9.17	E	10.54	F	-5	C	19.45
		2014	C	62.87	94	A	12.14	A	13.01	C	16.94	F	-5	C	19.78
<b>Sunita J. Elawadekar</b>	Age: 51 yrs, Edu.: Upto SSC Ward: K/East, Area: Gundavali (East) - E.S.I.S. Hospital, Constituency No.: 72				Member: Women and Child Welfare Committee, Ward Committee K/East						Shift: No. of questions; Quality of questions				
	 INC	2015	E	39.28	206	C	9.98	F	0.00	F	0.00	A	5	C	18.30
		2014	E	40.74	212	B	11.75	F	0.00	F	0.00	A	5	C	18.99
<b>Kesarben M. Patel</b>	Age: 40 yrs, Edu.: Seventh Ward: K/East, Area: Veravali - M.I.D.C., Constituency No.: 73				Member: Women and Child Welfare Committee, Ward Committee K/East										
	 SS	2015	C	63.93	80	A	13.74	A	8.53	B	20.29	F	-2	C	18.93
		2014	C	64.85	78	A	14.21	C	9.42	B	19.89	F	-2	D	17.33
<b>Pramod P. Sawant</b>	Age: 42 yrs, Edu.: SSC Ward: K/East, Area: Vijay Nagar - Bhavani Nagar, Constituency No.: 74				Member: Public Health Committee, Ward Committee K/East										


MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	D	51.24	166	E	5.57	E	3.60	E	13.81	A	5	C	18.26
		2014	D	58.10	130	D	7.83	F	2.52	C	17.57	A	5	C	18.18
<b>Sushma K. Rai</b>	Age: 38 yrs, Edu.: SSC Ward: K/East, Area: Sahar Airport - Maroshi Village, Constituency No.: 75				Member: Markets and Gardens Committee, Ward Committee K/East						Shift: Attendance; Quality of questions				
	 SS	2015	C	67.95	47	B	11.88	B	7.12	D	14.50	A	5	A	24.45
		2014	C	60.13	119	A	12.76	E	7.16	E	10.82	A	5	C	18.40
<b>Smita S. Sawant</b>	Age: 54 yrs, Edu.: SSC Ward: K/East, Area: Chakala - Sahar Airport, Constituency No.: 76				Member: Works Committee (Suburbs), Ward Committee K/East						Shift: Quality of questions; Perceived Performance				
	 INC	2015	E	45.04	190	B	11.38	F	0.41	F	3.00	A	5	C	18.81
		2014	E	38.37	215	B	10.66	F	0.00	F	0.00	A	5	D	15.71
<b>Winnifred B. D'souza</b>	Age: 55 yrs, Edu.: SSC Ward: K/East, Area: Sahar Village - Baman Wada, Constituency No.: 77				Member: Women and Child Welfare Committee, Ward Committee K/East, Improvements Committee						Quality of questions; Perceived Performance				
	 SS	2015	D	59.43	109	A	12.48	E	3.60	D	15.22	A	5	C	20.13
		2014	C	62.54	97	B	11.23	F	5.04	D	16.73	A	5	C	19.54
<b>Manisha M. Panchal</b>	Age: 49 yrs, Edu.: Ninth, Ward: K/East Area: M. V. College - Vijay Nagar - Koldongri, Constituency No.: 78				Member: Public Health Committee, Ward Committee K/East										








MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	C	65.31	67	B	11.18	E	3.60	C	18.49	A	5	B	22.60
		2014	D	53.73	161	A	12.42	F	2.52	F	9.06	A	5	C	19.72
<b>Shubhada S. Patkar</b>	Age: 59 yrs, Edu.: B.A., D.Ed., Ward: K/East, Area: Tejpal Scheme - Paranjape Scheme - Vile Parle (East), Constituency No.: 79				Member: Works Committee (Suburbs), Ward Committee K/East, Education Committee						Shift: No. of questions; Quality of questions; Perceived Performance				
	INDEPENDENT	2015	C	65.35	64	A	12.15	E	3.60	C	18.97	F	0	B	21.14
		2014	D	51.36	180	C	9.46	F	2.52	D	15.60	F	0	D	17.79
<b>Jyoti P. Alavani</b>	Age: 41 yrs, Edu.: B.Com Ward: K/East, Area: Vile Parle (E), Telephone Exchange, Constituency No.: 80				Member: Works Committee (Suburbs), Ward Committee K/East						Shift: Quality of questions; Perceived Performance				
	 MNS	2015	D	52.69	159	C	9.16	F	1.05	D	14.65	A	5	C	19.83
		2014	E	49.89	186	A	12.09	F	2.52	F	6.00	A	5	C	19.28
<b>Snehal S. Shinde</b>	Age: 41 yrs, Edu.: Upto SSC Ward: H/East, Area: Prabhat Colony, Anand Nagar, Constituency No.: 81				Member: Public Health Committee, Women and Child Welfare Committee, Ward Committee H/East and H/West										
	 MNS	2015	F	30.76	217	E	6.74	F	0.00	F	0.00	A	5	D	17.01
		2014	D	56.92	138	D	7.52	F	3.45	C	18.54	A	5	D	15.41
<b>Sukhada R. Pawar</b>	Age: 36 yrs, Edu.: Upto HSC Ward: H/East, Area: Vivekanand Nagar, Constituency No.: 82				Member: Ward Committee H/East and H/West						Shift: No. of Question; Quality of questions				




MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	D	53.27	155	D	8.93	E	4.70	E	13.49	A	5	C	19.16
		2014	D	56.11	143	C	10.44	F	5.04	E	10.97	A	5	D	17.66
<b>Sunaina S. Potnis</b>	Age: 52 yrs, Edu.: B.Com, Ward: H/East Area: University Campus - Dharamashi Colony, Constituency No.: 83				Member: Markets and Gardens Committee, Ward Committee H/East and H/West, Education Committee										
	 INC	2015	D	54.31	146	A	13.84	B	7.12	D	14.80	F	-5	C	18.55
		2014	C	64.04	84	A	14.02	A	12.87	C	17.41	F	-5	D	17.74
<b>Brian F. Miranda</b>	Age: 47 yrs, Edu.: HSC, Ward: H/East Area: Kalina Village - Santacruz Cantonment, Constituency No.: 84				Member: Works Committee (Suburbs), Ward Committee H/East and H/West				Shift: No. of Question; Quality of questions						
	INDEPENDENT	2015	E	40.86	202	D	8.30	F	3.10	F	8.79	C	3	D	16.68
		2014	D	52.06	173	B	11.63	F	2.52	D	14.13	C	3	E	14.78
<b>Ilyas B. Shaikh</b>	Age: 53 yrs, Edu.: SSC Ward: H/East, Area: Bharat Nagar (E), Constituency No.: 85				Member: Law, Revenue and General Purposes Committee, Ward Committee H/East and H/West				Shift: Attendance; Quality of questions						
	 SS	2015	C	69.88	38	A	13.39	E	3.60	C	19.08	A	5	B	22.37
		2014	C	64.07	81	A	14.32	E	6.11	D	14.83	A	5	D	16.81
<b>Pooja V. Mahadeshwar</b>	Age: 48 yrs, Edu.: SSC Ward: H/East, Area: T.P.S. III Santacruz - Ashok Nagar, Constituency No.: 86				Member: Women and Child Welfare Committee, Ward Committee H/East and H/West				Shift: Quality of questions; Perceived Performance						







MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 BJP	2015	D	57.32	119	B	10.52	F	1.05	C	16.89	A	5	C	19.42
		2014	C	69.25	41	A	13.67	A	13.94	E	11.65	A	5	C	18.00
<b>Krishna D. Parkar</b>	Age: 35 yrs, Edu.: F.Y.B.Com, Ward: H/East Area: Dawari Colony - Khar Rifle Range, Constituency No.: 87				Member: Works Committee (Suburbs), Law, Revenue and General Purposes Committee, Ward Committee H/East and H/West				Shift: Attendance; No. of questions						
	 SS	2015	B	71.08	29	A	14.55	B	7.53	C	18.81	A	5	C	18.76
		2014	B	72.73	23	A	15.00	B	11.61	D	16.62	A	5	D	17.50
<b>Deepak R. Bhutkar</b>	Age: 50 yrs, Edu.: SSC, D.M.E. Ward: H/East, Area: Teacher's Colony - Jawahar Nagar, Constituency No.: 88				Member: Works Committee (Suburbs), Ward Committee H/East and H/West										
	 SS	2015	B	72.23	20	A	14.48	B	7.99	D	15.15	A	5	B	21.13
		2014	C	67.92	52	A	15.00	B	10.74	E	11.76	A	5	C	18.42
<b>Anil P. Trimbakkar</b>	Age: 60 yrs, Edu.: B.Com, Ward: H/East Area: Government Colony - Bharat Nagar (W), Constituency No.: 89				Member: Law, Revenue and General Purposes Committee, Ward Committee H/East and H/West, Education Committee				Shift: Quality of questions; Perceived Performance						
	 INC	2015	C	68.66	45	A	12.29	B	7.53	C	17.10	A	5	C	18.59
		2014	C	61.31	107	B	11.09	C	10.22	E	12.73	A	5	D	15.28
<b>Priyatama S. Sawant</b>	Age: 42 yrs, Edu.: B.A.M.S Ward: H/East, Area: Bandra Terminus - Nirmal Nagar, Constituency No.: 90				Member: Ward Committee H/East and H/West, Education Committee				Shift: Quality of questions; Perceived Performance						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	C	61.79	94	D	7.66	C	6.52	B	19.85	A	5	D	17.76
		2014	B	70.00	34	C	10.40	B	10.74	B	19.70	A	5	D	17.16
<b>Gulistan Ahrar A. Shaikh</b>	Age: 31 yrs, Edu.: B.U.M.S. Ward: H/East, Area: Kherwadi, Constituency No.: 91				Member: Public Health Committee, Ward Committee H/East and H/West						Shift: Attendance; No. of Question				
	 MNS	2015	D	55.89	131	D	8.76	E	3.60	D	15.15	A	5	C	18.39
		2014	D	57.60	131	C	9.53	D	7.62	E	10.10	A	5	C	19.35
<b>Geeta S. Chavan</b>	Age: 52 yrs, Edu.: Sixth Ward: H/West, Area: Khira Nagar - Muktanand Park, Constituency No.: 92				Member: Women and Child Welfare Committee, Ward Committee H/East and H/West										
	 BJP	2015	D	55.93	130	D	8.83	F	1.73	D	14.20	A	5	C	18.73
		2014	C	62.23	98	B	10.80	C	10.22	E	11.79	A	5	D	17.43
<b>Alka S. Kerkar</b>	Age: 62 yrs, Edu.: B.Sc., Ward: H/West, Area: Vitthalaldas Nagar - Madhu Park (Khar West) Saraswat Colony, Constituency No.: 93				Member: Works Committee (Suburbs), Ward Committee H/East and H/West						Shift: Attendance; No. of Question				
	 INC	2015	C	65.38	63	D	8.66	E	3.60	C	17.24	A	5	B	22.44
		2014	E	47.79	195	D	8.45	F	1.65	F	8.48	A	5	D	17.22
<b>Sunita S. Wavekar</b>	Age: 37 yrs, Edu.: T.Y.B.Com Ward: H/West, Area: Khar Danda, Chuim Village, Constituency No.: 94				Member: Law, Revenue and General Purposes Committee, Ward Committee H/East and H/West						Shift: No. of questions; Quality of questions; Perceived Performance				







MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	C	69.73	39	A	12.50	B	7.99	C	17.56	A	5	C	19.24
		2014	C	66.52	70	A	14.02	D	7.62	D	14.57	A	5	C	18.31
<b>Asif A. Zakaria</b>	Age: 44 yrs, Edu.: B.Com Ward: H/West, Area: Union Park - National College, Constituency No.: 95				Member: Law, Revenue and General Purposes Committee, Ward Committee H/East and H/West, Standing Committee				Shift: Quality of questions						
	 INC	2015	D	51.96	161	B	11.26	F	1.73	F	7.64	A	5	D	17.88
		2014	E	46.34	201	C	9.99	F	1.65	F	6.00	A	5	D	16.70
<b>Karen Cecilia A. D'mello</b>	Age: 49 yrs, Edu.: B.A., L.L.B., Ward: H/West Area: Bandra Fort - Pali Market - National Library, Constituency No.: 96				Member: Public Health Committee, Ward Committee H/East and H/West				Shift: Attendance; Quality of questions						
	 INC	2015	F	30.73	218	F	2.86	F	0.00	F	0.00	A	5	D	17.87
		2014	D	52.71	168	D	8.42	F	1.65	D	14.48	A	5	D	16.16
<b>Mohd. Tanveer Mohd. Ali Patel</b>	Age: 36 yrs, Edu.: HSC, Ward: H/West Area: Lilavati Hospital - Bandra Bus Terminus, Constituency No.: 97				Member: Works Committee (Suburbs), Ward Committee H/East and H/West				Shift: Attendance; No. of questions; Quality of questions						
	 BJP	2015	C	67.22	53	A	12.15	E	4.97	C	16.85	A	5	C	18.79
		2014	C	61.59	104	B	11.92	F	4.31	D	16.11	A	5	D	17.26
<b>Samita V. Kamble</b>	Age: 47 yrs, Edu.: B.Com Ward: T, Area: Mulund Colony - Tulsi Lake, Constituency No.: 98				Member: Women and Child Welfare Committee, Ward Committee S and T				Shift: Attendance; Perceived Performance						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 NCP	2015	D	51.38	164	D	8.15	D	5.84	C	18.72	F	-5	D	17.67
		2014	D	55.81	147	B	10.69	D	8.49	D	15.98	F	-5	C	18.65
<b>Nandkumar A. Vaity</b>	Age: 53 yrs, Edu.: HSC, Ward: T Area: Topiwala College - Gavan Pada - Mhada Colony, Constituency No.: 100				Member: Works Committee (Suburbs), Public Health Committee, Ward Committee S and T										
	 MNS	2015	D	52.79	158	A	12.24	F	2.51	E	14.00	F	0	C	19.04
		2014	D	50.02	185	A	12.88	F	4.31	E	10.12	F	0	D	17.72
<b>Sujata R. Pathak</b>	Age: 33 yrs, Edu.: SSC Ward: T, Area: Nane Pada - Palm Acers, Constituency No.: 101				Member: Public Health Committee, Ward Committee S and T										
	 BJP	2015	D	53.64	151	A	12.26	D	5.29	E	9.94	F	-5	B	21.29
		2014	D	59.38	123	A	13.02	A	12.00	D	15.81	F	-5	D	17.54
<b>Prakash K. Gangadhare</b>	Age: 60 yrs, Edu.: Eleventh Ward: T, Area: Mulund Central, Constituency No.: 102				Member: Law, Revenue and General Purposes Committee, Ward Committee S and T, Improvements Committee				Shift: No. of Question; Quality of questions						
	 BJP	2015	D	58.57	111	C	10.13	A	8.26	F	9.52	F	-2	C	20.86
		2014	C	63.46	88	B	11.90	B	11.28	C	17.71	F	-2	D	17.57
<b>Manoj K. Kotak</b>	Age: 42 yrs, Edu.: SSC, Ward: T, Area: Johnson & Johnson - Sarvodaya Nagar - Nahur Village, Constituency No.: 103				Member: Education Committee, Ward Committee S and T, Standing Committee				Shift: No. of Question; Quality of questions						





MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	C	64.26	77	C	10.43	A	8.53	B	21.64	F	-5	B	22.66
		2014	D	53.87	158	B	11.73	C	9.42	D	14.09	F	-5	D	17.63
<b>Suresh H. Koparkar</b>	Age: 63 yrs, Edu.: SSC Ward: S, Area: Milind Nagar, Constituency No.: 104				Member: Markets and Gardens Committee, Ward Committee S and T, Improvements Committee						Shift: Quality of questions; Perceived Performance				
	INDEPENDENT	2015	C	65.87	60	B	11.07	F	2.51	C	19.02	A	5	C	19.82
		2014	C	63.13	93	A	12.54	D	8.16	D	14.06	A	5	D	17.37
<b>Mangesh N. Pawar</b>	Age: 47 yrs, Edu.: HSC Ward: S, Area: Bhandup Village, Constituency No.: 105				Member: Markets and Gardens Committee, Tree Committee, Ward Committee S and T										
	 SS	2015	C	60.08	105	A	12.44	D	5.84	D	14.79	F	-5	B	22.93
		2014	D	57.50	135	B	11.55	C	9.42	D	16.72	F	-5	C	19.81
<b>Ramesh G. Korgaonkar</b>	Age: 54 yrs, Edu.: Upto SSC Ward: S, Area: Gaondevi (Bhandup) Tembipada, Constituency No.: 106				Member: Ward Committee S and T, Standing Committee, Tree Committee										
	 MNS	2015	C	63.04	86	B	11.65	C	6.84	C	18.90	F	-5	B	21.21
		2014	C	65.28	77	A	13.84	A	12.93	C	18.14	F	-5	C	18.38
<b>Anisha A. Majgaonkar</b>	Age: 38 yrs, Edu.: Graduate, Ward: S, Area: Nardas Nagar, Constituency No.: 107				Member: Works Committee (Suburbs), Women and Child Welfare Committee, Ward Committee S and T										








MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 MNS	2015	E	44.60	191	C	9.27	F	1.05	F	8.84	F	0	C	18.43
		2014	E	39.04	213	D	8.44	F	0.00	F	0.00	A	5	C	18.61
<b>Rupesh U. Waingankar</b>	Age: 28 yrs, Edu.: SSC Ward: S, Area: Kokan Nagar - Bhattipada, Constituency No.: 108				Member: Public Health Committee, Markets and Gardens Committee, Ward Committee S and T				Shift: No. of Question; Quality of questions						
	 MNS	2015	B	72.28	19	C	10.38	C	6.39	C	19.56	A	5	B	21.80
		2014	B	70.07	33	A	13.89	C	10.22	D	16.76	A	5	C	18.21
<b>Vaishnavi V. Sarfare</b>	Age: 39 yrs, Edu.: HSC Ward: S, Area: Hanuman Nagar - Farid Nagar, Constituency No.: 109				Member: Ward Committee S and T										
	 NCP	2015	B	71.23	27	C	10.20	E	4.97	E	13.99	A	5	A	25.11
		2014	C	65.73	74	A	12.41	E	6.11	D	14.09	A	5	B	21.14
<b>Dhananjay S. Pisal</b>	Age: 60 yrs, Edu.: B.Com Ward: S, Area: Datar Colony - C.G.S. Quarters, Constituency No.: 110				Member: Ward Committee S and T, Standing Committee, Tree Committee				Shift: Perceived Performance						
	 SS	2015	C	60.59	102	E	7.44	F	2.51	C	17.84	A	5	C	18.34
		2014	E	47.09	197	D	8.10	E	6.11	F	4.03	A	5	D	16.86
<b>Ashok D. Patil</b>	Age: 56 yrs, Edu.: B.A., L.L.B. Ward: S, Area: Kanjur Village, Constituency No.: 111				Member: Improvements Committee, Ward Committee S and T				Shift: Quality of questions; Perceived Performance						





MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	E	42.00	200	D	8.51	F	1.73	F	6.00	A	5	C	20.76
		2014	E	49.71	188	D	7.71	E	6.11	F	8.75	A	5	C	18.15
<b>Tavji S. Gorule</b>	Age: 61 yrs, Edu.: Seventh Ward: S, Area: Tagore Nagar, Constituency No.: 113				Member: Public Health Committee, Ward Committee S and T						Shift: No. of Question; Quality of questions				
	 SS	2015	E	49.61	174	C	9.07	F	1.05	F	8.98	A	5	C	20.51
		2014	D	58.85	126	C	9.41	F	3.45	E	13.50	A	5	C	20.49
<b>Vishwas T. Shinde</b>	Age: 51 yrs, Edu.: HSC Ward: S, Area: Hariyali Village - Godrej Colony, Constituency No.: 114				Member: Law, Revenue and General Purposes Committee, Ward Committee S and T						Shift: No. of Question; Quality of questions				
	 NCP	2015	D	56.70	124	F	4.11	F	2.51	C	19.36	A	5	C	19.72
		2014	D	56.68	141	D	7.53	F	3.45	D	14.46	A	5	C	19.24
<b>Chandan C. Sharma</b>	Age: 50 yrs, Edu.: HSC, Ward: S Area: Eden Bungalows - Tirandaz Village, Constituency No.: 115				Member: Ward Committee S and T, Improvements Committee										
	 MNS	2015	F	25.37	220	E	5.82	F	0.00	F	0.00	F	-5	C	18.11
		2014	F	28.54	225	F	4.29	F	0.72	F	3.03	F	-5	C	19.51
<b>Avinash B. Sawant</b>	Age: 43 yrs, Edu.: Ninth, Ward: S Area: Vihar Lake - Powai Lake - Paspoli village, Constituency No.: 116				Member: Public Health Committee, Markets and Gardens Committee, Ward Committee S and T, Improvements Committee										






MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	E	44.51	193	D	8.03	F	1.05	F	6.07	A	5	C	18.36
		2014	D	57.60	132	C	9.13	F	5.04	E	13.47	A	5	D	17.95
<b>Bharti S. Bawdane</b>	Age: 42 yrs, Edu.: M.B.B.S Ward: N, Area: Rahul Nagar, Constituency No.: 117				Member: Public Health Committee, Ward Committee N						Shift: No. of Question; Quality of questions				
	 NCP	2015	D	55.17	137	C	9.07	D	5.84	D	16.45	F	-5	C	19.37
		2014	F	29.45	224	E	7.39	F	0.72	F	1.00	F	-5	C	18.34
<b>Harun Y. Khan</b>	Age: 55 yrs, Edu.: SSC, Ward: N Area: Parksite Colony - Vikroli Village, Constituency No.: 118				Member: Ward Committee N						Shift: Attendance; No. of questions; Quality of questions				
	 MNS	2015	D	54.36	145	E	5.84	F	1.73	E	12.93	A	5	B	22.86
		2014	C	60.52	117	D	8.41	F	4.31	D	16.73	A	5	C	19.08
<b>Sanjay D. Bhalerao</b>	Age: 37 yrs, Edu.: B.Com, Ward: N Area: Damodar Park - Sanghani Estate, Constituency No.: 119				Member: Ward Committee N						Shift: Attendance; No. of questions; Quality of questions				
	 NCP	2015	F	34.19	210	F	3.01	F	0.00	F	0.00	A	5	B	21.19
		2014	E	48.66	192	E	7.45	F	4.31	F	6.02	A	5	C	18.89
<b>Pratiksha R. Ghuge</b>	Age: 36 yrs, Edu.: HSC, Ward: N, Area: Sarvodaya Hospital - Central Government Colony - Jagdusha Nagar, Constituency No.: 120				Member: Law, Revenue and General Purposes Committee, Ward Committee N						Shift: Attendance; No. of questions; Quality of questions				

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 BJP	2015	B	72.56	16	C	10.39	A	8.53	C	18.59	A	5	C	19.62
		2014	B	73.86	16	C	10.37	A	12.47	B	22.28	A	5	D	16.75
<b>Ritu R. Tawade</b>	Age: 42 yrs, Edu.: S.Y.B.Com Ward: N, Area: Bhim Nagar - Ram Nagar, Constituency No.: 121				Member: Works Committee (Suburbs), Education Committee, Ward Committee N										
	INDEPENDENT	2015	C	65.83	61	A	13.68	B	7.80	B	20.42	F	0	C	19.93
		2014	B	73.66	17	A	12.54	A	13.86	C	18.70	A	5	D	16.57
<b>Deepak W. Hande</b>	Age: 46 yrs, Edu.: HSC Ward: N, Area: Bhatwadi - Barve Nagar, Constituency No.: 122				Member: Markets and Gardens Committee, Works Committee (Suburbs), Ward Committee N				Shift: No. of Question; New FIR						
	 SS	2015	B	70.33	34	A	13.77	C	6.84	C	18.93	A	5	C	18.80
		2014	C	67.43	59	A	12.76	E	6.11	C	17.11	A	5	C	20.46
<b>Ashwini B. Mate</b>	Age: 46 yrs, Edu.: HSC Ward: N, Area: Chirag Nagar - Narayan Nagar, Constituency No.: 123				Member: Works Committee (Suburbs), Ward Committee N, Improvements Committee										
	 INC	2015	D	59.81	107	C	10.27	A	8.26	D	15.40	F	-5	B	22.39
		2014	C	65.53	75	B	11.75	A	12.00	B	21.85	F	-5	C	18.93
<b>Pravin V. Chheda</b>	Age: 50 yrs, Edu.: SSC Ward: N, Area: Kiroli Village - Ramji Ashar School, Constituency No.: 124				Member: Law, Revenue and General Purposes Committee, Ward Committee N, Standing Committee				Shift: No. of Question; Quality of questions						




MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 NCP	2015	C	61.97	91	D	8.57	D	5.29	C	18.75	A	5	C	18.35
		2014	D	51.69	175	D	8.81	F	0.72	E	11.84	A	5	C	18.32
<b>Rakhee H. Jadhav</b>	Age: 40 yrs, Edu.: SSC Ward: N, Area: Pant Nagar, Constituency No.: 125				Member: Ward Committee N, Standing Committee						Shift: No. of Question; Quality of questions				
	 MNS	2015	C	61.99	90	E	6.12	C	6.39	C	16.99	A	5	B	21.49
		2014	D	54.33	155	D	7.89	F	2.52	D	14.74	A	5	C	18.18
<b>Suresh D. Awale</b>	Age: 42 yrs, Edu.: SSC Ward: N, Area: Ramabai Nagar, Constituency No.: 126				Member: Works Committee (Suburbs), Law, Revenue and General Purposes Committee, Ward Committee N						Shift: No. of Question; Quality of questions; Perceived Performance				
	 BJP	2015	B	70.11	35	B	10.96	B	7.99	C	17.12	A	5	C	19.56
		2014	C	66.53	69	C	9.82	A	12.35	D	14.15	A	5	C	18.21
<b>Falguni M. Dave</b>	Age: 53 yrs, Edu.: Diploma in Medical Technology Ward: N, Area: Garodia Nagar - Somaiya College, Constituency No.: 127				Member: Public Health Committee, Women and Child Welfare Committee, Ward Committee N						Shift: Quality of questions				
	 MNS	2015	F	34.05	211	F	3.01	F	0.00	F	0.00	A	5	C	20.04
		2014	F	32.42	223	F	3.45	F	0.00	F	0.00	A	5	D	17.98
<b>Mangal P. Kadam</b>	Age: 34 yrs, Edu.: SSC Ward: N, Area: Kamraj Nagar, Constituency No.: 128				Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee N										

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SP	2015	C	65.32	65	A	13.20	A	9.58	C	18.21	A	5	C	18.33
		2014	B	73.21	19	A	13.21	A	14.40	C	16.81	A	5	D	17.78
<b>Reshma R. Nevrekar</b>	Age: 45 yrs, Edu.: Upto SSC Ward: M/East, Area: Lotus Colony, Rafique Nagar, Constituency No.: 129				Member: Works Committee (Suburbs), Public Health Committee, Women and Child Welfare Committee, Ward Committee M/East						Shift: No. of Question				
	INDEPENDENT	2015	E	42.73	198	E	6.02	F	1.05	D	15.36	F	0	C	18.30
		2014	E	38.58	214	D	8.08	F	1.65	F	6.00	F	0	D	17.85
<b>Mohd. Siraj Mohd. I. Shaikh</b>	Age: 33 yrs, Edu.: Ninth Ward: M/East, Area: Shivaji Nagar No.1, Constituency No.: 130				Member: Works Committee (Suburbs), Standing Committee, Ward Committee M/East										
	 SP	2015	E	43.97	195	C	9.37	E	4.10	E	11.66	F	-5	C	19.84
		2014	E	47.52	196	D	8.53	E	6.11	D	14.09	F	-5	D	17.78
<b>Noorjahan R. Shaikh</b>	Age: 39 yrs, Edu.: Seventh, Ward: M/East Area: Shivaji Nagar No.2 - Sanjay Nagar, Constituency No.: 131				Member: Ward Committee M/East, Education Committee										
	 SP	2015	B	71.91	23	B	11.92	A	8.90	C	17.97	A	5	C	19.21
		2014	B	71.94	27	A	12.81	A	13.94	D	14.81	A	5	C	18.38
<b>Rais K. Shaikh</b>	Age: 40 yrs, Edu.: B.Com, Ward: M/East Area: Shastri Nagar - Kamla Raman Nagar, Constituency No.: 132				Member: Standing Committee, Ward Committee M/East										







MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SP	2015	C	64.77	74	C	10.45	D	5.84	C	19.37	A	5	C	19.11
		2014	C	63.19	92	A	12.25	F	5.04	D	15.38	A	5	C	18.53
<b>Shantaram M. Patil</b>	Age: 70 yrs, Edu.: Inter Arts Ward: M/East, Area: Baiganwadi, P.M.G. Colony, Constituency No.: 133				Member: Markets and Gardens Committee, Law, Revenue and General Purposes Committee, Ward Committee M/East										
	 SS	2015	E	36.29	208	F	2.55	F	1.05	D	14.00	F	-5	C	19.69
		2014	D	53.83	160	C	9.71	B	11.61	E	13.31	F	-5	D	17.20
<b>Rahul R. Shevale</b>	Age: 42 yrs, Edu.: Civil Engineering, Ward: M/East Area: Mankhurd Village - Mandala Village, Constituency No.: 134				Member: Standing Committee, Ward Committee M/East				Shift: Attendance; No. of questions						
	 SS	2015	E	39.98	203	C	9.80	F	0.00	F	0.00	A	5	C	20.18
		2014	D	52.03	174	B	11.34	F	2.52	F	9.32	A	5	D	16.85
<b>Manju B. Kumare</b>	Age: 38 yrs, Edu.: M.A., Ward: M/East Area: Anushakti Nagar - (B.A.R.C.) - Trombay, Constituency No.: 136				Member: Law, Revenue and General Purposes Committee, Ward Committee M/East				Shift: Attendance; No. of questions; Quality of questions						
	 INC	2015	D	56.07	128	D	8.73	E	4.97	D	16.37	A	5	C	20.00
		2014	D	56.74	140	A	13.24	F	4.31	E	12.86	A	5	D	15.34
<b>Sunanda V. Lokare</b>	Age: 41 yrs, Edu.: Eighth, Ward: M/East Area: New Gautam Nagar, Constituency No.: 137				Member: Ward Committee M/East										






MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	BRPB	2015	D	53.22	157	A	12.52	C	6.84	E	13.94	F	-5	D	17.48
		2014	D	51.40	179	C	9.92	D	8.16	D	14.65	F	-5	D	16.66
<b>Arun V. Kamble</b>	Age: 42 yrs, Edu.: B.A. Ward: M/East, Area: Deonar - Abattoir, Constituency No.: 138				Member: Markets and Gardens Committee, Ward Committee M/East										
	 SS	2015	F	30.79	216	D	8.29	F	1.73	F	8.09	F	-10	C	18.69
		2014	E	45.66	204	B	10.96	F	5.04	D	16.15	F	-10	D	17.51
<b>Dinesh H. Panchal</b>	Age: 39 yrs, Edu.: Fifth, Ward: M/East Area: Deonar Village - Mankhurd Childrens' Home, Constituency No.: 139				Member: Markets and Gardens Committee, Ward Committee M/East										
	 INC	2015	C	65.03	71	B	11.21	D	5.84	C	18.41	A	5	C	18.57
		2014	C	60.74	113	A	13.02	E	6.11	E	13.66	A	5	D	15.95
<b>Usha A. Kamble</b>	Age: 52 yrs, Edu.: SSC Ward: M/East, Area: R.C.F. Township, Constituency No.: 140				Member: Works Committee (Suburbs), Ward Committee M/East				Shift: Quality of questions; Perceived Performance						
	 BJP	2015	B	72.78	15	A	13.04	A	8.26	B	19.65	A	5	C	18.39
		2014	B	73.13	20	A	13.77	B	11.61	C	18.14	A	5	D	17.61
<b>Vithal A. Kharatmol</b>	Age: 58 yrs, Edu.: Matriculation, Ward: M/East, Area: Adarsh Nagar - Hindustan Petroleum - Anik Village, Constituency No.: 141				Member: Standing Committee, Education Committee, Ward Committee M/East										



MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	F	32.99	213	F	1.43	F	0.41	F	3.11	A	5	B	22.04
		2014	E	48.76	191	C	9.25	F	1.65	F	9.31	A	5	C	18.55
<b>Seema R. Mahulkar</b>	Age: 39 yrs, Edu.: Ninth, Ward: M/West Area: Anik, Mahul Villages - R.C. F. Company, Constituency No.: 142				Member: Markets and Gardens Committee, Ward Committee M/West						Shift: Attendance; No. of questions; Quality of questions				
	 BJP	2015	C	60.90	100	A	12.58	E	4.10	C	18.89	A	5	C	18.32
		2014	C	60.72	114	A	13.39	E	6.11	E	12.55	A	5	D	16.68
<b>Mahadev S. Shivgan</b>	Age: 53 yrs, Edu.: SSC Ward: M/West, Area: Suman Nagar - Sindhi Society, Constituency No.: 143				Member: Law, Revenue and General Purposes Committee, Ward Committee M/West										
	 BJP	2015	B	71.24	26	B	11.09	A	9.31	B	21.27	A	5	C	18.57
		2014	B	74.68	12	A	12.92	A	12.00	B	21.89	A	5	D	15.87
<b>Rajshree S. Palande</b>	Age: 40 yrs, Edu.: B.A., Ward: M/West Area: Siddharth Colony - Basant Park, Golf Club, Constituency No.: 144				Member: Works Committee (Suburbs), Improvements Committee, Ward Committee M/West										
	 INC	2015	C	69.40	41	B	11.13	D	5.84	B	20.05	A	5	C	19.94
		2014	C	67.73	55	B	11.70	C	10.22	B	19.85	A	5	E	14.98
<b>Vandana G. Sable</b>	Age: 46 yrs, Edu.: Ninth Ward: M/West, Area: Sahakar Nagar, Constituency No.: 145				Member: Works Committee (Suburbs), Ward Committee M/West										

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	E	49.84	173	D	8.39	F	1.73	F	9.21	A	5	C	18.05
		2014	D	50.56	183	B	10.51	F	4.31	F	6.00	A	5	D	17.74
<b>Suprada P. Phaterpekar</b>	Age: 31 yrs, Edu.: HSC, Interior Designer, Fashion Designer, Ward: M/West Area: Subhash Nagar - Beggar's Home, Constituency No.: 146				Member: Public Health Committee, Education Committee, Ward Committee M/West										
	 INC	2015	B	71.03	31	A	14.82	A	8.90	C	17.20	A	5	C	19.25
		2014	B	70.23	32	A	14.29	B	11.28	E	13.80	A	5	C	18.86
<b>Anil R. Patankar</b>	Age: 50 yrs, Edu.: HSC Ward: M/West, Area: Borla (Central) - Ghatla Gaon, Constituency No.: 147				Member: Law, Revenue and General Purposes Committee, Ward Committee M/West										
	 INC	2015	E	44.52	192	D	8.65	F	0.41	F	6.00	A	5	C	20.47
		2014	D	52.73	167	D	9.00	F	2.52	E	13.58	A	5	D	16.63
<b>Sangita C. Handore</b>	Age: 51 yrs, Edu.: Seventh Ward: M/West, Area: Rahul Nagar-Jyoti Nagar, Constituency No.: 148				Member: Ward Committee M/West				Shift: No. of questions; Quality of questions						
	 SS	2015	E	43.58	196	A	12.47	F	0.41	F	6.00	A	5	C	19.70
		2014	D	57.53	133	A	14.32	E	7.16	F	8.35	A	5	D	17.70
<b>Deepa N. Parab</b>	Age: 63 yrs, Edu.: Upto SSC Ward: M/West, Area: Tilak Nagar - Chedda Nagar, Constituency No.: 149				Member: Women and Child Welfare Committee, Ward Committee M/West				Shift: Attendance; No. of questions; Quality of questions						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 NCP	2015	C	65.03	73	E	7.29	D	5.84	B	20.61	A	5	C	20.29
		2014	D	59.45	122	D	8.09	D	8.16	E	12.73	A	5	C	19.47
<b>Savita S. Pawar</b>	Age: 44 yrs, Edu.: Seventh, Ward: L Area: Tungwa Village - Chandivali Village (West), Constituency No.: 150				Member: Works Committee (Suburbs), Ward Committee L				Shift: Quality of questions						
	 MNS	2015	E	48.14	180	E	6.28	E	3.60	D	14.22	F	-2	C	19.04
		2014	E	46.11	202	D	8.69	F	4.31	E	10.60	F	-2	D	17.51
<b>Ishwar D. Tayade</b>	Age: 44 yrs, Edu.: B.A. Ward: L, Area: Chandivali Village (East), Constituency No.: 151				Member: Law, Revenue and General Purposes Committee, Ward Committee L, Education Committee										
	 SS	2015	D	57.38	118	A	12.05	E	3.60	E	12.60	A	5	C	18.13
		2014	D	53.87	159	B	11.91	F	2.52	F	9.45	A	5	C	18.99
<b>Komal K. Jamsandekar</b>	Age: 46 yrs, Edu.: Upto SSC Ward: L, Area: Mohili Village, Constituency No.: 152				Member: Markets and Gardens Committee, Ward Committee L, Education Committee				Shift: Quality of questions						
	INDEPENDENT	2015	D	58.28	114	E	6.39	E	4.97	D	15.88	A	5	C	19.05
		2014	C	62.11	100	E	5.62	C	9.42	C	18.07	A	5	D	17.00
<b>Leena H. Shukla</b>	Age: 36 yrs, Edu.: B.Com Ward: L, Area: Kajupada Hill - Asalpha Village, Constituency No.: 153				Member: Works Committee (Suburbs), Ward Committee L, Education Committee										

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 MNS	2015	B	71.04	30	C	10.10	A	8.90	C	17.16	A	5	C	18.38
		2014	B	72.16	26	C	9.59	A	14.46	C	18.41	A	5	D	17.70
<b>Dilip B. Lande</b>	Age: 53 yrs, Edu.: B.Com., Ward: L, Area: Kamani Industries - Sakinaka, Constituency No.: 154				Member: Law, Revenue and General Purposes Committee, Ward Committee L, Standing Committee, Tree Committee										
	INDEPENDENT	2015	E	41.76	201	F	3.87	F	0.41	F	8.06	A	5	C	18.42
		2014	F	33.55	219	F	4.03	F	0.00	F	0.00	A	5	C	18.52
<b>Lalita Annamalai</b>	Age: 55 yrs, Edu.: Ninth Ward: L, Area: Jarimari, Constituency No.: 155				Member: Ward Committee L										
	 SP	2015	D	55.02	141	E	5.88	E	4.97	D	15.68	A	5	D	17.49
		2014	C	64.03	85	C	9.95	C	10.22	C	17.23	A	5	D	16.63
<b>Mohd. Ishak Kasim Ali Shaikh</b>	Age: 37 yrs, Edu.: Eighth Ward: L, Area: Home Guard Training Center, Constituency No.: 156				Member: Works Committee (Suburbs), Markets and Gardens Committee, Ward Committee L				Shift: Attendance; No. of questions; Quality of questions						
	 SS	2015	C	65.61	62	B	11.21	B	7.53	C	17.23	F	0	C	20.21
		2014	C	69.19	42	B	11.87	E	6.11	B	20.83	A	5	C	18.38
<b>Manali M. Tulaskar</b>	Age: 36 yrs, Edu.: SSC, Ward: L, Area: Wadia Estate - Hall Village - Premier Automobiles, Constituency No.: 157				Member: Works Committee (Suburbs), Women and Child Welfare Committee, Ward Committee L										







MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SP	2015	D	54.59	144	D	7.56	F	1.73	C	17.62	A	5	C	19.68
		2014	E	49.76	187	E	7.50	F	2.52	E	11.69	A	5	D	17.05
<b>Dilshad A. Azmi</b>	Age: 54 yrs, Edu.: Fourth Ward: L, Area: Kurla Village, Dayanand Vidyalaya, Constituency No.: 158				Member: Public Health Committee, Ward Committee L						Shift: Quality of questions				
	 SP	2015	C	66.90	55	B	11.67	A	9.13	C	18.66	F	-2	C	18.62
		2014	C	67.83	53	A	12.97	A	13.67	C	17.91	F	-2	C	18.30
<b>Ashraf Azmi A. Ansari</b>	Age: 49 yrs, Edu.: SSC Ward: L, Area: Vinoba Bhawe Nagar, Constituency No.: 159				Member: Ward Committee L, Improvements Committee										
	 SS	2015	B	75.65	6	A	13.67	A	9.31	C	17.36	A	5	B	21.84
		2014	B	72.80	22	A	13.49	A	14.13	D	16.06	A	5	D	17.12
<b>Sanjana K. Mungekar</b>	Age: 40 yrs, Edu.: Eleventh Ward: L, Area: Kurla Terminus - Kamgar Nagar, Constituency No.: 160				Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee L										
	 NCP	2015	B	71.26	25	B	11.33	A	10.00	E	11.16	A	5	B	22.45
		2014	C	64.06	83	B	11.30	A	14.93	F	9.65	A	5	D	16.18
<b>Saeeda A. Khan</b>	Age: 46 yrs, Edu.: M.D., DNB, D.A., MBBS Ward: L, Area: Shikshak Nagar, Constituency No.: 161				Member: Public Health Committee, Ward Committee L						Shift: Quality of questions; Perceived Performance				


MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	SS	2015	C	67.69	50	A	14.91	A	9.81	E	13.29	A	5	C	18.37
		2014	B	74.24	14	A	15.00	A	14.66	E	12.75	A	5	C	19.83
<b>Anuradha M. Pednekar</b>	Age: 45 yrs, Edu.: B.A.M.S, Ward: L, Area: Nehru Nagar - Bhabha Hospital - Takiya Ward, Constituency No.: 162				Member: Public Health Committee, Ward Committee L, Standing Committee				Shift: No. of questions; Perceived Performance						
	SS	2015	C	62.66	88	A	13.50	F	1.73	D	15.64	A	5	C	18.35
		2014	D	52.28	171	A	14.02	F	1.65	E	10.05	A	5	D	15.56
<b>Darshana D. Shinde</b>	Age: 44 yrs, Edu.: Ninth Ward: L, Area: Kasai Wada - Everard Nagar, Constituency No.: 163				Member: Women and Child Welfare Committee, Ward Committee L				Shift: Quality of questions; Perceived Performance						
	INDEPENDENT	2015	C	66.30	57	D	8.12	D	5.29	C	19.15	A	5	B	22.74
		2014	C	68.51	48	C	9.82	A	12.00	D	16.22	A	5	C	18.47
<b>Vijay P. Tandel</b>	Age: 41 yrs, Edu.: F.Y.B.Com (Appeared) Ward: L, Swadeshi Mill - Eye Hospital, Constituency No.: 164				Member: Ward Committee L										
	SS	2015	D	56.62	125	B	11.86	F	3.10	E	12.58	A	5	C	18.65
		2014	C	63.31	89	A	14.61	F	4.31	D	14.82	A	5	C	18.58
<b>Pranita P. Waghmare</b>	Age: 51 yrs, Edu.: Upto SSC Ward: F/North, Area: Pratiksha Nagar - Sion, Constituency No.: 165				Member: Works Committee (City), Women and Child Welfare Committee, Ward Committee F/South and F/North										

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	B	71.93	22	A	12.51	C	6.84	C	19.48	A	5	C	20.67
		2014	C	69.56	40	A	12.78	B	10.74	C	17.03	A	5	C	18.01
<b>Lalita K. Yadav</b>	Age: 38 yrs, Edu.: Seventh Ward: F/North, Area: Salt Pans, Sion Transit Camp, Constituency No.: 166				Member: Public Health Committee, Ward Committee F/South and F/North										
	 BJP	2015	C	63.42	84	B	11.81	B	7.12	D	14.52	A	5	C	18.82
		2014	B	72.83	21	A	13.86	A	12.47	D	16.61	A	5	D	17.89
<b>Rajeshree R. Shirwadkar</b>	Age: 37 yrs, Edu.: B.A.F.A, Ward: F/North, Area: Lokmanya Tilak Hospital - Shanmukhanand Hall, Constituency No.: 167				Member: Women and Child Welfare Committee, Education Committee, Ward Committee F/South and F/North										
	 BJP	2015	D	56.74	123	E	5.39	F	2.51	D	15.30	A	5	B	21.07
		2014	C	69.12	43	B	10.60	C	9.42	C	19.18	A	5	D	17.92
<b>Selvan R. Tamil</b>	Age: 56 yrs, Edu.: HSC Ward: F/North, Area: Raoli Hill, Constituency No.: 168				Member: Works Committee (City), Ward Committee F/South and F/North				Shift: Attendance; No. of questions; Quality of questions						
	 SS	2015	B	74.26	10	B	11.49	B	7.80	B	19.70	A	5	B	21.59
		2014	C	60.63	116	B	11.37	C	9.42	E	12.68	A	5	D	15.15
<b>Shradha S. Jadhav</b>	Age: 50 yrs, Edu.: HSC, Ward: F/North, Area: C.G.S. Colony - Sector - 7, Constituency No.: 169				Member: Ward Committee F/South and F/North, Improvements Committee				Shift: Quality of questions; Perceived Performance						









MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	C	68.07	46	A	12.55	A	9.63	D	15.30	A	5	D	17.59
		2014	C	68.39	49	A	14.32	B	11.61	D	14.12	A	5	D	17.35
<b>Trushna C. Vishwasrao</b>	Age: 55 yrs, Edu.: Upto SSC, Ward: F/North, Area: Antop Hill - C.G.S. Colony, Constituency No.: 170				Member: Markets and Gardens Committee, Tree Committee, Ward Committee F/South and F/North, Standing Committee										
	 BJP	2015	E	47.94	182	D	7.53	F	1.73	C	19.20	F	0	D	16.47
		2014	E	45.47	205	C	9.44	F	0.72	F	8.14	A	5	D	16.17
<b>Mahant R. Chaube</b>	Age: 54 yrs, Edu.: Ninth, Ward: F/North, Area: Sangam Nagar, Constituency No.: 171				Member: Works Committee (City), Ward Committee F/South and F/North										
	INDEPENDENT	2015	F	33.70	212	F	4.07	F	0.41	F	9.48	F	-5	C	20.30
		2014	F	33.59	218	E	5.42	F	0.72	F	8.67	F	-5	D	16.78
<b>Manojkumar M. Sansare</b>	Age: 47 yrs, Edu.: B.Sc (Electronics) Ward: F/North, Area: Korba Mithagar - Wadala Salt Pans, Constituency No.: 172				Member: Ward Committee F/South and F/North										
	 SS	2015	E	47.00	185	A	13.83	F	1.05	F	6.10	A	5	D	17.02
		2014	D	51.60	178	B	11.88	F	1.65	F	8.81	A	5	D	17.26
<b>Alka H. Doke</b>	Age: 56 yrs, Edu.: SSC, Ward: F/North, Area: Lepars Home-BPT Hospital Colony, Constituency No.: 173				Member: Works Committee (City), Ward Committee F/South and F/North										




MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	B	72.90	14	B	10.95	A	8.53	B	22.15	A	5	C	20.19
		2014	D	59.06	125	B	11.21	D	8.96	E	11.32	A	5	D	15.58
<b>Nayna M. Sheth</b>	Age: 62 yrs, Edu.: SSC Ward: F/North, Area: Hindu Colony - Parsi Colony, Constituency No.: 174				Member: Works Committee (City), Ward Committee F/South and F/North, Tree Committee				Shift: Quality of questions; Perceived Performance						
	 RPI (A)	2015	D	53.83	150	B	11.12	F	1.05	D	14.00	A	5	D	16.67
		2014	E	43.54	208	C	9.78	F	0.72	F	6.00	A	5	D	16.04
<b>Sabreddy M. Borra</b>	Age: 47 yrs, Edu.: Upto Ninth Ward: G/North, Area: Mahim Kala Killa, Constituency No.: 175				Member: Markets and Gardens Committee, Ward Committee G/North				Shift: Attendance; No. of questions; Quality of questions						
	 SS	2015	E	39.30	205	B	11.69	F	1.73	F	6.08	F	-5	D	17.80
		2014	D	51.62	177	A	12.41	D	7.62	E	11.11	F	-5	C	18.49
<b>Rajendra N. Suryavanshi</b>	Age: 50 yrs, Edu.: SSC, Ward: G/North, Area: Kakkaiyadevi Temple (Dharavi) - Khambadevi Nagar - Mukund Nagar, Constituency No.: 177				Member: Works Committee (City), Ward Committee G/North				Shift: No. of questions; Quality of questions; Perceived Performance						
	 INC	2015	D	53.97	149	B	11.67	F	3.10	F	9.75	A	5	D	16.00
		2014	D	52.82	166	A	12.18	F	2.52	F	9.15	A	5	D	17.97
<b>Vakil S. Ahmed Shaikh</b>	Age: 36 yrs, Edu.: Eighth Ward: G/North, Area: Western India Tanneries, Constituency No.: 178				Member: Works Committee (City), Ward Committee G/North										





MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SP	2015	E	42.74	197	E	6.42	F	0.41	F	6.08	A	5	C	19.84
		2014	F	33.19	221	D	7.80	F	0.00	F	0.00	A	5	D	15.39
<b>Jyotsna H. Parmar</b>	Age: 34 yrs, Edu.: Fifth, Ward: G/North, Area: Mahim Sonapur - Dharavi Kumbharwada, Constituency No.: 179					Member: Works Committee (City), Women and Child Welfare Committee, Ward Committee G/North					Shift: Quality of questions; Perceived Performance				
	INDEPENDENT	2015	D	52.28	160	B	11.41	F	2.51	F	6.16	A	5	C	20.20
		2014	D	56.91	139	B	11.94	F	5.04	E	11.71	A	5	D	16.22
<b>Vishnu R. Gaikwad</b>	Age: 60 yrs, Edu.: Eleventh, Ward: G/North, Area: Estrella Battery Company - Rajarshi Shahu Nagar, Constituency No.: 180					Member: Public Health Committee, Ward Committee G/North									
	 MNS	2015	D	50.25	171	C	9.96	F	0.41	E	10.18	A	5	D	16.26
		2014	C	67.05	63	A	13.60	F	5.04	C	18.51	A	5	C	18.90
<b>Shraddha R. Patil</b>	Age: 38 yrs, Edu.: HSC, Ward: G/North Area: Mahim Creek, Mahim Police Quarters, Mahim Killa, Constituency No.: 181					Member: Markets and Gardens Committee, Women and Child Welfare Committee, Ward Committee G/North					Shift: Attendance; No. of questions; Quality of questions; Perceived Performance				
	 MNS	2015	D	57.63	116	A	13.47	F	1.73	E	11.26	A	5	C	19.17
		2014	E	48.14	194	A	14.23	F	0.72	F	3.11	A	5	C	18.08
<b>Virendra V. Tandel</b>	Age: 50 yrs, Edu.: SSC, Ward: G/North Area: Shitaladevi Temple - Hinduja Hospital, Constituency No.: 182					Member: Works Committee (City), Ward Committee G/North, Tree Committee					Shift: No. of questions; Quality of questions				

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 MNS	2015	D	50.81	169	B	10.96	E	3.60	D	16.40	F	-5	D	17.86
		2014	D	52.70	169	A	13.23	F	5.04	E	13.02	F	-5	C	20.41
<b>Manish D. Chavan</b>	Age: 44 yrs, Edu.: Fourteenth, Ward: G/North Area: Ruparel College - Matunga Workshop, Constituency No.: 183				Member: Works Committee (City), Law, Revenue and General Purposes Committee, Ward Committee G/North										
	 MNS	2015	B	72.03	21	E	6.90	B	7.12	B	20.33	A	5	B	21.83
		2014	B	74.51	13	C	9.03	A	13.26	A	22.61	A	5	D	17.62
<b>Sudhir K. Jadhav</b>	Age: 50 yrs, Edu.: SSC, Ward: G/North, Area: Kamgar Krida Kenra, Dadar Railway Station, Constituency No.: 184				Member: Ward Committee G/North										
	 MNS	2015	D	53.41	152	B	11.89	B	7.53	E	12.51	F	-10	C	19.62
		2014	D	58.33	128	B	10.84	D	8.96	B	20.69	F	-5	D	16.84
<b>Sandeep (Yashwant) S. Deshpande</b>	Age: 41 yrs, Edu.: M.A., Ward: G/North Area: Ravindra Natya Mandir - Shivaji Park, Constituency No.: 185				Member: BEST Committee, Ward Committee G/North, Standing Committee										
	 MNS	2015	E	45.36	189	D	7.75	F	0.41	F	7.82	A	5	C	18.37
		2014	C	60.33	118	C	9.61	F	3.45	C	18.45	A	5	D	16.83
<b>Seema M. Shivalkar</b>	Age: 30 yrs, Edu.: B.Sc., Ward: G/South, Area: S.T. Depot, Western Railway Workshop, Constituency No.: 186				Member: Ward Committee G/South				Shift: Attendance; No. of questions; Quality of questions						





MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 MNS	2015	C	69.91	36	B	11.58	C	6.52	C	19.21	A	5	C	20.16
		2014	B	73.39	18	A	12.00	B	10.74	C	18.87	A	5	C	19.77
<b>Santosh B. Dhuri</b>	Age: 45 yrs, Edu.: HSC, Ward: G/South Area: T.V.Centre - Prabhadevi, Constituency No.: 187				Member: Works Committee (City), Public Health Committee, Ward Committee G/South										
	 SS	2015	B	76.18	4	A	13.59	A	9.04	C	19.52	A	5	C	19.57
		2014	B	78.43	2	A	15.00	A	13.47	C	18.12	A	5	C	19.84
<b>Hemangi H. Worlikar</b>	Age: 42 yrs, Edu.: B.A., Ward: G/South, Area: Worli Village, Constituency No.: 188				Member: Law, Revenue and General Purposes Committee, Ward Committee G/South										
	 SS	2015	D	59.44	108	C	10.13	E	4.10	E	13.65	A	5	C	20.56
		2014	D	58.47	127	C	9.69	F	3.45	D	14.72	A	5	C	18.61
<b>Mansi M. Dalvi</b>	Age: 42 yrs, Edu.: Thirteenth, Ward: G/South Area: Worli dairy - Sasmira, Constituency No.: 189				Member: Public Health Committee, Improvements Committee, Ward Committee G/South										
	 MNS	2015	E	46.55	186	E	7.20	F	0.41	F	6.00	A	5	B	21.95
		2014	E	36.89	216	D	7.85	F	0.00	F	0.00	A	5	C	19.04
<b>Hemlata V. Wange</b>	Age: 45 yrs, Edu.: Ninth, Ward: G/South, Area: Worli B.D.D. Chawls, Constituency No.: 190				Member: Works Committee (City), Ward Committee G/South				Shift: Quality of questions; Perceived Performance						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	D	51.67	162	C	10.37	B	7.12	E	13.12	F	-10	C	20.33
		2014	D	53.22	163	B	11.98	B	11.28	D	16.02	F	-10	D	16.93
<b>Kishori K. Pednekar</b>	Age: 52 yrs, Edu.: SSC.: HSC, Ward: G/South Area: Gandhi Nagar - Dawn Mills, Constituency No.: 191				Member: Works Committee (City), Standing Committee, Ward Committee G/South										
	 NCP	2015	C	67.87	49	C	10.35	B	7.12	B	21.23	A	5	C	19.17
		2014	C	65.52	76	B	11.81	D	8.96	D	15.58	A	5	C	18.18
<b>Ratna R. Mahale</b>	Age: 45 yrs, Edu.: B.A., L.L.B (Appeared), Ward: G/South, Area: Mahalaxmi Race Course - Nehru Tarangan, Constituency No.: 192				Member: Works Committee (City), Law, Revenue and General Purposes Committee, Education Committee, Ward Committee G/South										
	 NCP	2015	C	63.64	81	B	10.62	E	4.10	B	21.06	A	5	C	18.85
		2014	C	69.72	37	A	14.31	C	9.42	C	18.06	A	5	D	16.93
<b>Sunil M. Ahir</b>	Age: 39 yrs, Edu.: Eighth, Ward: G/South Area: Shanti Nagar - Arthur Road Jail, Constituency No.: 193				Member: Works Committee (City), Ward Committee G/South				Shift: Attendance; No. of questions						
	 INC	2015	C	67.67	51	B	10.96	A	8.17	E	11.07	A	5	A	24.03
		2014	D	52.57	170	B	10.93	F	2.52	F	6.00	A	5	B	21.12
<b>Sunil V. More</b>	Age: 53 yrs, Edu.: B.Com, L.L.B. (General), Ward: F/South, Area: Ranjeet Studio - Naigaon B.D.D. Chawls, Constituency No.: 195				Member: Works Committee (City), Ward Committee F/South and F/North, BEST Committee				Shift: No. of questions, Quality of questions; Perceived Performance						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	E	45.64	187	B	10.90	F	2.51	F	6.00	A	5	C	19.23
		2014	E	48.59	193	A	12.11	F	0.72	F	6.00	A	5	C	19.76
<b>Pallavi M. Mungekar</b>	Age: 42 yrs, Edu.: Ninth, Ward: F/South, Area: Naigaum Police Parade Ground, B.P.T. Hospital, Constituency No.: 196				Member: Markets and Gardens Committee, Ward Committee F/South and F/North										
	 SS	2015	C	61.27	97	A	13.53	D	5.29	E	13.52	A	5	C	19.93
		2014	C	66.93	65	A	13.69	D	8.49	C	17.01	A	5	D	15.74
<b>Nandkishor S. Vichare</b>	Age: 54 yrs, Edu.: B.Com, Ward: F/South, Area: Mahatma Gandhi Vasahat - Bhoiwada, Constituency No.: 197				Member: Works Committee (City), Ward Committee F/South and F/North, Tree Committee				Shift: No. of questions, Quality of questions						
	 SS	2015	F	31.20	215	E	5.77	F	1.05	F	6.00	F	-10	C	20.90
		2014	F	32.68	222	E	7.42	F	2.52	F	6.00	F	-10	C	19.75
<b>Sanjay (Nana) G. Ambole</b>	Age: 52 yrs, Edu.: SSC, Ward: F/South, Area: India United Mills - Nare Park, Constituency No.: 198				Member: Works Committee (City), Ward Committee F/South and F/North										
	 SS	2015	B	74.55	8	A	12.84	B	7.12	B	20.15	A	5	B	23.13
		2014	C	68.27	51	A	12.80	D	8.16	C	17.94	A	5	C	18.36
<b>Hemangi H. Chemburkar</b>	Age: 54 yrs, Edu.: SSC, Ward: F/South, Area: K.E.M. Hospital - Raj Kamal Studio - Mahatma Gandhi Hospital, Constituency No.: 199				Member: Markets and Gardens Committee, Ward Committee F/South and F/North				Shift: Quality of questions; Perceived Performance						









MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	SS	2015	C	63.39	85	A	12.37	E	4.70	C	18.73	A	5	C	20.60
		2014	C	61.24	108	B	11.88	F	5.04	E	13.53	A	5	C	19.79
<b>Vaibhavi V. Chavan</b>	Age: 31 yrs, Edu.: SSC, Ward: F/South, Area: Veterinary Hospital - Abhyuday Nagar, Constituency No.: 200				Member: Works Committee (City), Ward Committee F/South and F/North										
	SS	2015	E	39.87	204	E	7.44	F	0.41	F	6.00	A	5	C	19.02
		2014	D	51.19	181	C	10.43	F	0.72	F	8.67	A	5	C	20.37
<b>Shweta S. Rane</b>	Age: 44 yrs, Edu.: B.A., Ward: F/South, Area: Cotton Green-Sewri Fort, Constituency No.: 201				Member: Works Committee (City), Women and Child Welfare Committee, Ward Committee F/South and F/North				Shift: Attendance; Quality of questions						
	MNS	2015	C	69.90	37	A	12.04	D	5.84	C	18.21	A	5	B	21.35
		2014	C	63.95	86	A	14.28	E	6.11	E	10.51	A	5	B	21.05
<b>Samita S. Naik</b>	Age: 48 yrs, Edu.: SSC, Ward: E, Area: Veer Jijamata Udyan - Ghodapdeo - Mazgaon Dock (North), Constituency No.: 202				Member: Works Committee (City), Education Committee, Ward Committee A, B and E				Shift: Quality of questions						
	SS	2015	C	63.99	79	A	14.37	A	8.72	C	17.38	F	-5	C	20.44
		2014	C	60.67	115	A	13.63	A	13.47	E	11.86	F	-5	C	19.70
<b>Ramakant S. Rahate</b>	Age: 56 yrs, Edu.: SSC, Ward: E, Area: Kasturba Hospital - India United Mill, Constituency No.: 203				Member: Law, Revenue and General Purposes Committee, Standing Committee, Ward Committee A, B and E										



MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	ABS	2015	E	48.63	179	B	11.73	F	0.41	F	6.53	A	5	B	21.95
		2014	D	53.28	162	B	10.88	F	0.72	E	12.95	A	5	D	17.72
<b>Vandana P. Gawli</b>	Age: 43 yrs, Edu.: Upto SSC, Ward: E, Area: Byculla Railway Station - Municipal Colony, Constituency No.: 204				Member: Works Committee (City), Ward Committee A, B and E, Improvements Committee										
	ABS	2015	E	39.04	207	F	4.69	F	1.05	F	6.05	A	5	C	20.24
		2014	E	49.44	189	F	4.68	E	6.11	F	7.23	A	5	C	19.43
<b>Geeta A. Gawli</b>	Age: 31 yrs, Edu.: SSC, Ward: E, Area: Nair Hospital - Byculla Fire Brigade, Constituency No.: 205				Member: Public Health Committee, Ward Committee A, B and E, Standing Committee				Shift: No. of questions; Quality of questions						
	INC	2015	E	44.34	194	E	6.24	F	3.10	F	6.05	A	5	C	19.94
		2014	E	41.57	211	E	6.64	F	1.65	F	6.00	A	5	D	16.27
<b>Faiyaz A. Khan</b>	Age: 53 yrs, Edu.: S.Y.B.A., Ward: E, Area: Mazgaon Court - Madanpura, Constituency No.: 206				Member: Law, Revenue and General Purposes Committee, Ward Committee A, B and E, Education Committee										
	SS	2015	D	55.46	136	E	7.08	F	3.10	F	9.73	A	5	C	20.69
		2014	C	65.95	73	B	11.38	B	11.28	D	14.24	A	5	D	17.05
<b>Yamini Y. Jadhav</b>	Age: 47 yrs, Edu.: B.Com, Ward: E, Area: Anjirwadi, Dockyard - Mazgaon Dock (South), Constituency No.: 207				Member: Markets and Gardens Committee, Ward Committee A, B and E, Education Committee				Shift: Attendance; No. of questions, Quality of questions						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	B	74.33	9	A	12.79	B	7.53	B	20.18	A	5	B	21.39
		2014	C	61.42	106	A	12.99	D	8.49	E	13.24	A	5	E	14.70
<b>Manoj P. Jamsutkar</b>	Age: 46 yrs, Edu.: HSC, I.T.I. Electrician Trade, Library Science, Ward: E, Area: Mastan Talao - J.J. Hospital - Vikrikar Bhavan, Constituency No.: 208				Member: Markets and Gardens Committee, Law, Revenue and General Purposes Committee, Ward Committee A, B and E				Shift: Quality of questions; Perceived Performance						
	 INC	2015	E	48.83	177	C	10.34	F	1.73	F	9.20	A	5	C	18.55
		2014	E	44.69	206	C	9.04	F	2.52	F	6.00	A	5	D	17.13
<b>Shahana R. Khan</b>	Age: 51 yrs, Edu.: Seventh, Ward: E Area: Kamathipura, Constituency No.: 209				Member: Women and Child Welfare Committee, Ward Committee A, B and E										
	 INC	2015	B	76.98	 2	A	14.49	B	7.80	C	18.98	A	5	C	20.08
		2014	B	75.46	9	A	15.00	B	11.28	B	20.35	A	5	D	16.83
<b>Noshir R. Mehta</b>	Age: 68 yrs, Edu.: B.Sc., Ward: D, Area: Bellasis chawls - Navjeevan Society, Constituency No.: 210				Member: Works Committee (City), Ward Committee C and D, Improvements Committee										
	 SS	2015	D	55.56	135	A	12.31	C	6.84	E	12.12	F	-2	D	17.83
		2014	C	61.49	105	A	14.67	A	12.47	E	13.89	F	-2	D	16.47
<b>Arvind D. Dudhwadkar</b>	Age: 55 yrs, Edu.: Upto SSC, Ward: D, Area: Wellington Sport Club - Bhatia Hospital, Constituency No.: 211				Member: Works Committee (City), Ward Committee C and D, BEST Committee				Shift: Attendance; No. of questions						

MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 BJP	2015	C	68.71	44	B	11.10	D	5.29	B	20.11	A	5	C	18.76
		2014	C	67.62	57	A	12.44	E	6.11	C	18.42	A	5	C	18.65
<b>Sarita A. Patil</b>	Age: 38 yrs, Edu.: B.Com, Ward: D, Area: Mahalaxmi - Air Condition Market - Umar Park, Constituency No.: 212				Member: Works Committee (City), Ward Committee C and D										
	 SS	2015	C	60.97	99	A	12.06	D	5.29	B	19.60	A	5	D	17.01
		2014	B	74.93	11	A	12.35	A	13.34	B	19.76	A	5	D	17.49
<b>Anil S. Singh</b>	Age: 40 yrs, Edu.: SSC, Ward: D, Area: Priyadarshani Park - August Kranti Maidan, Constituency No.: 213				Member: Works Committee (City), Ward Committee C and D				Shift: No. of questions						
	 BJP	2015	D	50.94	168	A	13.38	F	2.51	F	7.50	A	5	D	16.70
		2014	C	62.86	95	A	12.75	D	7.62	E	13.85	A	5	D	16.64
<b>Jyotshna D. Mehta</b>	Age: 54 yrs, Edu.: HSC, Ward: D, Area: Kamala Nehru Udyan - Rajbhavan, Constituency No.: 214				Member: Works Committee (City), Ward Committee C and D				Shift: No. of questions; Quality of questions						
	 SS	2015	D	56.85	122	B	11.76	E	4.70	B	20.75	F	-5	C	20.20
		2014	E	44.17	207	A	13.04	F	3.45	F	9.00	F	-5	D	16.68
<b>Surendra R. Bagalkar</b>	Age: 57 yrs, Edu.: HSC, Ward: D, Area: Prarthana Samaj - Opera House, Constituency No.: 215				Member: Works Committee (City), Ward Committee C and D, Improvements Committee				Shift: No. of questions; Quality of questions; Perceived Performance						

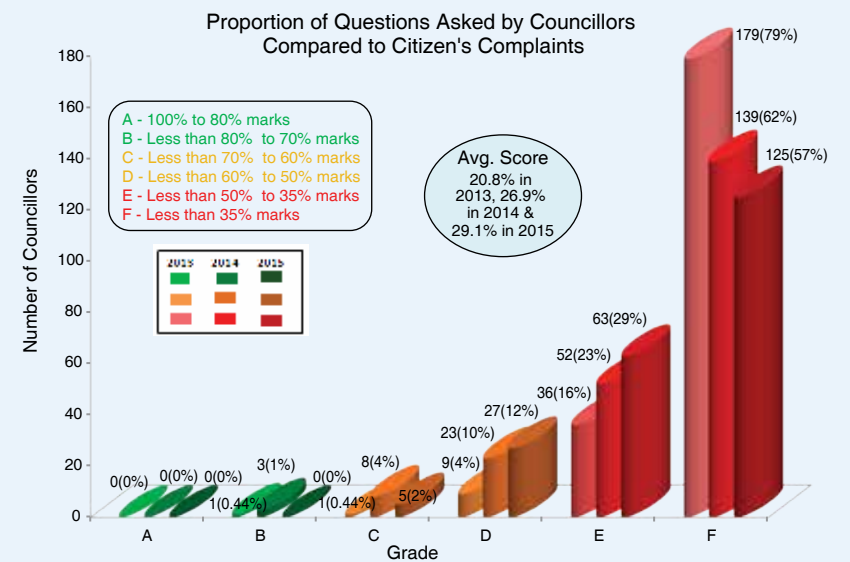
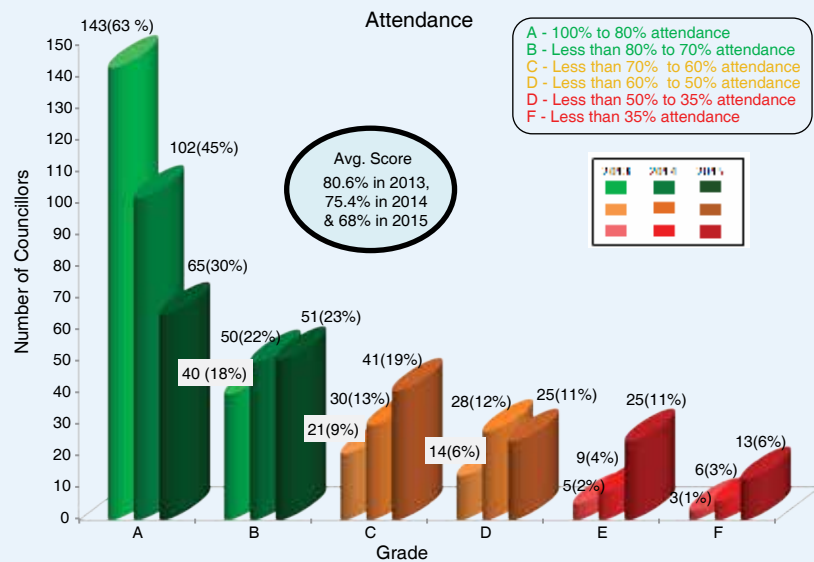
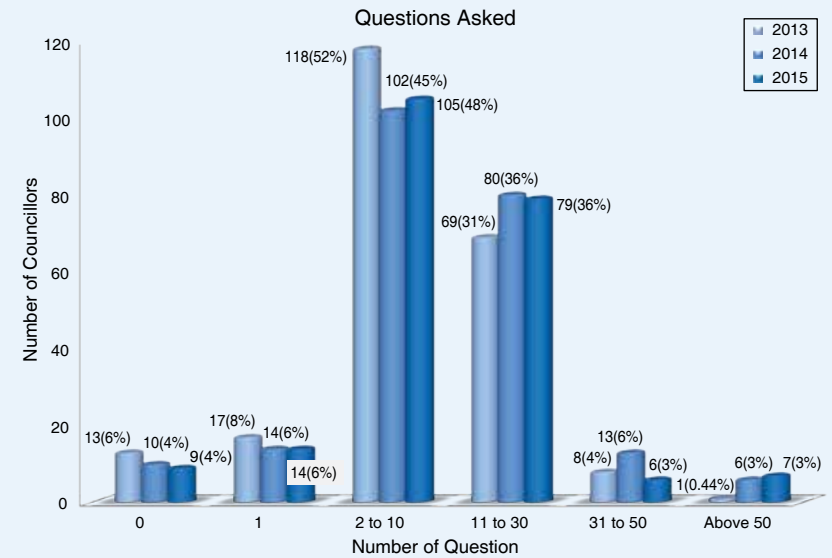
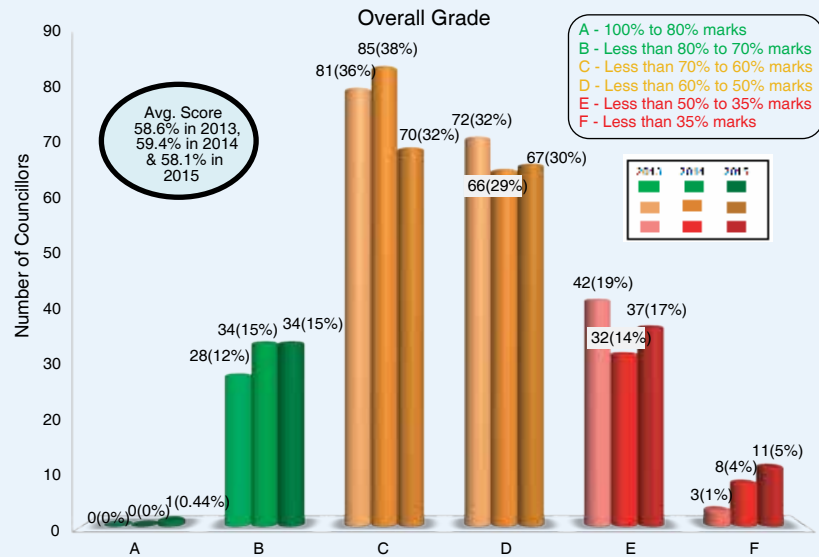
MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 INC	2015	C	62.63	89	A	12.66	F	2.51	C	18.25	A	5	C	19.06
		2014	D	53.20	164	A	12.08	F	3.45	E	11.82	A	5	D	16.85
<b>Shantilal C. Doshi</b>	Age: 54 yrs, Edu.: Eighth, Ward: D, Area: Harkisandas N. Hospital - Khetwadi, Constituency No.: 216				Member: Works Committee (City), Ward Committee C and D				Shift: Quality of questions; Perceived Performance						
	 SS	2015	C	66.10	59	A	12.45	E	4.10	B	20.02	A	5	C	18.09
		2014	D	56.51	142	A	13.67	F	3.45	E	10.57	A	5	D	16.83
<b>Yugandara Y. Salekar</b>	Age: 45 yrs, Edu.: B.A., Ward: C, Area: Durgadevi Udyan - Madhav Baug - Bhuleshwar, Constituency No.: 217				Member: Works Committee (City), Ward Committee C and D				Shift: Quality of questions; Perceived Performance						
	 SS	2015	D	59.85	106	A	14.44	E	4.70	C	17.14	A	5	E	14.57
		2014	C	69.64	38	A	13.66	D	8.49	C	18.88	A	5	D	16.62
<b>Sampat S. Thakur</b>	Age: 47 yrs, Edu.: B.A., Ward: C, Area: Chandanwadi, Chirabazar, Gymkhana, Constituency No.: 218				Member: Works Committee (City), Ward Committee C and D, Improvements Committee				Shift: No. of questions; Quality of questions; Perceived Performance						
	 BJP	2015	D	51.16	167	C	9.45	F	3.10	D	14.98	A	5	C	18.63
		2014	C	60.95	110	B	10.74	E	7.16	D	14.44	A	5	C	18.61
<b>Veena M. Jain</b>	Age: 52 yrs, Edu.: Ninth, Ward: C, Area: Mumbadevi - Mulji Jetha Market - Dhobi Talao, Constituency No.: 219				Member: Works Committee (City), Ward Committee C and D				Shift: Attendance; No. of questions						

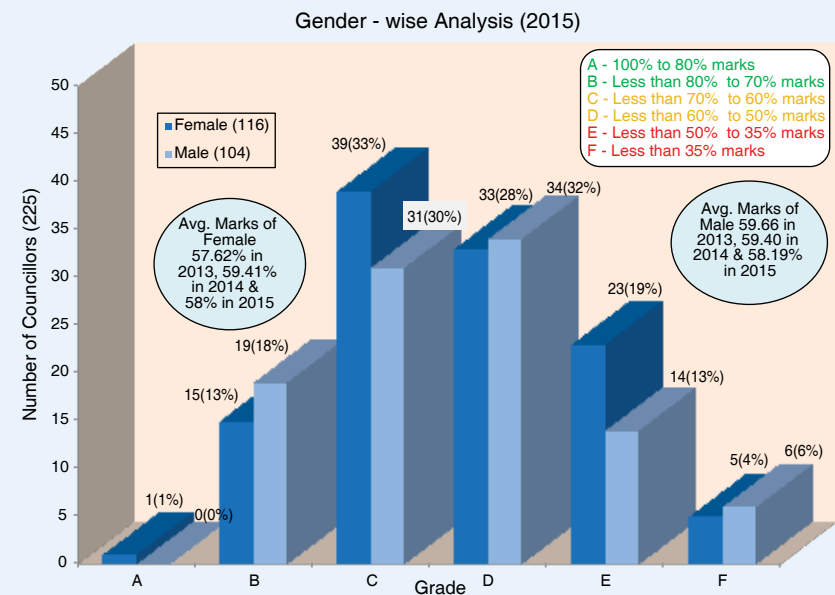
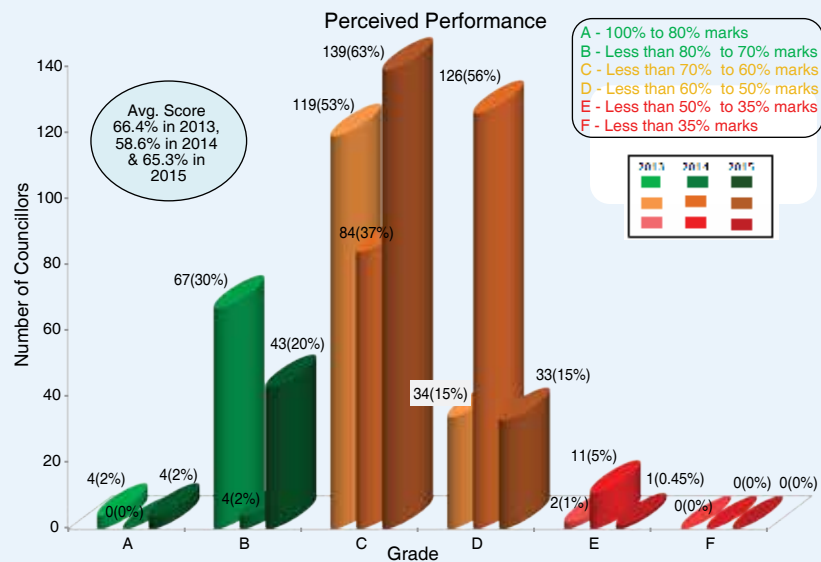
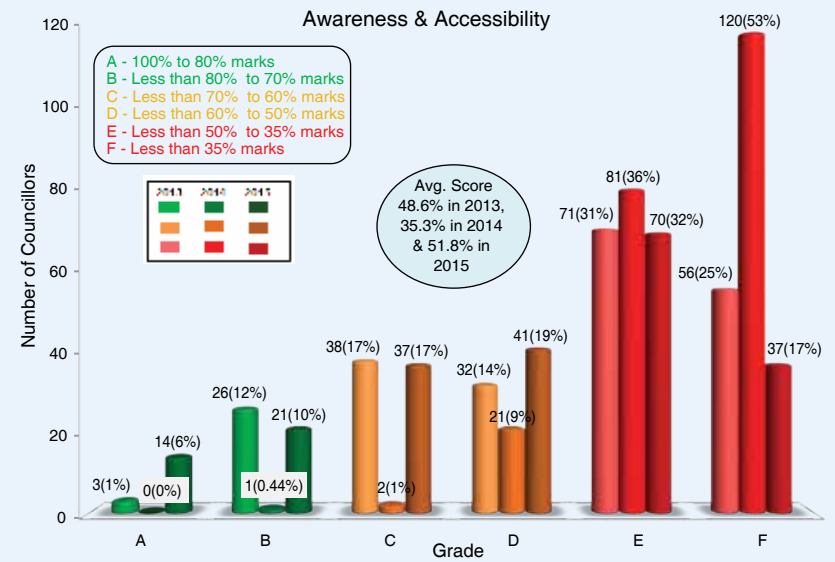
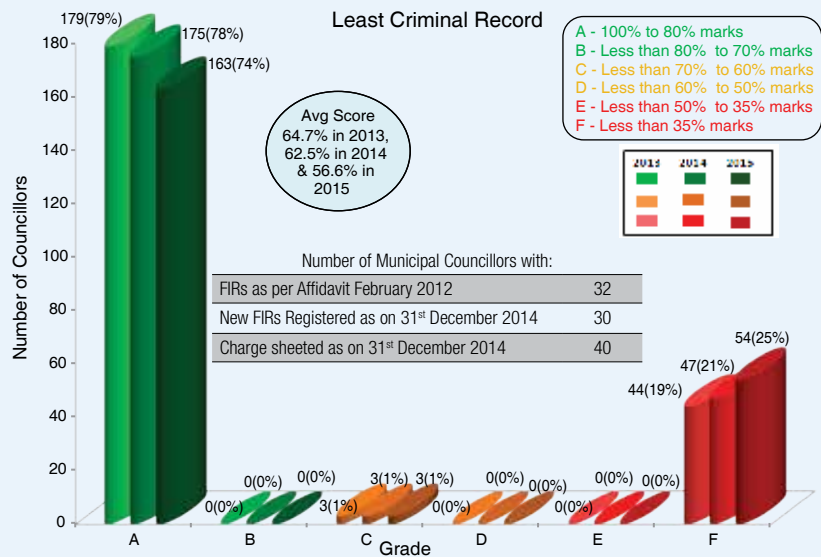
MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
		2015	B	71.17	28	C	10.48	A	8.85	C	19.48	A	5	C	18.49
		2014	C	68.92	46	C	10.18	C	9.42	B	20.22	A	5	D	17.11
<b>Yaqoob J. Memon</b>	Age: 63 yrs, Edu.: F.Y.B.A., Ward: C, Area: Khara Talao - Null Bazar - Ghoghari Mohalla, Constituency No.: 220				Member: Works Committee (City), Law, Revenue and General Purposes Committee, Ward Committee C and D, BEST Committee										
		2015	E	35.66	209	F	0.66	F	3.10	F	6.00	F	0	C	19.90
		2014	D	57.51	134	F	3.77	F	5.04	C	19.00	A	5	D	17.70
<b>Dnyanraj Y. Nikam</b>	Age: 53 yrs, Edu.: SSC, Ward: B Area: Imamwada - Dongri, Constituency No.: 221				Member: Ward Committee A, B and E, Standing Committee, Tree Committee				Shift: Attendance; No. of questions; Quality of questions						
		2015	D	56.59	126	C	9.51	E	4.10	E	11.09	A	5	C	20.07
		2014	C	61.70	102	A	12.62	E	6.11	D	14.93	A	5	D	16.05
<b>Waqarunnisa Ansari</b>	Age: 64 yrs, Edu.: SSC, H.T.C., Ward: B, Area: Bengalipura - Princess Dock, Constituency No.: 222				Member: Works Committee (City), Ward Committee A, B and E										
		2015	C	64.44	76	B	11.47	C	6.52	E	13.77	A	5	C	18.25
		2014	C	67.64	56	A	12.86	C	10.22	D	14.73	A	5	D	17.84
<b>Javed I. Juneja</b>	Age: 38 yrs, Edu.: HSC, Ward: B, Area: Musafir Khana - Victoria Docks, Constituency No.: 223				Member: Works Committee (City), Ward Committee A, B and E										

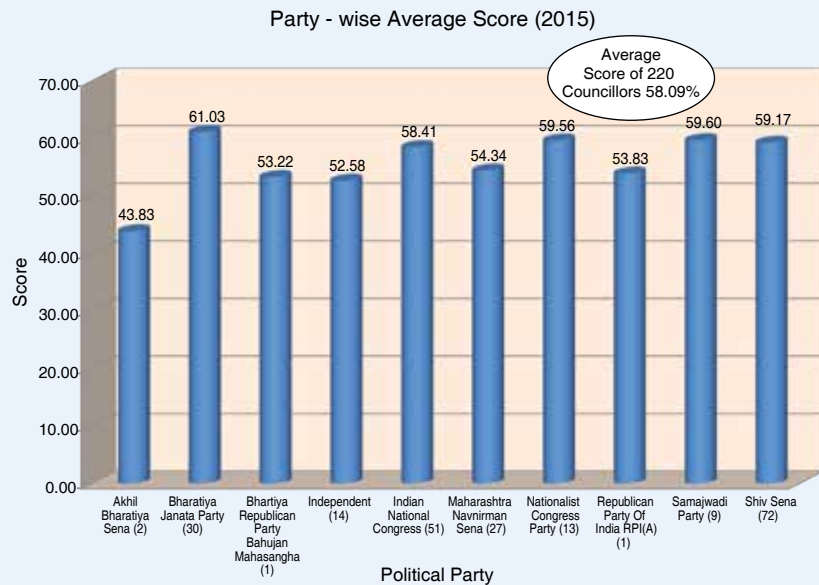
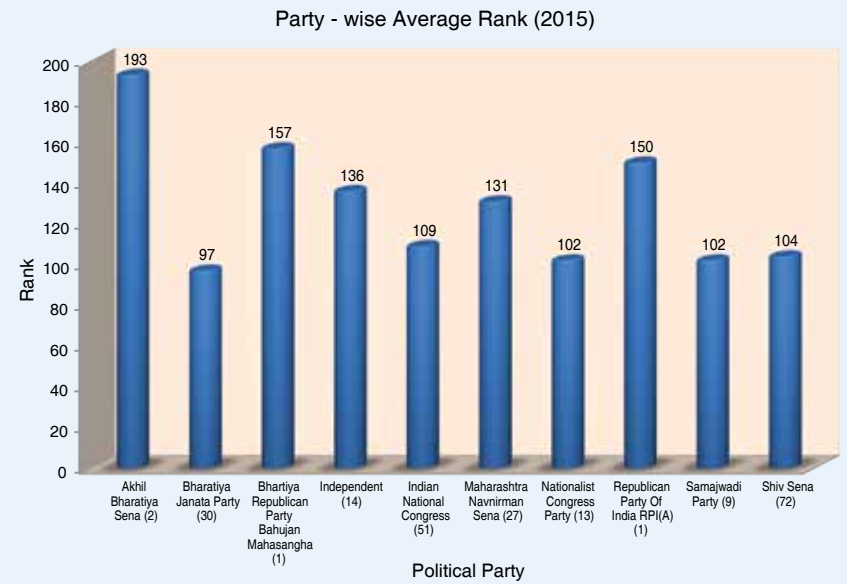
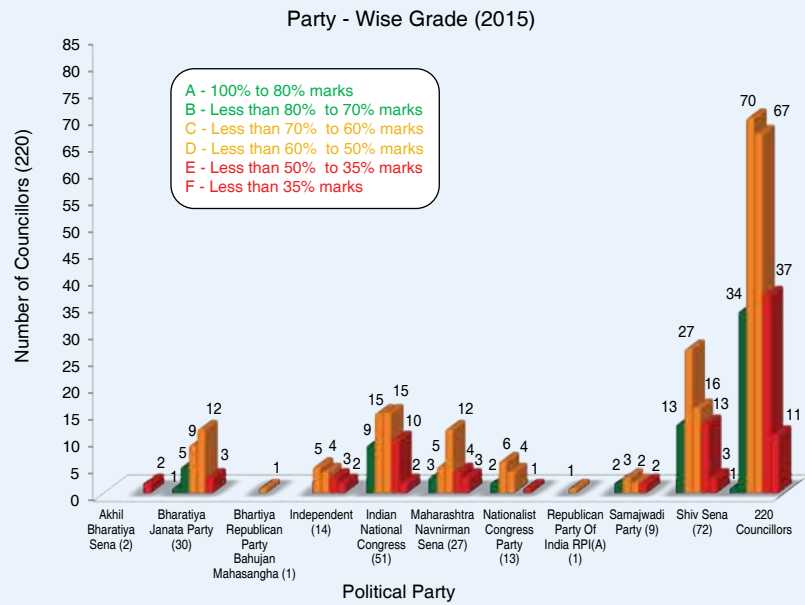
MUNICIPAL COUNCILLOR	PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF QUESTIONS		QUALITY OF QUESTIONS		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Actual out of 15	Grade	Actual * out of 10	Grade	Actual out of 28	Grade	Actual out of 5	Grade	Actual out of 30	
	 SS	2015	E	49.60	175	B	11.44	F	1.73	D	15.00	F	-2	C	19.98
		2014	C	66.62	68	A	12.60	C	9.42	B	21.51	F	-2	C	19.09
<b>Ganesh Y. Sanap</b>	Age: 35 yrs, Edu.: Ninth, Ward: A, Area: Mahatma Phule Market - Churchgate - Museum - Indira Dock, Constituency No.: 224				Member: Markets and Gardens Committee, Ward Committee A, B and E, BEST Committee						Shift: No. of questions; Quality of questions				
	 INC	2015	C	61.67	96	B	11.23	B	7.12	D	14.05	A	5	B	21.28
		2014	E	46.79	200	A	12.34	F	1.65	F	6.57	A	5	D	16.23
<b>Sushama A. Salunkhe</b>	Age: 33 yrs, Edu.: Upto SSC, Ward: A, Area: Brabourne Stadium, Colaba Market - Gateway of India, Constituency No.: 225				Member: Public Health Committee, Ward Committee A, B and E						Shift: No. of questions; Quality of questions; Perceived Performance				
	 INC	2015	E	45.38	188	C	9.01	F	0.41	E	10.98	A	5	D	17.98
		2014	E	42.63	210	B	11.33	F	0.00	F	0.00	A	5	C	19.29
<b>Anita R. Yadav</b>	Age: 46 yrs, Edu.: HSC, Ward: A, Area: Sassoon Dock, World Trade Centre, Geeta Nagar, Constituency No.: 226				Member: Works Committee (City), Ward Committee A, B and E										
	INDEPENDENT	2015	D	56.56	127	E	7.18	A	8.72	D	15.10	A	5	C	18.56
		2014	D	59.46	121	C	10.38	D	7.62	E	11.71	A	5	C	18.74
<b>Makarand S. Narvekar</b>	Age: 36 yrs, Edu.: B.com, L.L.B. Ward: A, Area: R.C. Church - Colaba Dandi - Navy Nagar, Constituency No.: 227				Member: Law, Revenue and General Purposes Committee, Ward Committee A, B and E, Education Committee										

## मुख्य विश्लेषण / KEY ANALYSIS

**NOTE:** NUMBER OF COUNCILLORS WHO WERE RANKED IN 2013 ARE 226, IN 2014 ARE 225 & IN 2015 ARE 220







## TOP 10 COUNCILLORS

Ward	Constituency No.	Political Party	Councillors	Score (out of 100)	Overall Rank	
					2014	2015
R/S	22	BJP	Sunita Ramnagina Yadav	80.87	6	1
D	210	INC	Noshir Rusi Mehta	76.98	9	2
R/S	25	INC	Ajanta Rajpati Yadav	76.57	29	3
G/S	188	SS	Hemangi Hareshwar Worlikar	76.18	2	4
P/N	40	BJP	Gyanmurti Ramchandra Sharma	75.73	3	5
L	160	SS	Sanjana Kishor Mungekar	75.65	22	6
K/W	60	SS	Sanjay Kashinath Pawar	75.02	5	7
F/S	199	SS	Hemangi Hemantkumar Chemburkar	74.55	51	8
E	208	INC	Manoj Pandurang Jamsutkar	74.33	106	9
F/N	169	SS	Shradha Shridhar Jadhav	74.26	116	10

## BOTTOM 10 COUNCILLORS

Ward	Constituency No.	Political Party	Councillors	Score (out of 100)	Overall Rank	
					2014	2015
S	116	MNS	Avinash Bhaskar Sawant	25.37	225	220
K/W	53	IND	Changez Jamal Multani	27.88	217	219
H/W	97	INC	Mohammed Tanveer Mohammed Ali Patel	30.73	168	218
H/E	82	MNS	Sukhada Rahul Pawar	30.76	138	217
M/E	139	SS	Dinesh Harishchandra Panchal	30.79	204	216
F/S	198	SS	Sanjay (Nana) Gajanan Ambole	31.20	222	215
P/N	37	SS	Manisha Sadashiv Patil	32.87	209	214
M/W	142	INC	Seema Rajendra Mahulkar	32.99	191	213
F/N	172	IND	Manojkumar Martandrao Sansare	33.70	218	212
N	128	MNS	Mangal Prameshwar Kadam	34.05	223	211

## TOP 10 COUNCILLORS IN ATTENDANCE

Ward	Constituency No.	Political Party	Councillors	Score (out of 15)	Overall Rank	
					2014	2015
K/E	68	SS	Anant Bhiku Nar	15.00	62	75
L	162	SS	Anuradha Mahesh Pednekar	14.91	14	50
M/W	147	INC	Anil Ramchandra Patankar	14.82	32	31
H/E	88	SS	Deepak Ramchandra Bhutkar	14.55	23	29
D	210	INC	Noshir Rusi Mehta	14.49	9	2
H/E	89	SS	Anil Pandurang Trimbakkar	14.48	52	20
C	218	SS	Sampat Sudam Thakur	14.44	38	106
E	203	SS	Ramakant Sakharam Rahate	14.37	115	79
P/N	39	SS	Sayali Sunil Warise	14.32	165	72
K/W	58	SS	Jyoti Jitendra Sutar	14.22	90	78

## BOTTOM 10 COUNCILLORS IN ATTENDANCE

Ward	Constituency No.	Political Party	Councillors	Score (out of 15)	Overall Rank	
					2014	2015
B	221	INC	Dnyanraj Yashvant Nikam	0.66	134	209
M/W	142	INC	Seema Rajendra Mahulkar	1.43	191	213
M/E	134	SS	Rahul Ramesh Shevale	2.55	160	208
H/W	97	INC	Mohammed Tanveer Mohammed Ali Patel	2.86	168	218
N	120	NCP	Pratiksha Raju Ghuge	3.01	192	210
N	128	MNS	Mangal Prameshwar Kadam	3.01	223	211
P/N	42	MNS	Deepak Pandurang Pawar	3.67	67	170
L	155	IND	Lalita Annamalai	3.87	219	201
F/N	172	IND	Manojkumar Martandrao Sansare	4.07	218	212
S	115	NCP	Chandan Chittaranjan Sharma	4.11	141	124

## TOP 10 COUNCILLORS IN QUESTIONS ASKED

Ward	Constituency No.	Political Party	Councillors	No. of question asked	Overall Rank	
					2014	2015
L	161	NCP	Saeeda Arif Khan	101	83	25
P/N	42	MNS	Deepak Pandurang Pawar	95	67	170
R/S	21	INC	Ramashish Gopal Gupta	85	4	12
P/N	31	INC	Parminder Ratansingh Bhamra	69	39	56
L	162	SS	Anuradha Mahesh Pednekar	68	14	50
K/E	68	SS	Anant Bhiku Nar	65	62	75
R/S	25	INC	Ajanta Rajpati Yadav	63	29	3
R/N	1	SS	Abhishek Vinod Ghosalkar	45	15	52
F/N	170	SS	Trushna Chandrakant Vishwasrao	41	49	46
M/E	129	SP	Reshma Ramesh Nevrekar	40	19	65

## BOTTOM 9 COUNCILLORS IN QUESTIONS ASKED

Ward	Constituency No.	Political Party	Councillors	No. of question asked	Overall Rank	
					2014	2015
P/N	37	SS	Manisha Sadashiv Patil	0	209	214
K/W	53	IND	Changez Jamal Multani	0	217	219
K/E	73	INC	Kesarben Murji Patel	0	212	206
H/E	82	MNS	Sukhada Rahul Pawar	0	138	217
H/W	97	INC	Mohammed Tanveer Mohammed Ali Patel	0	168	218
S	116	MNS	Avinash Bhaskar Sawant	0	225	220
N	120	NCP	Pratiksha Raju Ghuge	0	192	210
N	128	MNS	Mangal Prameshwar Kadam	0	223	211
M/E	136	SS	Manju Bholeshankar Kumare	0	174	203

## TOP 10 COUNCILLORS IN QUALITY OF QUESTIONS ASKED

Ward	Constituency No.	Political Party	Councillors	Score (out of 28)	Overall Rank	
					2014	2015
F/N	174	INC	Nayna Manhar Sheth	22.15	125	14
R/C	13	MNS	Chetan Chandrakant Kadam	22.05	176	58
S	104	INC	Suresh Harishchandra Koparkar	21.64	158	77
M/W	144	BJP	Rajshree Shripat Palande	21.27	12	26
G/S	192	NCP	Ratna Raghunath Mahale	21.23	76	49
G/S	193	NCP	Sunil Mohan Ahir	21.06	37	81
K/W	60	SS	Sanjay Kashinath Pawar	20.91	5	7
D	215	SS	Surendra Ramkrishna Bagalkar	20.75	207	122
P/S	47	SS	Jitendra Hiralal Valvi	20.72	151	32
R/S	24	INC	Yogesh Janardan Bhoir	20.71	24	92

## BOTTOM 9 COUNCILLORS IN QUALITY OF QUESTIONS ASKED

Ward	Constituency No.	Political Party	Councillors	Score (out of 28)	Overall Rank	
					2014	2015
P/N	37	SS	Manisha Sadashiv Patil	0	209	214
K/W	53	IND	Changez Jamal Multani	0	217	219
K/E	73	INC	Kesarben Murji Patel	0	212	206
H/E	82	MNS	Sukhada Rahul Pawar	0	138	217
H/W	97	INC	Mohammed Tanveer Mohammed Ali Patel	0	168	218
S	116	MNS	Avinash Bhaskar Sawant	0	225	220
N	120	NCP	Pratiksha Raju Ghuge	0	192	210
N	128	MNS	Mangal Prameshwar Kadam	0	223	211
M/E	136	SS	Manju Bholeshankar Kumare	0	174	203

## TOP 10 COUNCILLORS IN PERCEIVED PERFORMANCE

Ward	Constituency No.	Political Party	Councillors	Score (out of 30)	Overall Rank	
					2014	2015
S	110	NCP	Dhananjay Sadashiv Pisal	25.11	74	27
R/S	22	BJP	Sunita Ramnagina Yadav	24.76	6	1
K/E	76	SS	Smita Subhash Sawant	24.45	119	47
F/S	195	INC	Sunil Vishnu More	24.03	170	51
K/W	61	INC	Mohsin Haji Haider	23.53	87	33
R/N	6	SS	Hansaben Gunvantrai Desai	23.38	136	183
K/W	53	IND	Changez Jamal Multani	23.13	217	219
F/S	199	SS	Hemangi Hemantkumar Chemburkar	23.13	51	8
S	106	SS	Ramesh Gajanan Korgaonkar	22.93	135	105
R/S	27	BJP	Mukeshkumar Mistry	22.90	153	142

## TOP 10 COUNCILLORS IN AWARENESS & ACCESSIBILITY

Ward	Constituency No.	Political Party	Councillors	Score (out of 5)	Overall Rank	
					2014	2015
R/S	22	BJP	Sunita Ramnagina Yadav	4.51	6	1
L	157	SS	Manali Mangesh Tulaskar	4.41	42	62
R/N	6	SS	Hansaben Gunvantrai Desai	4.38	136	183
S	106	SS	Ramesh Gajanan Korgaonkar	4.35	135	105
K/E	79	SS	Shubhada Shashikant Patkar	4.23	161	67
K/W	54	SS	Raju Shripad Pednekar	4.18	129	83
K/W	53	IND	Changez Jamal Multani	4.14	217	219
B	221	INC	Dnyanraj Yashvant Nikam	4.13	134	209
R/S	27	BJP	Mukeshkumar Mistry	4.10	153	142
S	110	NCP	Dhananjay Sadashiv Pisal	4.09	74	27

## BOTTOM 10 COUNCILLORS IN PERCEIVED PERFORMANCE

Ward	Constituency No.	Political Party	Councillors	Score (out of 30)	Overall Rank	
					2014	2015
C	218	SS	Sampat Sudam Thakur	14.57	38	106
P/N	44	IND	Cyril Piter D'souza	15.29	144	153
G/N	178	INC	Vakil Sagir Ahmed Shaikh	16.00	166	149
G/N	181	MNS	Shraddha Rajesh Patil	16.26	63	171
R/C	11	MNS	Shilpa Shirish Chogle	16.40	45	117
K/W	62	BJP	Ameet Bhaskar Satam	16.45	61	154
F/N	171	BJP	Mahant Ramnaresh Chaube	16.47	205	182
G/N	175	RPI (A)	Sabreddy Mallesh Borra	16.67	208	150
H/E	85	IND	Ilyas Bashir Shaikh	16.68	173	202
D	214	BJP	Jyotshna Devesh Mehta	16.70	95	168

## BOTTOM 10 COUNCILLORS IN AWARENESS & ACCESSIBILITY

Ward	Constituency No.	Political Party	Councillors	Score (out of 5)	Overall Rank	
					2014	2015
R/S	21	INC	Ramashish Gopal Gupta	0.75	4	12
D	211	SS	Arvind Devji Dudhwadkar	0.80	105	135
R/C	11	MNS	Shilpa Shirish Chogle	0.80	45	117
K/W	60	SS	Sanjay Kashinath Pawar	0.94	5	7
R/C	10	NCP	Riddhi Bhaskar Khursange	0.98	112	143
P/N	37	SS	Manisha Sadashiv Patil	0.99	209	214
R/C	12	BJP	Asawari Anil Patil	1.04	103	98
F/N	173	SS	Alka Hemant Doke	1.19	178	185
F/N	169	SS	Shradha Shridhar Jadhav	1.21	116	10
S	108	MNS	Rupesh Uttam Waingankar	1.27	213	191

**TOP 10 COUNCILLORS IN DISCRETIONARY FUND UTILISED  
(₹ IN LAKHS)**

Ward	Constituency No.	Political Party	Councillors	Funds	Overall Rank	
					2014	2015
R/S	23	SS	Prajakta Vikas (Sawant)Vishwasrao	60	7	42
L	155	IND	Lalita Annamalai	60	219	201
G/N	178	INC	Vakil Sagir Ahmed Shaikh	60	166	149
G/N	181	MNS	Shraddha Rajesh Patil	60	63	171
G/N	182	MNS	Virendra Vishnu Tandel	60	194	116
G/N	184	MNS	Sudhir Krushna Jadhav	60	13	21
R/S	24	INC	Yogesh Janardan Bhoir	60	24	92
G/N	177	SS	Rajendra Narayan Suryavanshi	60	177	205
G/N	175	RPI (A)	Sabreddy Mallesh Borra	59	208	150
P/S	47	SS	Jitendra Hiralal Valvi	59	151	32

**RANKS OF PARTY HEAD/COMMITTEE CHAIRPERSON**

Ward	Constituency No.	Party	Councillors	Party Head/Committee Chairperson	Score (out of 100)		Overall Rank	
					2014	2015	2014	2015
R/N	6	SS	Hansaben Gunvantrai Desai	R/N and R/C Ward Committee	57.50	47.85	136	183
R/S	19	INC	Neha Vinayak Patil	R/S Ward Committee	60.84	48.74	111	178
P/N	41	BJP	Vinod Babaji Shelar	P/N Ward Committee	69.89	58.36	35	112
P/S	51	SS	Pramila Dillip Shinde	P/S Ward Committee	59.27	72.44	124	17
K/W	64	IND	Bhavna Ameet Mangela	K/W Ward Committee	54.06	65.26	156	69
K/E	67	SS	Manjiri Gurunath Parab	K/E Ward Committee	62.84	47.99	96	181
H/W	92	MNS	Geeta Shrikrishna Chavan	H/E and H/W Ward Committee	57.60	55.89	131	131
S	116	MNS	Avinash Bhaskar Sawant	S and T Ward Committee	28.54	25.37	225	220
N	126	MNS	Suresh Dnyanu Awale	N Ward Committee	54.33	61.99	155	90
M/E	138	BRPBM	Arun Vishvanath Kamble	M/E Ward Committee	51.40	53.22	179	157
M/W	143	BJP	Mahadev Shankar Shivgan	M/W Ward Committee	60.72	60.90	114	100
L	153	IND	Leena Harish Shukla	L Ward Committee	62.11	58.28	100	114
G/N	181	MNS	Shraddha Rajesh Patil	G/N Ward Committee	67.05	50.25	63	171
G/S	186	MNS	Seema Mahesh Shivalkar	G/S Ward Committee	60.33	45.36	118	189
F/S	197	SS	Nandkishor Sakharam Vichare	F/S and F/N Ward Committee	66.93	61.27	65	97
D	212	BJP	Sarita Ajay Patil	C and D Ward Committee	67.62	68.71	57	44
B	223	INC	Javed Ibrahim Juneja	A, B and E Ward Committee	67.64	64.44	56	76
R/S	22	BJP	Sunita Ramnagina Yadav	Public Health Committee	75.92	80.87	6	1
P/N	29	SS	Ajit Damodar Bhandari	Markets and Gardens Committee	69.08	74.08	44	11
K/W	56	SS	Yashodhar Padmakar Phanse	Standing Committee	75.41	69.48	10	40
H/E	87	BJP	Krishna Dhondu Parkar	Law, Revenue and General Purposes Committee	69.25	57.32	41	119
H/E	88	SS	Deepak Ramchandra Bhutkar	Works Committee (Suburbs)	72.73	71.08	23	29
T	102	BJP	Prakash Kashinath Gangadhare	Improvements Committee	59.38	53.64	123	151
N	121	BJP	Ritu Rajesh Tawade	Education Committee	73.86	72.56	16	16
L	160	SS	Sanjana Kishor Mungekar	Women and Child Welfare Committee	72.80	75.65	22	6
D	211	SS	Arvind Devji Dudhwadkar	BEST Committee	61.49	55.56	105	135
C	218	SS	Sampat Sudam Thakur	Works Committee (City)	69.64	59.85	38	106

**BOTTOM 10 COUNCILLORS IN DISCRETIONARY FUND UTILISED  
(₹ IN LAKHS)**

Ward	Constituency No.	Political Party	Councillors	Funds	Overall Rank	
					2014	2015
B	222	INC	Waqarunnisa Ansari	5	102	126
F/S	200	SS	Vaibhavi Vijay Chavan	6	108	85
D	216	INC	Shantilal Chogalal Doshi	7	164	89
M/W	143	BJP	Mahadev Shankar Shivgan	8	114	100
D	214	BJP	Jyotshna Devesh Mehta	9	95	168
F/S	201	SS	Shweta Shyamsunder Rane	9	181	204
F/S	199	SS	Hemangi Hemantkumar Chemburkar	10	51	8
R/C	15	BJP	Mohan Ramchandra Mithbaokar	14	148	176
F/N	167	BJP	Rajeshree Rajesh Shirwadkar	15	21	84
K/E	68	SS	Anant Bhiku Nar	15	62	75

## RANKS OF PARTY HEAD/COMMITTEE CHAIRPERSON

Ward	Constituency No.	Party	Councillors	Party Head/Committee Chairperson	Score (out of 100)		Overall Rank	
					2014	2015	2014	2015
K/W	57	INC	Devendra Shridhar Amberkar	INC Party Head	54.96	71.66	152	24
T	103	BJP	Manoj Kishorbhai Kotak	BJP Party Head	63.46	58.57	88	111
S	110	NCP	Dhananjay Sadashiv Pisal	NCP Party Head	65.73	71.23	74	27
M/E	132	SP	Rais Kasam Shaikh	SP Party Head	71.94	71.91	27	23
F/N	170	SS	Trushna Chandrakant Vishwasrao	SS Party Head	68.39	68.07	49	46
G/N	185	MNS	Sandeep Sudhakar Deshpande	MNS Party Head	58.33	53.41	128	152

## COUNCILLORS HOLDING 2 'OFFICES'

Ward	Constituency No.	Party	Councillors	Party Head/Committee Chairperson	Score (out of 100)		Overall Rank	
					2014	2015	2014	2015
K/W	62	BJP	Ameet Satam	MLA	67.23	53.34	61	154
S	111	SS	Ashok Patil	MLA	47.09	60.59	197	102
R/C	9	BJP	Manisha Chaudhary	MLA	75.64	67.91	8	48
F/N	168	BJP	Selvan R Tamil	MLA	69.12	56.74	43	123
M/E	134	SS	Rahul Shewale	MP	53.83	36.29	160	208
P/S	48	SS	Sunil Prabhu	MLA	N.A. as he was Mayor till Aug 2014			

## कार्यपद्धती

### १. मूल्यमापन मोजपट्टी

प्रजाने विविध क्षेत्रातील तज्ञ व्यक्तींशी विचारविनिमय करून मूल्यमापन पद्धती विकसित केली आहे. राजकरण, समाजविज्ञान, मार्केट रिसर्च, माध्यमे अशा विविध क्षेत्रातील तज्ञ व्यक्तींनी या कामी आपले योगदान दिले आहे. अपेक्षित उद्देश साध्य होण्याच्या दृष्टीने संशोधनाची आखणी करताना पुढील प्रश्नांचा प्राधान्याने विचार केला गेला.

अ. कोणत्या निकषांवर नगरसेवकांच्या कामगिरीचे मूल्यमापन केले पाहिजे ?

ब. प्रत्येक नगरसेवकाच्या मतदारसंघाचा अंदाज येणे महत्वाचे; त्यादृष्टीने संशोधनाची आखणी कशी करावी आणि नेमक्या कोणत्या व्यक्तींच्या मुलाखती घ्याव्यात ?

यातील पहिल्या प्रश्नासाठी असा विचार केला की; २६ नोव्हेंबर १९४९ मध्ये भारताने आपली राज्यघटना पारित केली, स्वीकारली. या संविधानात लोकशाही राज्यकारभाराची नियमावली समाविष्ट आहे. केंद्र, राज्य आणि स्थानिक स्वराज्य संस्था या तीनही स्तरावरील कारभार सक्षम व लोकाभिमुख व्हावा यादृष्टीने घटनेत आवश्यक ते बदल वेळोवेळी केले गेले आहेत, नवे कायदे संमत करण्यात आले आहेत. घटनात्मक तरतुदी आणि विविध कायदे याद्वारे लोकप्रतिनिधींना त्यांच्या कामाचे अधिकार बहाल करण्यात आले आहेत; तसेच अधिकारांचा गैरवापर होऊ नये यासाठी निर्बंध घातलेले आहेत. सर्वच बाबतीत लोकप्रतिनिधींने कसे असले पाहिजे याची विशिष्ट चौकट संविधानाने आखून दिली आहे. त्यामुळे नगरसेवकांच्या कामगिरीचे मूल्यमापन निकष हे पूर्णतः त्यांची घटनात्मक भूमिका, जबाबदाऱ्या व त्यासंदर्भात घटनेने आखून दिलेली कार्यचौकट या संदर्भाने तयार केले आहेत, विशेषतः ७३ व ७४ व्या घटनादुरुस्तीने समाविष्ट झालेले १२वे शेड्यूल आणि मुंबई महानगरपालिका कायदा, १८८८ यांचा विचार झाला.

परंतु, घटनेनेही जनमताला सर्वोच्च स्थान दिले आहे. त्यामुळे लोकप्रतिनिधींविषयी नागरिकांचे काय मत आहे हा निकष अत्यंत महत्वाचा व आवश्यक आहे. त्यामुळे दुसऱ्या प्रश्नाचे उत्तर मिळविण्यासाठी लोकांचे आपल्या मतदारसंघातील लोकप्रतिनिधींच्या (नगरसेवकांच्या) कामाविषयीचे मत जाणून घेणे आवश्यक आहे.

यापुढील भागात या अभ्यासाची रचा कशी केली आणि अन्य महत्त्वपूर्ण तपशील दिले आहेत. पण ते जाणून घेण्याआधी या अभ्यासाचे ठळक माहिती स्रोत कोणते होते आणि त्यांचा मूल्यमापन कसा वापर केला गेला हे समजून घेणे आवश्यक आहे.

शहरातील प्रत्येक नगरसेवकाची कामगिरी तपासण्यासाठी पुढील माहिती असणे आवश्यक आहे :

१. काही निकष मोजता येण्यासारखे आहेत, उदाहरणार्थ, नगरसेवकांची महानगरपालिकेतील व समिती बैठकांची उपस्थिती, या दोन्ही ठिकाणी त्यांनी विचारलेल्या प्रश्नांची संख्या, या प्रश्नांचे महत्त्व आणि लोकप्रतिनिधीने केलेल्या निधीचा विनियोग.

२. लोकप्रतिनिधीची वैयक्तिक पार्श्वभूमि; यामध्ये शैक्षणिक पात्रता, आयकर विवरण पत्रे, गुन्हेगारी पार्श्वभूमि असल्यास त्याविषयीची अद्ययावत माहिती.

३. लोकप्रतिनिधींच्या मतदारसंघातील नागरिकांची मते, त्यांच्याविषयीची माहिती, कामाविषयीचे समाधान आणि नगरसेवकामुळे नागरिकांचे जीवनमान उंचावले आहे का या विषयाची मते.

कोणकोणत्या गोष्टींची माहिती घ्यायची हे निश्चित झाल्यावर ती कशा प्रकारे मिळवायची याचा म्हणजेच कार्यपद्धतीचा विचार करण्यात आला. वरील मुद्यांपैकी १ व २ क्रमांकाच्या माहितीसाठी माहिती अधिकार कायदा वापरण्यात आला व उपलब्ध माहितीचा अभ्यास केला गेला. नगरसेवकांचे गुणांकन करताना कमाल गुण १०० आहेत. मोजता येण्याजोग्या निकषांवर ७०% भर दिला आहे. ३ क्रमांकातील माहितीसाठी प्रत्येक मतदारसंघातील नागरिकांचा सर्व्हे घेतला आणि त्यांची त्यांच्या लोकप्रतिनिधीविषयीची मते जाणून घेतली. नगरसेवकांच्या कामगिरीविषयी लोकांची मते, दृष्टीकोन यावर ३०% भर दिला गेला.

क्रमांक १ व २ साठी पुढील सरकारी स्रोतातून माहिती मिळवली.

अ. निवडणूक आयोग कार्यालय, बृ.मुं.म.पा.

ब. माहिती अधिकारासाली, महापालिका सचिव, बृ.मुं.म.पा. (बृ.मुं.म.पा. मुख्य कार्यालय आणि बेस्ट).

क. माहिती अधिकाराखाली, साहाय्यक अभियंता (परिरक्षण), बृ.मुं.म.पा. (बृ.मुं.म.पा. च्या सर्व २४ वार्डमधून).

ड. माहिती अधिकाराखाली, मुंबई पोलिस कार्यालयकडून माहिती.

क्रमांक ३ च्या माहितीसाठी मुंबई शहराच्या विविध भागातील २२,८५० लोकांची सर्व्हेद्वारे मतदाचणी केली. हंसा मार्केट रिसर्चने प्रश्नावलीद्वारा हा सर्व्हे घेतला.

मूल्यमापनाची पद्धती वस्तुनिष्ठ आहे हे लक्षात घेणे गरजेचे आहे. लोकप्रतिनिधींचा राजकीय पक्ष किंवा त्यांची वैयक्तिक / राजकीय विचारसरणी यांना महत्त्व दिले गेले नाही.

राजकारणाचे झपाट्याने गुन्हीगारीकरण होत आहे. ते वेळीच रोखले नाही तर आपल्या देशातील लोकशाही व्यवस्थेचा पायाच खिळखिळा होण्याची शक्यता आहे. त्यामुळे लोकप्रतिनिधींची गुन्हेगारी विषयक पार्श्वभूमी जाणून घेण्याचा आवर्जून प्रयत्न केला आहे आणि त्यामध्ये पुढील गोष्टींचा समावेश आहे – निवडणूक शपथपत्रात दिलेल्या त्यांच्यावरील एफआयआर झालेल्या केसेस; निवडून आल्यानंतर दाखल झालेल्या गुन्हेगारी केसेस आणि महत्त्वाचे प्रलंबित तपासाधीन गुन्हे.

### तक्ता १ : नगरसेवकांच्या कामगिरीची मोजपट्टी

क्र.	निकष	कमाल टिपणणी %	
<b>१ वर्तमान</b>			
अ	महापालिका आणि समिती बैठकांना उपस्थिती	१५	अधिक तपशीलांसाठी पान क्र. १४९ वरील ३अ पहा.
ब	विचारलेल्या प्रश्नांची संख्या	१०	१० ही कमाल व ० ही किमान टक्केवारी.
क	चर्चेत सहभाग	५	५ ही कमाल व ० ही किमान टक्केवारी.
<b>ड प्रश्नांतून उठलेली समस्या, विषय याअनुशंगाने त्याचे महत्त्व</b>			
ड	प्रश्नांतून उठलेली समस्या, विषय याअनुशंगाने त्याचे महत्त्व	१८	अधिक तपशीलांसाठी पान क्र. १५१ वरील ३ड पहा.
इ	नागरिकांच्या तक्रारींच्या तुलनेत मांडलेल्या समस्यांचे प्रमाण	१०	अधिक तपशीलांसाठी पान क्र. १५१ वरील ३इ पहा.
ई	एप्रिल २०१४ ते मार्च २०१५ दरम्यान वापरलेला एकूण नगरसेवक निधी	५	अधिक तपशीलांसाठी पान क्र. १५२ वरील ३ई पहा.
	एकूण	६३	
<b>२ भूतकाळ</b>			
अ	शैक्षणिक पात्रता	१	किमान दहावी पास - १; अन्यथा - ०
ब	आयकर	१	पॅनकार्ड आहे - १; अन्यथा - ०
क	गुन्हेगारी पार्श्वभूमी	५	जर उमेदवारावर शून्य केसेस असतील तर अन्यथा पुढीलप्रमाणे : १. खून, बलात्कार, छेडछाड, दंगल, खंडणी याखेरीज गुन्हेगारी केसेस - ३ २. अन्यथा - ०
	एकूण	७	
३	मते/दृष्टिकोन		मुंबई शहराच्या विविध मतदारसंघातील २२,८५० लोकांच्या जनमत चाचणीवर आधारित माहिती
अ	लोकांच्या नजरेतून कामगिरी	११	सार्वजनिक सेवाविषयीचे गुण
ब	माहिती व पोहोच	५	आपल्या लोकप्रतिनिधी व त्यांच्या/तिच्या राजकीय पक्षाविषयी लोकांमधील जागरूकता व त्याची पोहोच याविषयीचे गुण
क	भ्रष्टाचारविषयक	७	लोकप्रतिनिधीच्या भ्रष्टाचारविषयीचे मत/समज यावर आधारित गुण
ड	सर्वसाधारण उपाययोजना	७	एकंदर जीवनमान उंचावण्यात योगदान व समाधानकारक कामगिरी याअनुशंगाने गुण
	एकूण	३०	
४	वर्षभरात दाखल झालेल्या नव्या गुन्हेगारी केसेससाठी नकारात्मक गुणांकन	-५	वर्षभरात दाखल झालेल्या प्रत्येक एफआयआरसाठी

तक्ता १ : नगरसेवकांच्या कामगिरीची मोजपट्टी

क्र. निकष	कमाल टिपणणी %	
५ गुन्हेगारी आरोपत्रांसाठी नकारात्मक गुणांकन	-५	दाखल झालेल्या प्रत्येक गुन्हेगारी आरोपपत्रासाठी
६ मालमत्ता विवरण आणि गुन्हेगारी विषयक दरवर्षी स्वतःहून माहिती जाहीर न केल्यास नकारात्मक गुणांकन (*)	-५	आपली वेबसाईट, वर्तमानपत्रे, प्रजा वेबसाईट यावरून वा अन्य माध्यमातून ही माहिती जाहीर करता येईल. तसेच या माध्यमातून चुकीची माहिती घोषित केल्या गुण कापले जातील.
एकूण	१००	

(\*) स्वतःहून जाहीर केलेल्या माहितीसंबंधी नकारात्मक गुणांकनाचा अवलंब या वर्षी करण्यात आलेला नाही. तथापि हे प्रगती पुस्तक लोकप्रतिनिधींच्या पारदर्शकतेचा पुरस्कार करणारे असल्याने त्यांनी दरवर्षी आपले मालमत्तेचे तपशील स्वतःहून जाहीर करणे अपेक्षित आहे. तसेच लोकप्रतिनिधींची प्रतिमा स्वच्छ असली पाहिजे व त्याकरिता त्यांनी गुन्हेगारी केसेससंबंधीचे अद्ययावत तपशील दरवर्षी स्वतःहून सादर केले पाहिजेत.

## २. ऑफीडेव्हीट द्वारे जाहीर केलेली मागील (भूतकालीन) माहिती

निवडणुकीच्या वेळी ऑफीडेव्हीटद्वारे जी माहिती दिली जाते ती म्हणजे नगरसेवकांचे शिक्षण, गुन्हेगारी पार्श्वभूमी व वित्तीय माहिती यांचा यामध्ये समावेश आहे. एकूण १०० पैकी ७ मार्क या घटकांसाठी दिलेले आहेत.

### अ. शिक्षण

जर लोकप्रतिनिधीने दहावी पास किंवा त्यापुढील शैक्षणिक पात्रता नमूद केली असेल तर १ गुण अन्यथा ० गुण दिले आहेत. एकविसाव्या शतकातील एक विकसनशील देश या नात्याने आपल्या नागरिकांचे शिक्षण हा मानवी विकासाचा एक प्रमुख निकष आहे. सरकारी सेवेतील निम्न जागेवर भरती होण्यासाठीही किमान शैक्षणिक पात्रता असावी लागते. त्याप्रमाणेच आता आपल्या लोकप्रतिनिधींसाठीही किमान शैक्षणिक पात्रतेचा आग्रह धरणे आवश्यक आहे. परंतु नगरसेवकांची कामगिरी मोजण्यासाठीच्या एकूण घटकांच्या तुलनेत या घटकाला कमीत कमी वजन दिले जावे असेही आम्हाला वाटते.

### ब. आयकर

भारतात निवडून येणाऱ्या लोकप्रतिनिधींचे उत्पन्न त्यांच्या कार्यकालात अनेक पटींनी वाढते अशी लोकांची धारणा आहे आणि याला पुष्टी देणारी माहिती अनेकदा जाहीर झालेली आहे. ऑफीडेव्हीटनुसार पॅन कार्ड असल्यास १ गुण व नसल्यास ० गुण दिले आहेत.

### क. गुन्हेगारी पार्श्वभूमी

राजकारणाचे गुन्हेगारीकरण हे एक दुःखद वास्तव आहे. बऱ्याच लोकप्रतिनिधींची गुन्हेगारी पार्श्वभूमी असल्याचे निदर्शनास येत आहे. म्हणजेच; १) त्यांच्यावर एफआयआर नोंदवले आहे; २) आरोपपत्र दाखल झाले आहे; आणि ३) कोर्टाने शिक्षा जाहीर केली आहे.

सार्वजनिक आयुष्यात असणाऱ्या व्यक्तींचे चारित्र्य स्वच्छ असले पाहिजे. त्यामुळे आपले प्रतिनिधित्व करणाऱ्या व्यक्ती गुन्हेगारी पार्श्वभूमीच्या असता कामा नयेत हे ठरवण्याचा, मांडण्याचा अधिकार नागरिकांना आहे. त्यामुळे नगरसेवकांचे गुण ठरवताना ही माहिती जाणून घेतली आहे.

१. उमेदवारावर शून्य केसेस असतील तर ५ गुण

२. खून, बलात्कार, छेडछाड, दंगल, खंडणी अशा गुन्हांखाली एफआयआर दाखल झाले असल्यास - ० गुण

३. वरील क्रमांक २ खेरीज इतर कारणांसाठी एफआयआर दाखल झाले असल्यास - ३ गुण

पुढे मुद्दा क्रमांक ५ मध्ये विषय केल्याप्रमाणे गुन्हेगारी पार्श्वभूमीसंदर्भात नकारात्मक गुणांकनही दिले गेले आहे.

एक लक्षात घेतले पाहिजे की, प्रत्येक व्यक्तीसाठी हे गुणांकन करणे गुंतागुंतीचे ठरले असते, त्यामुळे प्रथम केसेसचे वर्गीकरण करून त्याचे गुणांकन करणे अधिक संयुक्तिक आहे.

## ३. महानगरपालिका आणि समिती बैठकातील कामगिरी संबंधी मूल्यामापन घटक

भारत हा प्रातिनिधीक लोकशाहीचा देश आहे. यामध्ये नागरिक आपले लोकप्रतिनिधी निवडतात आणि हे लोकप्रतिनिधी लोकांच्या वतीने सभागृहात काम करतात, नागरिकांच्या प्रश्नांवर विचारविनिमय करतात, त्यासाठी घटनात्मक मार्गदर्शन व यंत्रणा यांच्या आधारे आवश्यक कायदे करतात. म्हणजे विचारविनिमय हे लोकप्रतिनिधींच्या कामगिरीचा एक महत्त्वाचा घटक असून त्यावर मापनात अधिक भर देण्याची गरज आहे.

### अ. उपस्थिती

लोकप्रतिनिधींनी संबंधित सभागृहांमध्ये उपस्थित राहावे व कामकाज करावे यासाठी नागरिक त्यांना निवडून देतात. त्यामुळे लोकप्रतिनिधींनी १००% किंवा त्याच्या जवळपास कालावधी सभागृहात उपस्थित असणे अत्यावश्यक आहे. त्यामुळे उपस्थितीच्या टक्केवारीवर गुणांकन आहे : १००% उपस्थिती म्हणजे १५ गुण आणि ०% म्हणजे ० गुण.

बृ.मुं.म.पा. मध्ये प्रत्येक नगरसेवक हा महानगरपालिकेचा सदस्य असतो तसेच वार्ड समित्यांचा सदस्य असतो. याशिवाय काही नगरसेवक हे पुढीप्रमाणे विशिष्ट कार्य समित्यांचे सदस्य असतात.

१. स्थायी समिती
२. बेस्ट समिती
३. स्थापत्य (शहर) समिती
४. स्थापत्य (उपनगरे) समिती
५. सुधार समिती
६. शिक्षण समिती
७. सार्वजनिक आरोग्य समिती

८. महिला बाल कल्याण समिती

९. विधि समिती

१०. वृक्ष प्राधिकरण समिती

११. बाजार व उद्यान समिती

अशा प्रकारे, नगरसेवकांमध्ये ह्या दोन कॅटेगरी असून त्यांना १५ गुणांचे वितरण करताना वेगवेगळ्या पद्धतीने विचार केला गेला पाहिजे.

नगरसेवक	उपस्थिती			
	महानगरपालिका सर्वसाधारण सभा बैठका	वॉर्ड समिती बैठका	विविध समित्यांच्या (वरीलप्रमाणे)	एकूण
कॅटेगरी अ	९	६	लागू नाही.	१५
कॅटेगरी ब	७	४	४	१५

## ब. प्रश्नांची संख्या

एखाद्या नगरसेवकाने नेमके किती प्रश्न विचारले पाहिजेत किंवा विषयावर प्रश्न विचारले पाहिजेत याचे काही निश्चित मापदंड नाहीत. आपल्या देशातील एकूण परिस्थिती आणि प्रश्नांची गुंतागुंत लक्षात घेता नगरसेवकाने नागरिकांच्या गरजांना अनुशांगून शक्य तितके जास्त प्रश्न उठवणे आवश्यक आहे. लोकप्रतिनिधींना अधिकाधिक प्रश्न विचारण्यास प्रवृत्त करण्याच्या हेतूने गुणांकनामध्ये टक्केवारीचा वापर केला आहे.

लोकप्रतिनिधींना सभागृहात विचारलेल्या प्रश्नांमध्ये पुढील प्रकारचे प्रश्न विचारात घेतले आहेत :

- कार्यक्रम पत्रिका
- हरकतीचे मुद्दे
- अल्यावधी सूचना
- ६६(अ) अन्वये दीर्घ स्वरूपाचे प्रश्न (Interpellation)
- ६६(ब) व ६६(क) अंतर्गत विचारणा केलेले प्रश्न
- ठरावांच्या सूचना
- सभेत मांडलेले प्रस्ताव
- तातडीचे कामकाज
- स्थगितीचा ठराव
- चर्चा अथवा सभा स्थगितीचा प्रस्ताव व प्रस्तावित सुधार
- उपसूचना
- निवेदन

या विभागात सर्वाधिक प्रश्न विचारणाऱ्या लोकप्रतिनिधीला कमाल १० गुण मिळू शकतात. गुण परसेटेंज रँक प्रमाणे हे गुणांकन केले आहे.

टक्केवारीत १० हे कमाल गुण आहेत आणि ० हे किमान गुण आहेत.

## क. चर्चेत सहभाग

प्रश्न उपस्थित करण्याबरोबरच नगरसेवकाचा, अन्य नगरसेवकांनी उपस्थित केलेल्या प्रश्नावरील किंवा महापालिका आयुक्तांकडून आलेल्या प्रस्तावावरील चर्चेतील सहभाग हासुद्धा महत्त्वाचा आहे. ही चर्चा सर्वसाधारण सभेमध्ये नगरसेवकाच्या नावासह नोंदविली जाते. ही माहिती आम्ही माहितीच्या अधिकारातून मिळविली आहे आणि त्यावरून गुणही दिले आहेत. सर्वाधिक वेळा चर्चेत सहभागी होणा-या प्रतिनिधीला अधिकाधिक ५ गुण देण्यात येऊ शकतात.

५ हे सर्वात वरचे गुण आहेत आणि सर्वात कमी ० गुण आहेत.

## ड. प्रश्नांतून उठलेली समस्या, विषय याअनुषंगाने त्याचे महत्त्व

महापालिकेची कर्तव्ये ठामपणे मुंबई महानगरपालिका अधिनियम, १८८८ मध्ये नमून केली गेली आहेत. पुढे ही कर्तव्ये दोन वर्गात अर्थात् आवश्यक कर्तव्ये (कलम ६१, ६२) व स्वेच्छाधीन कर्तव्ये (कलम ६३) विभागली गेली आहेत. आवश्यक कर्तव्यांच्या अंतर्गत रस्ते, पाणी पुरवठा, मलनिःसारण, इमारती, आपात्कालीन व्यवस्थापन, महापालिका मालमत्ता, प्राथमिक शिक्षण, आरोग्य, रस्त्यांचं पुनर्नामकरण इ. बाबी मोडतात. तसेच स्वेच्छाधीन कर्तव्यांमध्ये झोपडपट्टी विकास, खुल्या जागा, उद्यानें, मार्ग परिवहन, ऊर्जा, वीज, जलाशये (धरण, सिंचन) समाज भवन/मंदिर इ. बाबी मोडतात.

वर्तमान मापदंडाप्रमाणे आम्ही काही आवश्यक सेवा हुडकून काढल्या आहेत ज्या मूलतः नागरिक स्वरूपाच्या आहेत व ज्यांच्यावर बृहन्मुंबई महानगरपालिकेचा, ह्या सेवा मुंबईच्या नागरिकांपर्यंत पोहोचविण्यासाठी, एकाधिकार आहे. ह्या सेवांवर उचलल्या जाणाऱ्याबाबी मलनिःसारण रस्ते, पाणी पुरवठा, घनकचरा व्यवस्थापन इ. विषयांशी निगडित आहेत. ह्या मुद्यांव्यतिरिक्त, नगरसेवक ते विषयही मांडू शकतात जे महापालिकेच्या प्रत्यक्ष क्षेत्रात नाहीत पण राज्य व केंद्र शासनाच्या अखत्यारित आहेत. जसे, गुन्हे, परराष्ट्र व्यवहार, कृषि, पशु संवर्धन, मुंबई महानगर क्षेत्र विकास प्राधिकरण इ.

उपरोक्तल्लेखित वर्गीकरणांवर आधारून प्रश्नांच्या गुणवत्ता/महत्त्वाला खालील प्रमाणे भार व प्रत्येकी एकूण १०० पैकी गुण दिले गेले आहे :-

मुद्दे/कर्तव्ये	आवश्यक	स्वेच्छाधीन	नागरिक आवश्यक	राज्य/केंद्र	एकूण
गुण	८	६	३	१	१८

## इ. नागरिकांच्या तक्रारींच्या तुलनेत मांडलेल्या समस्यांचे प्रमाण

बृहन्मुंबई महानगरपालिकेने नागरिकांच्या तक्रारी हुडकून काढण्यासाठी व नोंदवण्यासाठी एक पद्धति विकसित केली आहे. ह्या तक्रारींचा रखरखाव केंद्रीकृत तक्रार नोंदणी यंत्रणेच्या (सीसीआरएस) अंतर्गत केला जातो. त्यांची नोंदणी एक सॉफ्टवेयर व्यासपीठात केली जाते जिथे त्यांचं वर्गीकरण विभिन्न प्रवर्गात तक्रारींच्या विभाग व स्वरूपाच्या आधारावर, डास, मलनिःसारण, रस्ते, पाणी पुरवठा

वसाहत अधिकारी, इमारत इत्यादि, केला जातो. लोक प्रतिनिधि असल्याने अशी आशा केली जाते की नगरसेवक नागरिकांच्या तक्रारींच्या निवारणासाठी प्रश्न विचारतील किंवा मुद्दे मांडतील. म्हणून सदर मापदंड नगरसेवकांनी मांडलेल्या मुद्दांशी नागरिकांच्या तक्रारींची व केंद्रीकृत तक्रार नोंदणी यंत्रणाद्वारे अभिलेखित \* आकड्यांची केलेल्या तूलांवर आधारित आहे. ह्या मापदंडाखाली मोडणारे बृहनमुंबई महानगरपालिकेचे विभाग खालील प्रमाणे आहेत. इमारती वसाहत अधिकारी, मलनिःसारण, मालमत्ता, उद्यान, परवाना, बृहनमुंबई महानगरपालिका विषयक, कीड नियंत्रण, रस्ते, दुकाने व आस्थापना (एस व ई), घनकचरा व्यवस्थापन (एसडब्ल्यूएम), पर्जन्य जलवाहिनी, शौचालय व पाणी पुरवठा.

\* माहितीच्या अधिकाराच्या अंतर्गत मिळविलेल्या.

#### ई. एप्रिल २०१४ ते मार्च २०१५ कालावधीत नगरसेवक निधीचा वापर

नगरसेवकांना प्रत्येक आर्थिक वर्षात ६० लाख रुपये निधी मिळतो. आपल्या मतदारसंघातील कोणत्या विशिष्ट कामासाठी हा निधी वापरायचा याचा ते निर्णय घेऊ शकतात. नियोजित टप्पात निधी खर्च करून त्याचा अधिकाधिक लाभ करून घेणे अपेक्षित आहे. त्यामुळे कमाल ६० लाख रुपये वर्ष २०१४ ते २०१५ या आर्थिक वर्षात प्राप्त निधीपैकी किती टक्केचा वापर केला त्यावर हे गुणांकन आधारित आहे: १) १००% (वा अधिक) ते ९१% - ५; २) ९०% ते ७६% - ४; ३) ७५% ते ६१% - ३; ४) ६०% ते ५१% - २ आणि २) ५०% पेक्षा कमी - ०

#### ४. जनमत चाचणीनुसार लोकांची मते/दृष्टीकोन

लोकांच्या नजरेतून लोकप्रतिनिधींची कामगिरी यासाठी एकूण ४० गुण देण्यात आले. कामगिरीचे तपशीलवार मूल्यांकन करता यावे यासाठी वेगवेगळ्या प्रकारे या गुणांची ४ भागात विभागणी केली, ती पुढीलप्रमाणे :

- आपल्या भागातील सार्वजनिक सेवासुविधांविषयी लोकांची मते यावर सर्वाधिक भर दिला, याला ११ गुण दिले.
- नगरसेवकांविषयी माहिती, जागरूकता व पोहोच याला एकूण ५ गुण दिले.
- भ्रष्टाविषयक मतांना ७ गुण दिले.
- सर्वसाधारण उपाययोजना या घटकाला ७ गुण दिले.

याप्रकारे गुणांची विभागणी करताना सार्वजनिक सेवासुविधा आणि भ्रष्टाचारमुक्त कार्यपद्धती या मुद्दांना इतर दोन मुद्दांच्या तुलनेत अधिक महत्त्व देण्याचा हेतू आहे. लोकप्रतिनिधी त्यांच्या विविध प्रकारच्या कामामुळे लोकप्रिय असू शकतात वा त्यांच्याविषयी चांगले मत असू शकते. सर्वसाधारण मत चांगले असले तरी कामगिरी समजून घेण्यासाठी अधिक बारकाईने विचार होण्याची गरज आहे. म्हणून या चार प्रकारात लोकप्रतिनिधींविषयीचे जनमत समजून घेण्यात आला.

सार्वजनिक सेवासुविधांविषयी लोकांचे मत अधिक खोलात व नेमकेपणाने समजून घेण्यासाठी या विभागातही तीन स्तर करण्यात आले. यापैकी पहिल्या स्तरात प्रामुख्याने राज्य सरकारशी संबंधित सेवासुविधा समाविष्ट आहेत, तर चौथ्या स्तरात स्थानिक स्वराज्य संस्थांशी संबंधित सेवासुविधा समाविष्ट आहेत.

- पहिला स्तर - यामध्ये रस्त्यांची अवस्था, रहदारी व ट्रॅफीक जॅम, सार्वजनिक बगीचांची उपलब्धता, सार्वजनिक वाहतुकीची उपलब्धता, पाणी पुरवठा, पाणी निस्सारण, स्वच्छता व शौचालये यांचा समावेश असून याला ६ गुण दिले.
- दुसरा स्तर - यामध्ये रूग्णालये व वैद्यकीय सुविधा व शाळा व महाविद्यालये यांचा समावेश असून याला ४ गुण दिले.
- तिसरा स्तर - यामध्ये वीज पुरवठा, कायदा व सुव्यवस्था आणि गुन्हेगारी यांचा समावेश असून याला १ गुण दिले.

#### संशोधन आराखडा

- विधानसभा अथवा महानगरपालिका सदस्य म्हणजे विशिष्ट मतदारसंघातून स्वतंत्र निवडणुकीच्या द्वारे मतदारांनी निवडून दिलेले लोकप्रतिनिधी.
- मुंबईमध्ये प्रत्येक विधानसभा मतदारसंघ प्रशासकीय वॉर्डमध्ये विभागला असून वॉर्ड स्तरावर स्वतंत्रपणे निवडले जाणारे लोकप्रतिनिधी म्हणजे नगरसेवक. या लोकप्रतिनिधीला आपल्या मतदारसंघात काम करण्याचे अधिकार असतात.
- प्रस्तुत अभ्यास हा प्रामुख्याने नगरसेवकांच्या कामगिरीशी संबंधित असल्याने हे नगरसेवक ज्या विधानसभा मतदारसंघातील वॉर्डचे प्रतिनिधित्व करतात ते मतदारसंघातील माहिती घेणे गरजेचे होते.
- त्यामुळे आम्ही प्रत्येक मतदारसंघातील एक प्रतिनिधीक नमुना समाविष्ट करण्याचे ठरवले. परंतु, प्रत्येक मतदारसंघाचा आकार, म्हणजेच लोकसंख्या व व्याप्ती, वेगवेगळा असतो आणि त्यामुळे त्यामध्ये समाविष्ट मतदारसंघाची संख्याही वेगवेगळी राहते.
- मुंबईमध्ये ३६ विधानसभा मतदारसंघ असून त्यामध्ये महानगरपालिकेचे २२ वॉर्ड आहेत. आम्ही सर्व २२ वॉर्डांत एकसारखा नमुना घेण्याचे ठरवले आणि त्यानुसार प्रत्येक वॉर्डात १०० याप्रमाणे नमुना निवड केली. याप्रमाणे जे मतदारसंघ आकाराने मोठे आहेत तेथील नमुन्याचा आकार मोठा राहिला.
- या अभ्यासात सुरुवातीला समाविष्ट एकूण नमुना: २२७ मनपा वॉर्ड × १०० व्यक्ती = २२,७०० व्यक्ती.
- यानंतर नेमक्या कोणत्या व्यक्तींची निवड करायची हे ठरवले, ते पुढीलप्रमाणे :
  - स्त्री व पुरुष या दोहोंचा समावेश.
  - १८ वर्षे व त्यापेक्षा जास्त वयाच्या (मतदाराला पात्र) व्यक्ती.
- याप्रमाणे टारगेट ग्रुप निश्चित झाल्यावर त्याची लिंग आणि वयोगटाचे योग्य प्रतिनिधित्व घेण्याच्या दृष्टीने विभागणी निश्चित केली.

- वय आणि लिंग यावर आधारित विभागीयसाठी इंडियन रीडरशीड स्टडीचा आधार घेतला. (हा सर्वात मोठा बेसलाईन सर्व्हे; राष्ट्रीय स्तरावर याचे काम मिडीया रीसर्च युझर्स कौन्सिलने केले तर मुंबई विभागात हंसा रीसर्च ग्रुपने केले).
- प्रश्नावलीच्या आधारे संबंधित व्यक्तींच्या थेट मुलाखती घेऊन आवश्यक माहिती जमा केली.
- नमुना निश्चितीची पुढील प्रक्रिया अवलंबली :
  - प्रत्येक वॉर्डमध्ये १०० मुलाखती घेतल्या.
  - वॉर्डमधील २ ते ३ मोठी ठिकाणे निवडून त्यामध्ये नमुना विभागीय केली. बाजारपेठ, रेल्वे स्टेशन, मॉल इत्यादी गर्दीची ठिकाणे यासाठी निवडली.
  - याठिकाणी लोकांशी थेट संपर्क साधून त्यांच्याशी बातचीत करून आवश्यक माहिती मिळवली.

### मूल्यमापनाचे घटक

नगरसेवकांच्या मूल्यमापनाकरिता आम्ही प्रामुख्याने चार विभागातील माहिती घेण्याचे ठरवले, ते पुढीलप्रमाणे :

- आपल्या भागातील विविध सुविधांबाबतीत लोकांची मते :
  - रस्त्यांची स्थिती
  - वाहतूकीची कोंडी
  - सार्वजनिक बगीचे / खेळाची मैदाने यांची उपलब्धता
  - ऑटो, टॅक्सी व बस यासारख्या सार्वजनिक वाहतूकीच्या साधनांची उपलब्धता
  - रेशन दुकानात धान्याची उपलब्धता
  - रूग्णालये आणि इतर वैद्यकीय सुविधा
  - योग्य प्रकारच्या शाळा व महाविद्यालये
  - वीज पुरवठा
  - पाणी पुरवठा
  - पावसाळ्यात पाणी तुंबून राहण्याची समस्या
  - प्रदूषणाची समस्या
  - गुन्हेगारी घटना
  - कायदा व सुव्यवस्था यांची स्थिती
  - स्वच्छता व शौचालय सुविधा

- नगरसेवकाबाबत माहिती, जागरूकता आहे व त्याच्यापर्यंत सहज पोहोचता येते का.
- नगरसेवक व भ्रष्टाचार याविषयीचे जनमत.
- नगरसेवकांच्या कामगिरीविषयी सर्वसाधारण समाधान आणि त्यामुळे जीवनमान उंचावले असे वाटते याविषयी जनमत.
- आयआरएस च्या आधार रेषा आकड्यांचा उपयोग करित विश्व रूपरेखाशी जुळवणी करण्यासाठी वय व लिंगाच्या नमुना रचनेत दुरुस्ती केली गेली आहे.

### नगरसेवकांच्या गुणपत्रकाचे एक उदाहरण :

पुढे नगरसेवकांच्या गुणपत्रकाचे एक उदाहरण दिले आहे. त्यावरून गुण देण्याची पद्धती स्पष्ट होईल :

क्र.	घटक	सर्वसाधारण गट (गुपींग)	गुण	कमाल गुण
१	नगरसेवकांच्या राजकीय पक्षाचे नांव स्मरणात असणे	जागरूकता आणि पोहोच	७७	१००
२	नगरसेवकाचे नांव स्मरणात असणे	जागरूकता आणि पोहोच	७७	१००
३	नगरसेवकाशी सहज भेटता येते, त्याच्यापर्यंत पोहोचता येते	जागरूकता आणि पोहोच	६९	१००
४	नगरसेवकाबाबतचे समाधान	सर्वसाधारण उपाययोजना	५९	१००
५	जीवनमानात सुधारणा	सर्वसाधारण उपाययोजना	६९	१००
६	भ्रष्टाचार	भ्रष्टाचार मापन	७२	१००
७	वीजपुरवठा	लोकांचे मत - ३ स्तर	६७	१००
८	गुन्हेगारी घटना	लोकांचे मत - ३ स्तर	५७	१००
९	कायदा व सुव्यवस्था स्थिती	लोकांचे मत - ३ स्तर	६९	१००
१०	रेशन दुकान धान्याची उपलब्धता	लोकांचे मत - १ स्तर	६९	१००
११	प्रदूषण समस्या	लोकांचे मत - १ स्तर	५६	१००
१२	रूग्णालये व इतर वैद्यकीय सुविधा	लोकांचे मत - २ स्तर	६७	१००
१३	योग्य शाळा व महाविद्यालये	लोकांचे मत - २ स्तर	६८	१००
१४	रस्त्यांची स्थिती	लोकांचे मत - १ स्तर	५८	१००
१५	वाहतूकीची कोंडी	लोकांचे मत - १ स्तर	५७	१००

क्र. घटक	सर्वसाधारण गट (गुपींग)	गुण	कमाल गुण	
१६	सार्वजनिक बगिचे / मैदाने उपलब्धता	लोकांचे मत - १ स्तर	६२	१००
१७	सार्वजनिक वाहतुकीची उपलब्धता	लोकांचे मत - १ स्तर	५९	१००
१८	पाणी पुरवठा	लोकांचे मत - १ स्तर	६२	१००
१९	पावसाळ्यात पाणी तुंबण्याची समस्या	लोकांचे मत - १ स्तर	५६	१००
२०	स्वच्छता व शौचालय सुविधा	लोकांचे मत - १ स्तर	५९	१००

### घटकाचे गुणांकन

क्र. घटक	भार	गुण	कमाल गुण	
१	माहिती, जागरूकता व पोहोच	५	७४	१००
२	सर्वसाधारण उपाययोजना	७	६४	१००
३	भ्रष्टाचारविषयक	७	७२	१००
४	लोकांचे मत - पहिला स्तर	६	५९	१००
५	लोकांचे मत - दुसरा स्तर	४	६८	१००
६	लोकांचे मत - तिसरा स्तर	१	६२	१००

### भार लक्षात घेऊन अंतिम गुणांकन

नगरसेवकाच्या कामगिरीविषयीचे मत =

$$((५ \star ७४) + (७ \star ६४) + (७ \star ७२) + (६ \star ५९) + (४ \star ६८) + (१ \star ६२)) / १०० = २०.१ \text{ एकूण } ३० \text{ पैकी}$$

नगरसेवकाच्या याआधी पाहिलेल्या इतर निकषांचे गुणांकन आणि हे गुणांकन यांना एकत्र करून प्रत्येक नगरसेवकाचे गुण निश्चित केले गेले.

### माहितीची तुलनात्मक पडताळणी

एखादा सर्व्हे करताना, आपल्या नमुन्यातून जी आकडेवारी पुढे येते तिची तुलना व्यापक अवकाश वा लोकसंख्येतील सांख्यिकीशी सांख्यिकीशी केली जाते. ही सांख्यिकी वेगवेगळ्या वेळेला केलेल्या त्याच सर्व्हेक्षणतून घेतली जाते किंवा इतर स्रोतातून घेतली जाते.

यावेळी आम्ही या सर्व्हेक्षणात लिंग आणि वय यासंदर्भात जी रचना दिसून आली तिची तुलना इंडियन रीडरशीप सर्व्हेशी केली. अशी तुलनात्मक पडताळणी केल्याने लोकसंख्येचे प्रतिनिधित्व अधिक अचूक होण्यात मदत झाली.

### ५. नकारात्मक गुणांकनाचे घटक

#### नव्याने दाखल झालेल्या एफआयआर साठी नकारात्मक गुणांकन

जर निवडून आल्यानंतर लोकप्रतिनिधीवर नव्याने एफआयआर दाखल झाला असेल तर ती गंभीर बाब आहे, त्यामुळे या लोकप्रतिनिधीने मिळवलेल्या गुणातून ५ गुण वजा केले गेले.

या प्रक्रियेत किती नवे एफआयआर दाखल झाले याची संख्या लक्षात घेतलेली नाही. एकजरी दाखल झाला तरी आणि गुन्हाचे गांभीर्य लक्षात घेऊन नकारात्मक गुणांकन केले आहे.

#### आरोपपत्र दाखल झाल्याने नकारात्मक गुणांकन

गुन्हाचा पुरावा हाती आल्यावर आरोपपत्र दाखल होते. त्यामुळे लोकप्रतिनिधीच्या चारित्र्याच्या दृष्टीने ही गंभीर बाब आहे. त्यामुळे या कारणासाठी लोकप्रतिनिधीने मिळवलेल्या गुणातून ५ गुण वजा केले गेले.

या प्रक्रियेत किती नवी आरोपपत्रे दाखल झाली याची संख्या लक्षात घेतलेली नाही. एकजरी दाखल झाले तरी आणि गुन्हाचे गांभीर्य लक्षात घेऊन नकारात्मक गुणांकन केले आहे.

#### मालमत्ता विवरण आणि गुन्हेगारी विषयक नोंदी दरवर्षी स्वतःहून माहिती जाहीर न केल्यास नकारात्मक गुणांकन

निवडणूक आयोगाच्या नियमानुसार निवडणुकीस उमेदवारी दाखल करणाऱ्या व्यक्तीने इतर कागदपत्रांबरोबरच ऑफीडेव्हीटद्वारे स्वतःची मालमत्ता व गुन्हेगारी पार्श्वभूमीची माहिती सादर करणे आवश्यक आहे. निवडून आल्यावर लोकप्रतिनिधी पुन्हा ही माहिती निवडणूक आयोग वा आपले मतदार यांना सादर करत नाहीत, तर परत पुढच्या निवडणुकीच्या वेळेला किंवा अन्य निवडणुकीला उभे राहायचे असल्यासच ती माहिती दिली जाते. परंतु लोकप्रतिनिधीने ही माहिती प्रत्येक आर्थिक वर्षाच्या अखेरीस आपल्या मतदारसंघात स्वतःहून घोषित करणे जरूरीचे आहे असे आम्हाला वाटते. ही माहिती आपली वेबसाईट, वर्तमानपत्रे, प्रजा वेबसाईट यावरून वा अन्य माध्यमातून ही माहिती जाहीर करता येईल. यातून पारदर्शकता येईल.

## THE METHODOLOGY

### 1. Matrix – Scale of Ranking

The Matrix for measuring the functioning of the Municipal Councillors has been designed by Praja with inputs from reputed people with sectoral knowledge in governance, social science, market research, media.

In order to design the research and get the desired output, it was important to answer the following two questions:

- a. On what parameters should the performance of Municipal Councillors be evaluated?
- b. How should the research be designed in order to represent areas of each Municipal Councillors and meet the right people?

For the first question; The Indian Democracy functions on rules and strictures laid down in The Constitution of India adopted on the 26<sup>th</sup> November, 1949. The constitution has been amended on numerous occasions and various acts have been passed and adopted by subsequent assemblies to strengthen the functioning of centre, state and local self government institutions. All these acts/ legislations with their base in the constitution give our elected representative needed powers for functioning; have built the needed checks and balances; and serve as the source of the terms of reference for the elected representatives on all aspects of their conduct as the people's representatives. Hence, the first parameter for evaluating the performance of Municipal Councillors is based solely in the mechanisms and instruments and duties and responsibilities as led in the Constitution of India, in particular, the 12<sup>th</sup> Schedule of the Constitution that was introduced through the 73<sup>rd</sup> and 74<sup>th</sup> Amendments of the Constitution, and the Mumbai Municipal Corporation Act, 1888.

However; The Constitution itself derives its power from the free will of its citizens as also the document itself states that it has been adopted, enacted and given to themselves by the people. Hence the perceptions of the people who are represented by the elected representatives are the other important, necessary parameter for evaluating the performance of the elected representatives (the Municipal Councillors). Thus, to answer the second question it is necessary to study people's perceptions of the Municipal Councillors performance, by who represent them from their respective constituencies.

The next few pages will elaborate the study design and details of the study conducted to judge the performance of Municipal Councillors in Mumbai; but before we get into details, it is important to understand the sources of data and its broad usage in the ranking matrix.

The following information was required to judge the performance of each Municipal Councillor in the city:

1. Some of the tangible parameters like an elected Municipal Councillors attendance in the Corporation and the Committee Meetings, the number of questions (issues) she/he has raised in the above forums (Corporation and Committee Meetings), importance of those questions, and utilization of funds allotted to her/him.
2. Some parameters on her/his background such as educational qualification, income tax records & criminal record (if any).
3. Some soft parameters like the perception/impression of the people in his/her constituency, awareness about them, satisfaction with their work and improvement in the quality of life because of the Municipal Councillor.

Once the areas of evaluation were finalised, it was important to decide upon the methodology which would best provide the required information. Information mentioned in points 1 & 2 above was gathered from RTI & by means of secondary research. Municipal Councillor Scores have been derived out of maximum 100 marks with 70% weightage given to tangible facts about the Municipal Councillor. For the Information on the 3<sup>rd</sup> point a primary survey was conducted amongst the citizens in each constituency to evaluate the perceived performance of the Municipal Councillor. 30% weightage was given to perceived performance of Municipal Councillors in the minds of common man.

The data used for points 1 and 2 has been collected from government sources:

- a. Election Department MCGM.
- b. Under Right to Information Act from Municipal Secretary, MCGM (MCGM Head Office and BEST).
- c. Under Right to Information Act from Assistant Engineer (Maintenance), MCGM (from all the 24 Administrative Wards of MCGM).
- d. Under Right to Information Act from Mumbai Police.

*People's perception as per point 3 has been mapped through an opinion poll of 22,850 people across the city of Mumbai by Hansa Market Research conducted through a structured questionnaire.*

It is very important to understand here that the matrix is objectively designed and provides no importance to the political party of the representative or to any personal/political ideology.

Criminalisation of politics in the country has been growing since independence and is a phenomenon which if not checked now can destroy the democratic foundations of our nation. Hence personal criminal record related parameters pertaining to the elected representative are taken into consideration such as:

their FIR cases registered against them as stated in the election affidavit; new FIR cases registered against them after being elected in the current term; and important pending charge sheets.

Table 1: Scale for Ranking Performance for Councillor

Scale of Ranking			
Sr. No.	Indicator	Max %	Comments
<b>1 Present</b>			
A	Attendance in the Corporation and Committee Meetings	15	Refer Point 3a on page 162 for details.
B	Number of Questions Asked	10	Against Group Percentage Rank. 10 being the top most percentiles and so on to the lowest for 0.
C	Participation during discussion	5	Against Group Percentage Rank. 5 being the top most percentiles and so on to the lowest for 0.
D	Importance of questions asked by issues raised in the question	18	Refer Point 3d on page 164 for details.
E	Issues raised compared to Citizen's Complaints	10	Refer Point 3e on page 165 for details
F	Total Discretionary Funds Utilised during April, 2014 to March, 2015	5	Refer Point 3f on page 165 for details
Total		<b>63</b>	
<b>2 Past</b>			
A	Education Qualification	1	A minimum of 10 <sup>th</sup> Pass - 1; if not - 0
B	Income Tax	1	Possessing PAN Card - 1; if not - 0
C	Criminal Record	5	If the candidate has zero cases registered against her/him, then 5; else as below: (1) Criminal Cases Registered excluding the following charges: Murder, Rape, Molestation, Riot, Extortion - 3 (2) Rest - 0
Total		<b>7</b>	
<b>3 Perception</b>			
		<b>Based on a opinion poll of 22,850 people spread across different constituencies in the city of Mumbai</b>	
A	Perceived Performance	11	Score on Public Services
B	Awareness & Accessibility	5	Score on Awareness amongst people about their representative, their political party and ease of access to the representative
C	Corruption Index	7	Score on perceived personal corruption of the representative
D	Broad Measures	7	Score on overall satisfaction and improvement in quality of life
Total		<b>30</b>	

Scale of Ranking			
Sr. No.	Indicator	Max %	Comments
4	<b>Negative marking for new criminal cases registered during the year</b>	-5	For any new FIR registered during the year.
5	<b>Negative marking for Charge sheet</b>	-5	For any Charge sheet in a criminal case.
6	<b>Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record (*)</b>	-5	This can be done on own website, newspaper, Praja Website or any other source which should be announced publicly. Also marks would be cut for wrong disclosures in the above mentioned forums.
<b>Total</b>		<b>100</b>	

(\*) This negative parameter on proactive disclosures has not been applied for the current year. But as one the primary purpose of the Yearbook is to promote transparency amongst elected representatives, it is imperative that they proactively provide personal information on their personal annual economic status and to emphasise their probity in public life, they should share every year their updated criminal record.

## 2. Parameters for Past Records as per Affidavit

Parameters for Past Records are based on information in election affidavit that includes educational, criminal and financial records of Municipal Councillors. Total seven Marks out of Maximum 100 marks are allocated for this parameter.

### a. Education

If the elected representative has declared in his affidavit, education qualification as 10<sup>th</sup> pass or more then on the scale one mark is allocated, else zero marks are given.

As a developing 21<sup>st</sup> century country, basic modern education is an important criterion for human development. Even at lowest clerical jobs in the government, the government insists on a minimum educational level. Going by the same logic and the times, it is prudent that a similar yardstick be applied to our elected representatives. However, we also believe that the educational parameter should be given a minimal weightage in the overall scheme vis-a-vis other parameters, that are more crucial for judging performance of the elected representatives.

### b. Income Tax

It is widely published and believed in India that annual income levels and wealth of those who are elected sees a manifold increase in the few years when they represent. Marks are allocated for possessing a PAN card (one mark), as per the affidavit; else if not possessing a PAN card than zero marks are allocated.

### c. Criminal Record

Criminalisation of politics is a sad reality. A significant number of elected representatives have a criminal record i.e. 1) they have FIRs registered against them; 2) charge sheets filled; and 3) even convictions given by the courts of law.

There is no excuse for not having moral probity in public life. It is the right of the citizens to have people representing them with no criminal records. Hence the scheme of ranking has into account marks for people with clean records:

- i. Those with absolutely no criminal FIRs registered are given five marks.
- ii. Those with FIRs registered against, with cases containing the following charges: murder, rape, molestation and extortion are given zero marks.
- iii. Those with other FIRs registered against, other than those mentioned in No. ii above, are given three marks.

We have negative markings as explained in No. 5 below for other parameters related to crime records like charge sheet.

Kindly note that allocating scoring for each individual case would have been complex, instead scoring for cases after them being categorised as above seemed more logical and hence number of individual cases are not of that important but the category of case needed for the scoring.

### 3. Parameters for Present Performance in the Corporation and Committee Meetings

In an indirect, representative democracy like India's, citizens elect their representatives so that these representatives can represent them in the houses of legislation and deliberate on issues related to the citizens and form needed legislations under the guidelines of and using the mechanisms of the constitution. Thus it is very clear that the weightages in the performance scale have to be more biased to these functions of the elected representatives i.e. of **Deliberation**.

#### a. Attendance

The mandate given by citizens to the representatives is to attend the business of the respective legislative houses. It is hence prudent that the representatives attend 100% or near to 100% sessions of their respective houses. Hence the marking is based on percentage of attendance: 100% getting 15 while 0% getting zero.

However, in the MCGM a councillor is always a member of the Corporation and a particular Ward Committee, and apart from that some of the councillors are members of various committees viz:

- i. Standing Committee
- ii. BEST Committee

- iii. Works (City) Committee
- iv. Works (Suburb) Committee
- v. Improvements Committee
- vi. Education Committee
- vii. Public Health Committee
- viii. Women and Child Welfare Committee
- ix. Law and Revenue Committee
- x. Tree Authority Committee
- xi. Market and Garden Committee

Thus, it is understood that there can be two categories of councillors and they need to be allocated the 15 marks in different ways:

Councillor	ATTENDANCE			Total
	Corporation General Body Meetings (GBM)	Ward Committee Meetings	Different Committee Meetings (mentioned above)	
Category A	9	6	N.A.	15
Category B	7	4	4	15

#### b. Number of Questions

There cannot be really a set benchmark for the right number of questions or issues that have to be asked by a representative. However given the range and complexity of issues that our country is facing, it is necessary for the representative to raise as many issues as they can, which are necessary for the citizens. Hence to stimulate the representatives to ask maximum number of questions the scale uses the percentile system for scoring.

#### *Devices used for asking 'Questions' that have been considered in the marking:*

- **Agenda Raised**
- **Point of Order**
- **Short Notice Question**
- **Interpellation: Right to ask question under section 66 (A) of MMC Act**
- **Discussion on urgent public matters under section 66 (B) of MMC Act**
- **Asking statement from Municipal Commissioner under section 66 (C)**
- **Notice of Motions**
- **Proposal Raised**
- **Urgent Business**
- **Adjournment of meeting and business to be transacted at adjourned meeting**
- **General discussion on budget estimation**
- **Proposal for adjournment of debate or meeting and Amendments proposed**
- **Amendment Proposal**
- **Appeal**

The marking for this section is out of a maximum 10 marks that the representative can get for being the person with the maximum number of questions asked.

The marking here is done against Group Percentage Rank:

10 being the top most percentile and so on to the lowest for 0.

### c. Participation during Discussion

Apart from raising a question or an issue, it is important that Councillors participate in the ensuing discussion either on the question raised by their fellow councilors or on proposals received by the Municipal Commissioner. These discussions are noted in the General Body Meeting along with the Councilor's name. We have taken this data through RTI (Right to Information) and allocated markings out of a maximum 5 marks that the representative can get for being the person with the maximum number of times they have participated in the discussions:

5 being the top most percentile and so on to the lowest for 0.

### d. Importance of questions asked by issues raised in the question

The duties of the Municipal Corporation are laid down precisely under the Mumbai Municipal Corporation Act, 1888. They are further divided into Obligatory duties (Section 61, 62) and Discretionary duties (Section 63). The Obligatory duties include issues related to roads, water supply, sewerage, buildings, disaster management, municipal properties, primary education, health, renaming of roads, etc. are covered. The Discretionary duties include issues related to slum development, open spaces, gardens, road transport, energy, electricity, water bodies (dams, irrigation), community halls/temples, etc.

In the present scale, we have culled out certain services from the Obligatory duties that are essentially civic in nature and where the MCGM has monopoly for delivery of these services to the citizens of Mumbai. The issues that can be raised on these services are related to subjects such as drainage, roads, water supply, solid waste management, etc.

Apart from these issues, an councillor can raise subjects that are not under the direct purview of the corporation but are covered by the state and central governments. Such as, crime, foreign affairs, agriculture, animal husbandry, MMRDA (Mumbai Metropolitan Regional Development Authority), etc.

Based on the above classifications the weightages for the quality/importance of the questions has been designated as below from the total marks out of 100 in the overall scale:

Issues/Duties	Obligatory	Discretionary	Civic (Obligatory)	State/Central	Total
Marks	8	6	3	1	18

### e. Issues raised compared to Citizen Complaints

MCGM has developed a system for tracking, recording citizen complaints. These complaints are maintained under the Centralised Complaint Registering System (CCRS). They are registered into a software platform where they are classified into different categories by departments and the nature of the complaint such as drainage, road, water supply, colony officer, building, etc. As citizens' representatives, it is expected that Municipal Councillors also ask questions or raise issues to resolve citizens issues (complaints). Hence the current parameter is based on comparing issues raised by councillors related to the citizen complaints based on the RTI information procured related to the data maintained by CCRS. The departments of MCGM that are covered under this criteria are as follows: Buildings, Colony officer, Drainage, Estate, Garden, License, MCGM related, Pest control, Pollution, Roads, Shop and Establishment (S & E), Solid Waste Management (SWM), Storm Water Drainage, Toilet and Water Supply.

A maximum of 10 marks have been allocated for this parameter.

### f. Utilisation of Discretionary Funds Utilised April 2014 to March 2015

Municipal Councillors get a total of Rs. 60 lakhs in every financial year. This fund they can spend as per their discretion on certain specified development work in their constituencies. It is necessary that the funds are utilised in a planned phased manner to achieve optimal results. Hence, the marks given are based on percentage of the funds utilised out of the maximum Rs. 60 lakhs for the financial years 2014-2015:

(1) 100% (or more) to 91% - five marks; (2) 90% to 76% - four marks; (3) 75% to 61% - three marks; (4) 60% to 51% - two marks; and (5) 50% and below - zero marks.

## 4. Parameters for People's Perception as per Opinion Poll

Since perceived performance was given a weightage of 30 points, we divided it further in to four broad areas in order to evaluate the performance in detail. All these four areas were given differential weightage based to the importance in defining the Municipal Councillors performance. The weightages were divided in the following scheme:

- Perception of Public Services (impression of the people about the facilities in the area) was given a weightage of **11 points**,
- Awareness & Accesibility of the Municipal Councillor was given a weightage of **5 points**,
- Corruption index was given a weightage of **7 points** and
- Broad overall measures were given a weightage of **7 points**

The rationale for giving the above scoring points was to give more importance to the key issues like facilities in the area & corruption as compared to Municipal Councillor being aware and accessible or overall feel of the people being positive. This is because we believe that scoring positively overall or being popular is actually a function of your work in different areas. Hence, these areas should be given more importance than the overall satisfaction. Moreover a blanket overall performance for an individual may be good but when interrogated deeply about different traits the positives and negatives can be clearly pointed.

The next step after assigning weightages to government's four broad areas was to make sure that facilities which come under local jurisdiction to get more importance than the ones which come under the state or central government's jurisdiction. Hence the weightage for Perception of Public Services was further divided into a hierarchy of 3 levels to meet the desired objective.

Level 1 included facilities which are more critical to local government whereas Level 3 included facilities that are more critical to state government.

- Level 1 – This level included areas like Condition of Roads, Traffic Jams & Congestion, Availability of public gardens, Availability of public transport facilities, Water Supply, Water logging problems & Cleanliness & Sanitation facilities. It was given a weightage of 6 points.
- Level 2 – This level included areas like Hospitals & other Medical facilities & Appropriate Schools & Colleges. It was given a weightage of 4 points.
- Level 3 – This level included areas like Power Supply, Instances of Crime, Law & Order situation. It was given a weightage of 1 point.

#### **Research Design:**

- A Municipal Councillor is a representative elected by the voters to oversee the functioning of the ward.
- Winner of elections in each ward is termed as a Municipal Councillor and has the power to manage the functioning of the ward.
- This division helps to provide clear delegation of responsibilities at the ground level.
- Since, our study focused on evaluating the performance of Municipal Councillors it was necessary to cover and represent all the wards to which each of these Municipal Councillors belonged.
- Hence, we decided to cover a sample from each ward. We decided to cover all the 227 municipal wards equally, with a sample of 100 in each ward.

- The initial total sample for the study covered: 227 municipal wards x 100 respondents = 22700 respondents.
- Next step was to define the target group for the study. We finalised on covering within each ward:
  - Both Males & Females
  - 18 years and above (eligible to vote)
- Once the target group was defined, quotas for representing gender and age groups were set.
- The quotas were set on the basis of age and gender split available through Indian Readership Study (Large scale baseline study conducted nationally by Media Research Users Council (MRUC) & Hansa Research group for Mumbai Region.
- The required information was collected through face to face interviews with the help of structured questionnaire.
- In order to meet the respondent, following sampling process was followed:
  - 100 interviews were conducted in each municipal ward.
  - 2 – 3 prominent areas in the ward were identified and the sample was divided amongst them. These areas were mainly crowded areas such as market place, railway stations, malls etc.
  - Respondents were intercepted in these areas and the required information was obtained from them.
- Sample composition of age & gender was corrected to match the universe profile using the baseline data from IRS. (Refer to weighting paragraph on next page).

#### **Parameters of Evaluation:**

While deciding the parameters of evaluation for a Municipal Councillor, we decided to capture the information on four important aspects. These were as follows:

- Impression of the people about different facilities in his/her area
  - Condition of Roads
  - Traffic jams & Congestion of roads
  - Availability of public gardens/open playgrounds
  - Availability of public transport facilities like Auto, Taxis & Buses
  - Availability of food through ration shops

- ❑ Hospitals and other medical facilities
- ❑ Appropriate schools and colleges
- ❑ Power Supply
- ❑ Water Supply
- ❑ Water Logging during rainy season
- ❑ Pollution problems
- ❑ Instances of Crime
- ❑ Law & Order situation
- ❑ Cleanliness & Sanitation facilities
- Awareness & Accessibility of the Municipal Councillor
- Perception of corruption for Municipal Councillor
- Broad overall measures like overall satisfaction with Municipal Councillor & improvement in quality of life because of Municipal Councillor.

#### Illustration of Scorecard for an Municipal Councillor:

Below is an illustration of scorecard for a Municipal Councillor which will help us to understand the scoring pattern:

#### Parameter Scores

Sr. No.	Parameters	Broad groupings	Scores	Maximum Score
1	Recall for party name to which the Municipal Councillor belongs	Awareness & Accessibility	77	100
2	Recall for Name of the Municipal Councillor	Awareness & Accessibility	77	100
3	Accessibility of the Municipal Councillor	Awareness & Accessibility	69	100
4	Satisfaction with the Municipal Councillor	Broad overall measures	59	100
5	Improvement in Lifestyle	Broad overall measures	69	100
6	Corruption	Corruption Index	72	100
7	Power Supply	Impression of people - Level 3	67	100
8	Instances of Crime	Impression of people - Level 3	57	100
9	Law & Order situation	Impression of people - Level 3	61	100
10	Availability of food through ration shops	Impression of people - Level 1	61	100

Sr. No.	Parameters	Broad groupings	Scores	Maximum Score
11	Pollution problems	Impression of people - Level 1	56	100
12	Hospitals and other medical facilities	Impression of people - Level 2	67	100
13	Appropriate schools and colleges	Impression of people - Level 2	68	100
14	Condition of Roads	Impression of people - Level 1	58	100
15	Traffic jams & Congestion of roads	Impression of people - Level 1	57	100
16	Availability of public gardens/ open playgrounds	Impression of people - Level 1	62	100
17	Availability of public transport facilities like Auto, Taxis & Buses	Impression of people - Level 1	59	100
18	Water Supply	Impression of people - Level 1	62	100
19	Water Logging during rainy season	Impression of people - Level 1	56	100
20	Cleanliness & Sanitation facilities	Impression of people - Level 1	59	100

#### Scores of Netted Variables

Sr. No.	Netted Variables	Weightage Assigned	Scores	Maximum Score
1	Awareness & Accessibility	5	74	100
2	Broad overall measures	7	64	100
3	Corruption Index	7	72	100
4	Impression of people - Level 1	6	59	100
5	Impression of people - Level 2	4	68	100
6	Impression of people - Level 3	1	62	100

#### Weighted Final Scores

Perceived performance score of the Municipal Councillor =

$$((5*74)+(7*64)+(7*72)+(6*59)+(4*68)+(1*62))/100 = 20.1 \text{ out of } 30$$

This score was further added with the performance on hard parameters and a composite score for each Municipal Councillor was derived.

#### Weighting the data:

When conducting a survey, it is common to compare the figures obtained in a sample with universe or population values. These values may come from the same survey from a different time period or from other sources.

In this case, we compared the age & gender compositions achieved in our survey with the similar compositions in IRS study (Indian Readership Survey). In the process, minor deviations for demographics were corrected.

Hence, weighting not only helped us to remove the demographic skews from our sample data but also ensured that the representation of demography was correct.

## 5. Parameters for Negative Marking

### Negative marking for new FIR cases registered

If there has been a new FIR registered against the elected representative after his election then this happens to be a matter of concern; and hence out of the marks earned by the representative, five marks would be deducted.

Do note that in the process of allocating marks does not take into account number of new criminal FIR cases, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

### Negative marking for Charge Sheet registered

A charge sheet signifies prima facie evidence in the case. This is again a serious concern for moral probity of the representative. Hence out of the marks earned by the representative, five marks would be deducted.

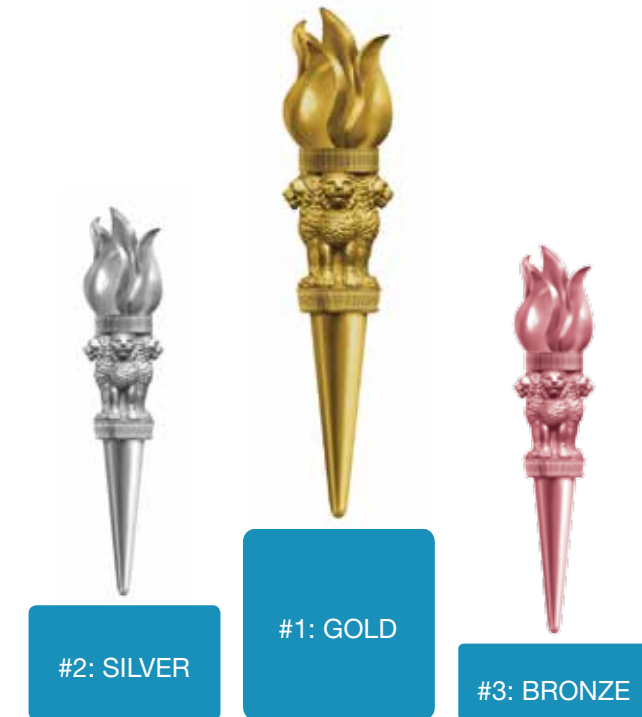
Do note that in the process of allocating marks does not take into account number of criminal charge sheets, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

### Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record

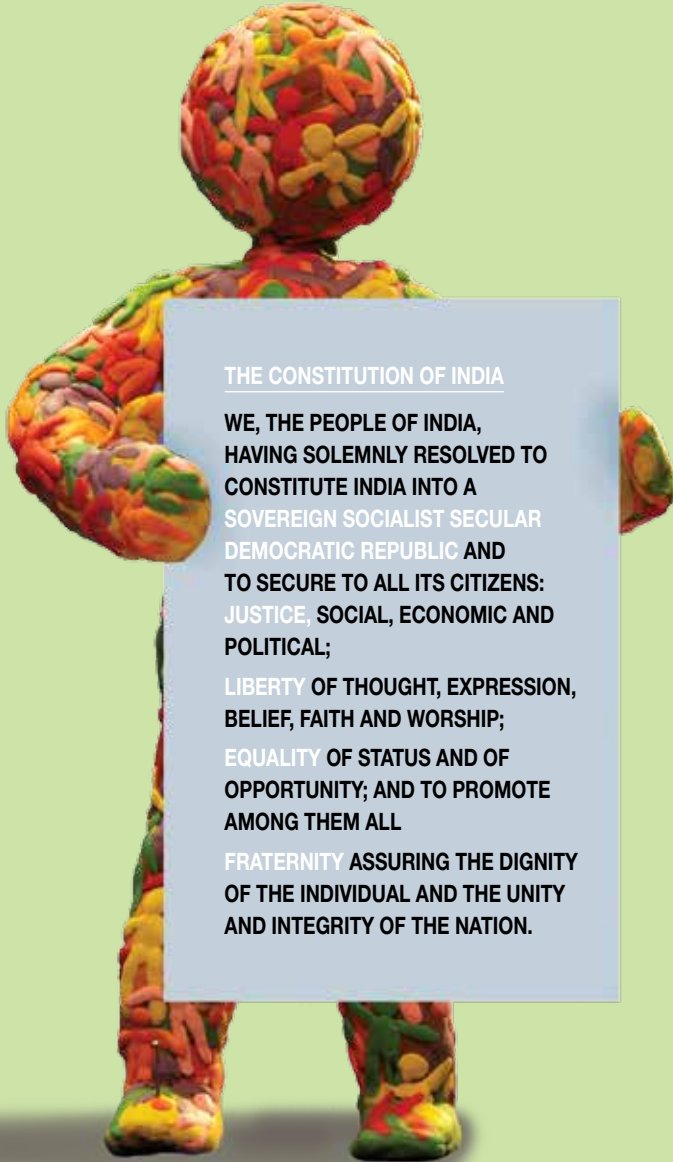
As per the election commission norms the candidate standing for elections have to file an affidavit detailing amongst other things, their own asset and liabilities and criminal records. The candidate who gets elected later, does not share this information with his constituency or the election commission until and unless he/she stands for re-election or for a new election on different seat or post. However given the need of the time, we feel that it is necessary that the elected representatives proactively make their assets and liabilities (income status) and criminal records available to their constituencies at the end of every financial year when they are representing. This can be done through Newspapers or other Public Medias or through their own Websites or through Praja Website. This will bring larger transparency.

## THE FOUR LION TORCH

अशोक स्तंभावरील चार सिंह हे सत्ता, धैर्य, अभिमान आणि आत्मविश्वास यांचे प्रतीक आहेत. आपल्या राज्यघटनेत अध्याहत सार्वभौम भारताच्या संकल्पाचे ते प्रतीक आहे. मुंबईतील सर्वाधिक गुण मिळवणाऱ्या ३ नगरसेवकांना आमचा प्रणाम आणि ते या भारतीय परंपरेचे खरे पालनकर्ते आहेत असे आम्हाला वाटते. खालील नमूद केलेल्या वस्तुनिष्ठ मूल्यांकन प्रक्रियेतून आणि आपल्या बरोबरीच्या नगरसेवकांच्या तुलनेत प्रभावी कामगिरी करून त्यांनी हे अच्चल स्थान मिळवले आहे. जयहिंद.



The four lions of the Ashoka Pillar, symbolising power, courage, pride and confidence are the ethos behind the Indian Republic as embedded in our Constitution. We salute the top 3 ranking Municipal Councillors of Mumbai as torch bearers of this idea. They have topped the list by on an objective ranking system as explained earlier in this report card, performing more efficiently relative to their peers. Jai Hind.



**THE CONSTITUTION OF INDIA**

**WE, THE PEOPLE OF INDIA,  
HAVING SOLEMNLY RESOLVED TO  
CONSTITUTE INDIA INTO A  
SOVEREIGN SOCIALIST SECULAR  
DEMOCRATIC REPUBLIC AND  
TO SECURE TO ALL ITS CITIZENS:  
JUSTICE, SOCIAL, ECONOMIC AND  
POLITICAL;**

**LIBERTY OF THOUGHT, EXPRESSION,  
BELIEF, FAITH AND WORSHIP;  
EQUALITY OF STATUS AND OF  
OPPORTUNITY; AND TO PROMOTE  
AMONG THEM ALL**

**FRATERNITY ASSURING THE DIGNITY  
OF THE INDIVIDUAL AND THE UNITY  
AND INTEGRITY OF THE NATION.**

